

THE SOVIET UNION

Drive to oust Baku rulers

By Ariane Gonillard in Baku, Azerbaijan

THOUSANDS of protesters rallied around the government building in the Azerbaijan capital yesterday, in an attempt to force out the Communist authorities in the republic.

More than 30,000 supporters of the nationalist Azerbaijan Popular Front gathered to call for the dismissal of the republic's pro-Union president, Mr Ayaz Muttalibov. They were also demanding cancellation of the presidential elections due on September 8. Mr Muttalibov is now the sole presidential candidate since Mr Zerdzhitz Alizade, leader of the small Social Democrat Party, decided to withdraw in protest from the race. The Popular Front is boycotting the elections.

Mr Muttalibov was, meanwhile, meeting the Soviet president, Mr Mikhail Gorbachev, in Moscow, in an attempt to obtain guarantees that Soviet troops would not leave the republic's territory. "Until we have our own forces, the Soviet army is the sole guarantee of stability in our republic," Mr Oznam Merzolev, adviser to the president, explained.

The republic's leaders have been warning that the two-year-old conflict between Azerbaijan and Armenia could intensify if Soviet troops withdraw.

Last Friday, the republic's parliament, which has an overwhelming majority of Communist deputies, declared Azerbaijan's independence, the sixth republic to do so. It also lifted the state of emergency declared after Soviet troops intervened in the capital in January 1988.

The opposition has stepped up its action against the republic's leaders. "The leadership here clearly did not condemn the coup, and we must do everything we can to stop it," Mr Abulfass Elchibey, president of the Azerbaijani Popular Front, said.

Mr Muttalibov, who for a week has appeared in public speaking Azeri, the local language, resigned from the post of general secretary of the Azerbaijan Communist party last Wednesday. But he has shown no intention of banning the party's activities in the republic.

Instead, the Communist party may try to change its name during its annual congress due on September 21.

Thatcher praises Kazakhstan chief

By Allan Smith

MRS Margaret Thatcher, the former British prime minister, made a short impromptu visit to the Soviet Union at the weekend, immediately before the arrival of Mr John Major, the prime minister.

Mrs Thatcher, who was said to be anxious not to upstage her successor, was on her way to Japan for a three-week lecture tour.

Downing Street said that it had not been told in advance that the former premier planned to make the stopover.

Mrs Thatcher is also expected to be in Beijing on a private visit shortly after Mr Major's departure in the middle of the week.

She stopped off in Soviet central Asia early yesterday for talks with Mr Nursultan Nazarbayev, the president of Kazakhstan, on the future of the Soviet Union. "President Nazarbayev is now one of the leaders who can unite the union," Mrs Thatcher said after the hour-long meeting.

She said that she saw Mr Nazarbayev as one of the strongest politicians in the Soviet Union after the failed coup, and praised his commitment to economic reforms.

Mr Nazarbayev said he hoped the contacts with Mrs Thatcher would prompt western companies to turn their attention to Kazakhstan, one of the five republics not to have declared independence. He said he had telephoned Soviet President Mikhail Gorbachev to tell him of the planned meeting with Mrs Thatcher.

As prime minister, Mrs Thatcher received ovations from Soviet crowds, and is a popular figure there.

Soviet leader to address Congress of People's Deputies today

Gorbachev stresses need for economic accord

By John Lloyd in Moscow

PRESIDENT Mikhail Gorbachev will tell a meeting of the Congress of People's Deputies today that it must support a new economic agreement for the 15 republics of the Soviet Union, together with a new Soviet constitution and elections for a new congress, and for the presidency.

In an interview yesterday for the state television channel and for the American CNN network, Mr Gorbachev said: "We are for immediately signing an economic agreement with all 15 republics, and using fully the possibilities and prospects we have now, following the defeat of the putschists, to remove all barriers in the way of co-operation with the west."

He said proposals to create the economic union, still being worked on last night, would be submitted today. He said his report to the congress would be backed by leaders of at least 11 of the republics which were expected to agree on the need for an economic agreement.

Mr Gorbachev is to present his report on the political situation in the country and on

BREAKAWAY REPUBLICS

Uzbekistan declared independence on August 31 1991. Kirghizia declared independence on August 30 1991. Azerbaijan declared independence on August 30 1991. Moldova declared independence on August 27 1991. Belarus declared independence on August 25 1991. Ukraine declared independence on August 24 1991, subject to a referendum on December 1. Latvia declared independence on August 21 1991. Estonia declared independence on August 20 1991. Georgia declared independence on April 9 1991, but said it would be achieved in stages. Lithuania declared independence on March 11 1990. Armenia has announced its intention to secede according to the five-year process laid down by the Soviet constitution. The remaining republics are Russia, Kazakhstan, Turkmenia and Tajikistan.

urgent measures for overcoming the consequences of the coup" as the first item on the congress agenda. Asked if he would offer his resignation, he said decisively: "I will never resign - except for one condition: that there will be a union."

The 2,250-strong Congress, the full assembly of the legislature of which the Supreme Soviet is the standing supervisory body, has the power to dismiss Mr Gorbachev on a majority vote.

It must choose a new vice-president and a new chairman, in that the previous incumbents, Mr Gennady Yanayev and Mr Anatoly Lukyanov respectively, are now in prison awaiting trial for their part in the August 19 putsch.

At the same time, it must decide "what kind of country will [the Soviet Union] be," according to Mr Grigory Yavlinsky, the radical economist and a member of the four-man Committee on the Management of the National Economy - the nearest institution to a Soviet government presently available.



Plain-clothed security men in Moscow's Gorky Park yesterday remove one of the toppled statues of Bolshevik heroes

Lithuanians dust off national flags

By Gillian Tett in Vilnius

SHOWING a firm conviction that Baltic independence was nearly within their grasp, thousands of cheerful Lithuanians gathered in Vilnius' Vinglo Park yesterday afternoon for a special celebratory independence concert.

"After all we've been through last year now we have a right to celebrate," explained a Lithuanian teacher, clutching a dripping ice cream in one hand and a red, yellow and green Lithuanian national flag in the other.

The concert, funded by the Lithuanian government, was due to be opened with speeches from Mr Vytautas Landsbergis, the Lithuanian president, and followed by an eclectic mixture of Lithuanian folk dances, rock music and the nationalist songs that have been a hallmark of the Lithuanian independence campaign.

Around the stage the flags of the 34 countries that have so far recognised Baltic independence hung in a multi-coloured display.

The American flag was conspicuous by its absence. But following the telephone conversation between President George Bush and Mr Landsbergis on Saturday night, in which Mr Bush announced he would be making "a joyous announcement" within the next few days, most Lithuanians at the concert seemed confident that US recognition was only days away.

"It's very, very important that America recognises us - it's such a key word power," said Mrs Zilda Kelmitskaite, one of the concert organisers.

"But it upsets us that it's taken so long, particularly with so many of our Lithuanian cousins living in America," added another organiser dressed in a T-shirt showing a pro-independence slogan.

During the weekend, Black Beret troops, believed to have been responsible for more than 20 deaths in Lithuania this year, were reported to be dispersing. Colonel Vitali Frolov, commander of the north Vilnius army garrison, told a Lithuanian parliamentary spokesman that about half the troops had left on Saturday morning, by air to an unspecified destination, and that the other half were returning home in Lithuania.

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Investors loath to finalise ventures

By Peter Marsh

THE business world appears to be holding off from expressing new interest in investment opportunities in the Soviet Union, a result of uncertainties about who is running the country and the scale of western economic assistance.

According to consultants and economists working on Soviet business projects, few large commercial ventures are likely to be finalised until details become clearer of the division of power between central government authorities and the 15 republics.

Also at issue is the likely size and nature of help by the leading industrial democracies in guiding the Soviet economy towards a market system.

Such assistance could take the form of injections of cash through loans or credit accords, insurance agreements to underwrite the costs of trade programmes, and advice on how to liberalise the banking system and move to free-market exchange rates.

Professor Stanley Fischer, an economist at the Massachusetts Institute of Technology and co-author of a recent plan drawn up by US and Soviet economists to reform the Soviet Union, said businesses were "changing back" from discussing specific investment opportunities.

He thought that western governments should take a lead in helping the Soviet Union to restructure its economy. This could be done through a radical programme of assistance aimed primarily at the Soviet republics rather than the central government.

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According to Mr Leonard Geron, an Oxford-based economic consultant specialising in the Soviet Union, interest by western companies in establishing business ventures will depend on steps taken by the republics to minimise disturbance to trade links between them, should the country's union structure break up. Until such details became settled, companies would be "in no hurry" to organise new ventures.

The London-based European Bank for Reconstruction and Development, whose directors meet tomorrow to discuss the bank's strategy on the Soviet Union, is examining about six detailed proposals by western companies for investment in the USSR, almost all involving oil and gas projects. The country's large energy reserves have attracted a lot of commercial interest, thanks to their usefulness in reducing the industrialised world's dependence for oil and gas on the Middle East.

But according to Mr Geoff Pike, of the London-based energy and chemicals consultancy Chem Systems, even in this potentially lucrative field many companies are unsure about whether to proceed in joint ventures.

Mr Charles Movit, an economist at Plan Econ, a Washington-based consultancy which monitors the Soviet Union and eastern Europe, said that in the absence of internal economic reforms it was still unclear that the country was a good place for investment.

Mr Andreas Gummlich, a Soviet specialist at Deutsche Bank in Frankfurt, said that despite the short-term difficulties there was a big potential in converting former Soviet state factories to civilian production. Even though such places were unlikely to be able to make consumer products of the sophistication expected in the west, imports into the Soviet Union of such items would be restricted for many years because of hard-currency shortages, providing a big opportunity in the domestic market.



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New tech

Deadlock likely in Stockholm

By Robert Taylor
in Stockholm

POLITICAL deadlock looks increasingly likely to follow Sweden's general election on September 15, given the conflicting results of two weekend opinion polls.

The first, by the independent TNS organisation, suggested that the four main non-Socialist parties were well on the road to victory and thus an end to almost 60 years of Social Democratic domination.

It found 49.5 per cent of voters supported the four parties - the Moderates (22 per cent), the Liberals (9 per cent), the Centre (8.5 per cent) and the Christian Democrats (10 per cent). The four appear increasingly likely to form a coalition government.

The ruling Social Democrats would win only 33.5 per cent, according to the TNS poll, while the right-wing populist New Democracy party, contesting a general election for the first time, would gain as much as 8.5 per cent.

However, a poll published yesterday by the Sifo organisation gave the Social Democrats 37 per cent, while the four main non-Socialist parties took 43 per cent between them and New Democracy 6 per cent.

Bonn stands by EC's strategy on HDTV

By Michael Skapinker

GERMAN broadcasters have failed to persuade Mr Christian Schwarz-Schilling, telecommunications minister, to drop his support for the European Commission's strategy on high-definition television.

State and private broadcasting companies told the minister, at the international consumer electronics fair in Berlin last week, that they opposed a planned EC directive to encourage the use of the D2-Mac standard, a norm on the way to HDTV.

Broadcasters and television manufacturers say both Mr Schwarz-Schilling and Mr Philippe Pando, EC research commissioner, insisted that the directive, which only applies to satellite broadcasting, would be introduced and enforced.

Broadcasters say the minister warned them they would have to adopt a more constructive approach to influence the contents of the directive.

German government support is crucial to the success of the directive, which has been criticised by most satellite broadcasters and by the UK, Luxembourg, Irish and Spanish governments.

Opponents of the directive say any attempt to force broad-

casters to use D2-Mac would raise costs and limit the growth of the satellite TV market.

The D2-Mac standard is strongly supported by France, which says it is essential for the survival of the European consumer electronics industry. France, backed by the Dutch government - and by manufacturers such as Thomson of France, Philips of the Netherlands and Nokia of Finland - says the satellite market can only develop if equipment makers, broadcasters and satellite operators use a common standard.

The French government had feared Germany might oppose D2-Mac. However, after a meeting in April last year of President François Mitterrand and Chancellor Helmut Kohl, Germany pledged its support for the standard.

Broadcasters and equipment makers say Mr Pando told them the EC would double the proposed subsidy to broadcasters who used D2-Mac to Ecu1bn (\$1.16bn).

Steven Butler adds from Tokyo: Texas Instruments, the US semiconductor company, has joined forces with three leading Japanese electronics

companies - Fujitsu, Sony and Hitachi - to develop integrated circuits for the Japanese MUSE standard of high-definition television.

The agreement is aimed to speed the development of smaller, less expensive electronic gear to decode broadcast signals, so as to bring down the cost of the product. HDTV sets in Japan now cost about ¥4m (\$29,000).

This is the second agreement between US and Japanese electronics companies to develop MUSE decoders. The first was between LSI Logic and Sanyo.

Greater participation of US semiconductor companies in Japan's electronics industry has been a prime goal of US trade policy. Under the agreement, Fujitsu is to develop digital signal processing integrated circuits and Sony is to work on analog input/output processing; frame memory circuits are to come from TI Japan, and audio integrated circuits from Hitachi.

HDTV broadcasts have already begun on a limited basis in Japan. The electronics companies do not expect the market for HDTV receivers to develop substantially until the middle of the decade.



Serbian guerrillas, their faces blacked, rest yesterday in front of a hotel at Piltvice, a lakeside resort in the separatist Yugoslav republic of Croatia, from which they had just expelled Croatian forces resisting their advance.

Basque police shoot Eta man

By Peter Bruce in Madrid

THE SPANISH government's efforts to devolve power to conservative nationalist leaders in the Basque region reached a turning point at the weekend when, for the first time in nearly 30 years of Eta's terrorism, one of its guerrillas was shot dead by Basque police. A policeman died later in hospital.

The killing was done, in Bilbao late on Friday, by the increasingly confident Basque police force, the Ertzaintza, operating against the separatist movement's Viteya commando. This, one of the last of the organisation's traditional fighting units, was later said to have been shut down. This leaves one itinerant Eta commando unit operating in Spain.

Following the arrests of various exiled Eta leaders in

France in the past two years, and the capture or killing of operatives in Spain, Spanish security officials believe Eta to be in serious trouble.

The death of one of the Eta members in shooting with the Ertzaintza quickly led to calls from Eta's political arm, the Herri Batasuna party, for the Basque regional government to explain itself. But the government, run by the conservative nationalist party, Euzko Lehen Alderdiak, welcomed the shooting because it showed the regional police were "maturing".

The Ertzaintza was formed in 1982, but Madrid has been loath to withdraw fully the unpopular Civil Guard from the region, to the detriment of relations with the moderate Basque leaders. Under the Basque autonomy statutes, the

Ertzaintza should take over all policing from the national force. This would leave the Civil Guard only at international borders.

The shooting will calm Madrid's fears that the Ertzaintza would be soft on Eta. That, in turn, means Madrid might quicken implementation of other elements of the autonomy statute and thus strengthen nationalist, non-secessionist Basque moderates.

Madrid is due to begin talks with all 17 of Spain's autonomous regions this month on a new autonomy pact, to seek common ground on what relationship they require with the centre. Catalonia is causing Madrid discomfort by calling for security powers similar to those of the Basques and for the right to raise its own taxes.

Bereft families find a Serbian sanctuary

Once again refugees are being sheltered at the Rakovica convent, reports Laura Silber

A BABY'S cry breaks the stillness of the Rakovica convent, 10 miles outside Belgrade. Among 50 mothers and children at Sunday lunch is a 10-year-old boy wearing a green beret with the Serbian coat of arms. He says he will stay until his father has won the war for Serbia.

"There will never be peace until Serbia has won," says his mother, Mirjana, a Serb from Darda, near the Croatian town of Osijek. She fled what she called "fascist terror" last month.

Mirjana's house, seven miles south of the Hungarian border, was bombed. The family left all but a few keepsakes behind. Her husband, like most of the men, stayed to fight. She is afraid for him because he is one of the organisers of the armed uprising in Banja, where the fighting has been especially fierce. But she says: "If our men are cowards and run, we will lose this land, which is

Yugoslav leaders were expected last night to sign the peace declaration, proposed by the European Community, to end the violence in Croatia and pave the way for international arbitration.

Mr Hans van den Broek, Dutch foreign minister and EC president, yesterday arrived in Belgrade to seek the signatures of senior Yugoslav officials.

It calls for the EC to extend its mission to monitor a ceasefire in part of Serbia."

Mother Evgenija of the convent says: "Mirjana is stronger than the others, who are too frightened to speak of the horror and evil which they fled."

This is not the first time the tranquility of the convent, founded in the 19th century, has been shattered.

strife-torn regions of Croatia, for an international peace conference on Yugoslavia and for an EC council to mediate a resolution to the crisis.

The fate of the declaration was unclear until the weekend when Serbia, which had flatly rejected foreign observers in Croatia, agreed to allow civilian EC monitors there.

Hope of a lasting ceasefire yesterday remained slim, however. Fierce fighting continued around Gospić in central Croatia.

A plaque - Serbian Children's Refuge, in faded red Cyrillic script - bears testament to the civil war of 1941, when hundreds of thousands of Serbs, Jews and gypsies were slaughtered by the Ustasha, pro-Nazi Croatian forces. Mother Evgenija says dozens of children whose parents were slaughtered

by the Ustasha lived here during the war.

A man from Belgrade arrives to donate baby clothes. He says his family fled Croatia during the Second World War. "This is a rebirth of the Ustasha. The west does not understand. Serbia fought with the allies during the war and now Serbia stands punished and alone."

Today, the children at the convent will start school in a new city. Yet the refugees feel more fortunate than the other 110,000 Serbs and Croats who have fled regions where the undeclared war between Serbian militants and Croatian authorities is being waged. "The nuns and people from Belgrade help and take care of us," said one woman.

Mirjana says the federal army is helping the militants with weapons and protection. "We will never give up, and soon we will return to our homes."



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INTERNATIONAL NEWS

Major must tread carefully on his visit to China

A working relationship over Hong Kong is worth an awkward time in Beijing, Philip Stephens writes

THE timing of Mr John Major's arrival in Beijing this morning could hardly be more awkward for the British prime minister.

Last night, he was in Moscow, praising the Soviet people for their courage in tearing down the remaining monuments to communism and offering help from the west to build a free market democracy. Today, he will meet the leaders who massacred young students in Tiananmen Square two years ago to ensure that as yet the Chinese have been untouched by the triumph of democracy in the west.

Mr Major, accompanied by Mr Douglas Hurd, UK foreign secretary, will have to choose his words carefully. The message from his advisers is that the prime minister will make it clear to his counterparts that he believes China cannot forever be immune from the changes sweeping through the rest of the world.

Britain's view is that for all China's success so far in combining a relatively free market economy with an authoritarian political structure, the pressures for democracy cannot be stifled indefinitely in Hong Kong, could not be built with-

China has acknowledged for the first time that two political dissidents serving 13-year jail terms have been on hunger strike protesting at conditions in which they are held, Yvonne Preston reports from Beijing.

In an unusually detailed report, the official Hsinhua news agency said today Wang Junan and Chen Ziming, prisoners in Beijing's No. 2 Jail, declared a hunger strike on August 14 because of a temporary suspension of visits by their wives.

Wang and Chen, former editors of Economic Studies Weekly and leaders of a private economic think-tank, were jailed in February for their part in the 1989 democracy movement. Allowed one 30-minute visit a month from relatives, their wives were recently barred because they violated prison rules and spoke to foreign reporters.

The wives say their husbands are held in solitary confinement in tiny, insect-ridden cells. Wang's wife, Hon Xiaohuan, says he suffers from hepatitis and has been denied medical treatment.

out Beijing's approval because the work will straddle 1997. Mr Major and Premier Li Peng will sign the memorandum of understanding setting out the terms for its construction, including a significant consultative role in the project for Beijing prior to 1997 and a promise that Hong Kong will have a minimum of HK\$25bn in its treasury when it is handed over.

From a British standpoint, Mr Major, who flies to Hong Kong after his two-day visit to Beijing, cannot afford to jeopardise that agree-

ment with a strident rhetorical flourish against the authoritarianism of his hosts.

Mr Hurd, who visited China in the spring, is unrepentant about the stance. His argument is that the UK government does not have the luxury of being able to distance itself from the regime in Beijing. Britain is responsible until 1997 for the future of 6m people in Hong Kong and whether it likes it or not, has to deal with the present Chinese leadership.

The foreign secretary, who refused to sign an earlier deal on the airport which would

have given China greater leverage in the colony's affairs before the formal transfer, believes that an agreement by Mr Major to visit Beijing is a price worth paying to protect the interests of Hong Kong.

Mr Major has wider interests. His ambition to give the United Nations a much more prominent role in the new world order emerging from the ashes of the Gulf War and from the collapse of Soviet communism demands Chinese acquiescence if not support in the UN security council.

His hopes of tighter controls on arms sales will also depend ultimately on a degree of neutrality by Beijing in its dealings with other regimes less to western tastes. Iran and Iraq have been among its main customers.

There are those in Beijing, however, who believe that it is China, not Britain, which has got the best of the airport deal. Mr Major's visit will provide the regime with an opportunity to show its own people that China is no longer isolated from the international community. If Mr Major's visit is any sign of a new relationship, it will be charted minute-by-minute in the state-controlled



Kuwait's oil minister, Hamoud al-Rouba, inspects the first sample of petrol refined in the Ahmadi Refinery, the country's biggest, since it resumed operations after the Iraqi invasion. Kuwait can now produce and refine oil to meet its domestic needs, he said at the official re-opening ceremony.

China backs pro-Beijing candidates

CHINA is actively backing a group of pro-Beijing candidates for Hong Kong's first direct elections this month, in an apparent effort to undermine liberal politicians and gain experience of democracy, Angus Foster reports from Hong Kong.

Chinese corporations in Hong Kong are providing campaign workers for at least four pro-China candidates. The 170,000-strong pro-Beijing Federation of Trade Unions is recommending the candidates to its members. China remains wary of the elections, which will directly elect 18 out of 60 seats for the colony's law-making council. Mainland newspapers have regularly attacked the liberals, including Mr Martin Lee, who are expected to win a majority of the 18 seats.

China will already be represented in the council because several pro-China figures will be indirectly elected by special trade and professional groups. But Chinese officials in Hong Kong and Beijing have decided to support candidates for the direct elections, because they fear a liberal landslide.

Mr Tan Yiu-chung, who will be elected to the council unopposed representing the Federation of Trade Unions, said the federation was supporting three of the same four candidates in the direct elections. "We feel we haven't enough experience of elections so we want to be more involved for the future," he stated. The number of directly elected seats will rise to 20 in 1995.

Singapore poll ends one-party state

PAP takes only 77 of the 81 seats — a rebuff, reports Kevin Brown

SINGAPORE'S 2.7m people entered uncharted territory on Saturday by electing four opposition MPs, creating the largest opposition bloc since the late 1950s.

By local standards, the election was a rebuff to the governing People's Action Party (PAP), even though it took 77, down from 80, of the 81 parliamentary seats and 61 per cent of the popular vote. It was also a personal setback for Mr Goh Chok Tong, the prime minister, who had campaigned hard to improve the party's 63.2 per cent vote in the 1988 election.

Many voters seemed surprised by their temerity. "What have we done? I am afraid we have sent the wrong signal to the prime minister," said one of several fearful voters interviewed by the state-run television service.

The most telling answer came from Mr Chiam See Tong, leader of the Singapore Democratic Party (SDP), and architect of the opposition breakthrough. "The voters want to keep the PAP in power, but they also want a strong opposition in parliament to keep an eye on the government. It is a sign that Singapore's democracy is growing up," said Mr Chiam.

The immediate impact is to end the de facto one-party state which has existed in Singapore for most of the 36 years since the island broke free from Malaysia, which it joined in 1963 after independence from Britain. For most of that period, the country was ruled by Mr Lee Kuan Yew, the

strong-minded lawyer who built the PAP and subsequently eliminated most of the opposition through control of parliament and force of character.

Mr Lee, 67, remains secretary general of the PAP, but handed over the prime ministership in November to Mr Goh, a 50-year-old career civil servant who has tried to respond to the changing world climate by softening the party's authoritarian image. Mr Goh's more consultative style is popular among voters, most of whom approve of his tentative moves to relax government controls by easing censorship and holding neighbourhood dialogue sessions. Most observers agree that the diversity of opinion has become significantly more acceptable over the past nine months. The government has even permitted the publication of a book of cartoons poking mild fun at PAP leaders.

In the immediate aftermath of the election, a visibly angry Mr Goh threatened to put an end to the liberalisation process, pointing out that he asked the country to endorse his style, and instead lost four seats.

Nevertheless, there were indications that Mr Goh may change his mind. The aspect of the results which appeared to worry him most was the 2.2-point fall in the party's share of the popular vote, continuing a steady decline in support from a peak of 77 per cent in 1980. But more detailed analysis showed that

the PAP vote fell only 0.5 points in total, with only 0.5 points in the constituencies which were contested in both the 1988 and 1991 elections, suggesting that Mr Goh's style may at least have slowed the rate of decline in PAP support.

In addition, the prime minister

who were accused during the campaign of provoking conflict between the Chinese majority and Indian and Malay minorities. Such a move would command significant support among voters who remember communal rioting in the 1950s and 1960s, even though the allegations are denied by Mr J.B. Jayaratnam, the WP leader.

However, the government would have to decide whether to risk prosecutions in open court, or to resort to detention without trial under the Internal Security Act, a repressive measure inherited from British colonial rule. Successful action against the WP candidates could increase the PAP's chances of success in elections to be held in 18 months, in which Mr Jayaratnam is expected to stand after a five-year ban from parliament expires.

The prime minister confirmed yesterday that the elections would go ahead, noting that they would give voters a second chance to endorse his programme. He also admitted that his position could be threatened if he did not.

Meanwhile, the big winner is Mr Chiam, a Chinese lawyer, whose SDP took three of the four opposition seats. Mr Goh paid tribute to Mr Chiam's successful strategy yesterday, and indicated the opposition would be allowed to play a full role in parliament. However, he also warned that the opposition may not have the impact it expects. "I may be a little deaf," he said.

who were accused during the campaign of provoking conflict between the Chinese majority and Indian and Malay minorities. Such a move would command significant support among voters who remember communal rioting in the 1950s and 1960s, even though the allegations are denied by Mr J.B. Jayaratnam, the WP leader.

However, the government would have to decide whether to risk prosecutions in open court, or to resort to detention without trial under the Internal Security Act, a repressive measure inherited from British colonial rule. Successful action against the WP candidates could increase the PAP's chances of success in elections to be held in 18 months, in which Mr Jayaratnam is expected to stand after a five-year ban from parliament expires.

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Islamabad in curb on co-operatives

PAKISTAN'S government has moved to tighten regulatory controls over financial institutions, after reports of a scandal allegedly involving improper lending by a network of co-operative societies, Farhan Bokhari reports from Islamabad. The allegations have prompted fears of a run from depositors.

The scandal could also become an embarrassment for the government of prime minister Nawaz Sharif, as there have been allegations of conflict of interest from opposition leaders. The government has asked a high-powered credit commission to "assess adequacy of arrangement for monitoring the working and viability of financial institutions in the country, including co-operative institutions".

Last week, the deputy leader of the opposition, Mr Farooq Leghari, alleged that a large number of deposits by small traders and businessmen had been put in jeopardy.

Mr Sartaj Aziz, finance minister, defended his government's conduct and said no laws had been broken. Small depositors with accounts of up to Rs25,000 (\$525) would get their deposits reimbursed at once. Depositors with bigger assets would get their deposits back when the assets of the co-operatives were converted into cash.

Mr Benazir Bhutto, opposition leader, plans to visit constituencies in Mr Sharif's home province of Punjab, to hold meetings on the issue.

Israeli cabinet faces hard budget choices

By Hugh Carnegie in Jerusalem

ISRAELI ministers were confronted yesterday with the hard choices facing them if the economy is to stay on track over the next three years, when the full impact of Soviet Jewish immigration will be felt.

Soviet immigration is the main source of fiscal pressure in the draft budget proposals for 1992 and the subsequent two years tabled in cabinet yesterday by Mr Yitzhak Mordechai, finance minister. The upheaval in the Soviet Union has cast doubt over how many Jews will continue to emigrate to Israel, but 350,000 have already arrived, and 650,000 more are expected by 1995.

Most controversial is a big cut in 1992 defence spending, traditionally the biggest non-debt item in the budget, which Mr Mordechai argues must be made if immigration is to be funded without bloating deficits and stoking inflation. The government budget debate, due to continue this week, began just three days before Israel formally requests US government guarantees covering loans for immigration of \$10bn (\$5.9bn). The guarantees would cut the price of borrowing, and are an integral part of Mr Mordechai's plan.

But Israel, already the biggest recipient of US aid, has received no assurance that the loan guarantees will be forthcoming — at least in the amounts it is seeking. Aside from possible political conditions on Israel's attitude to

Washington's Middle East peace efforts, the finance ministry warned the Bush administration would need to be assured the government's economic policy was sound before approving guarantees.

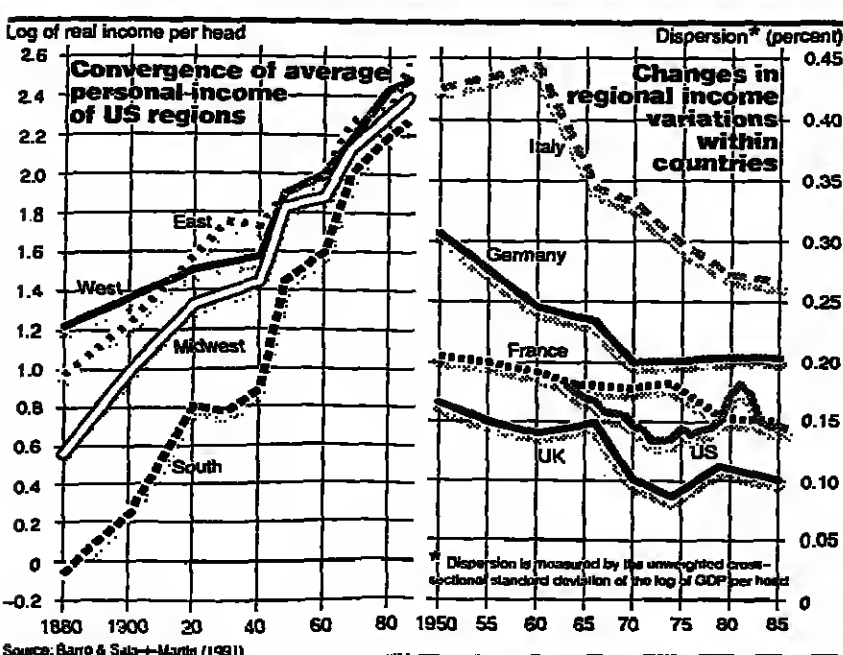
Mr Mordechai proposes holding the budget deficit next year to 5.5 per cent of GDP, declining to around 1 per cent in 1994. He expects growth to rise from around 6 per cent this year to 8 per cent in 1994. But this will not prevent a widening external deficit and unemployment moving up from 10 per cent to 14 per cent. Inflation is expected to stay at an annual rate of 21 per cent.

With pressure to reduce, not increase, the already weighty tax burden, the draft budget calls for Shk500m (\$127m) to be cut from next year's defence budget. With a further deferment of planned defence spending worth Shk500m, this would bring defence expenditure below Shk15bn. Similar amounts should be lopped off government construction programmes, it says, leaving total government spending targeted at Shk78.8bn.

Mr Mordechai says the reduced Arab military threat following the defeat of Iraq means Israel can afford a temporary cut in defence. But Mr Moshe Arens, defence minister, and Lt-Gen Eshel Barak, chief of staff, are mobilising the Israeli defence lobby to back their call for a Shk1bn addition to the defence budget, to help Israel develop its own anti-missile satellites.

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

UNITED STATES										JAPAN										GERMANY										FRANCE										ITALY										UNITED KINGDOM																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																										
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The pace of convergence of poor and rich regions

WHETHER POOR regions catch up with their richer neighbours is of more than usual interest. Most west European countries have come regional income inequality. But the north-south income divides in Italy or the UK are small compared to the west-east gap within the unified Germany or between European community members and the new market economies of eastern Europe. Will the east catch up with the more developed west? And how will it take?

Less developed regions or countries should, in theory, have higher rates of growth of income per head. An isolated region's growth rate depends on its population's willingness to save, providing funds for investment, and the productivity of that investment. If the more productive projects are undertaken first than the marginal return on investment, and thus the rate of economic growth, should fall over time. Convergence will occur faster if the poor region can borrow from abroad, allowing it to invest more than its own savings would permit, or if labour migrates to the richer regions, though not if migrants are disproportionately

more educated or enterprising.

Yet this is all (simple) theory. Do poorer regions, in fact, tend to catch up with richer regions? Mr Robert Barro and Mr Xavier Sala-i-Martin, have investigated regional convergence in the US and western Europe. The answer, they find, is yes, but only slowly.

The US civil war left the south severely weakened economically as well as politically. In 1880, its average income per head was only 50 per cent of that of the more affluent north. But the southern states have had above average growth rates of income per head since then. As a result, as the left-hand chart shows, the income dispersion across the four US regions in 1980 has almost disappeared.

Yet the pace of convergence was slow. It took the south over 70 years to return to its pre-war position, relative to the rest of the country. On average, just 2 per cent of the remaining gap between the rich and poor regions was closed each year. Nor was convergence in the US a smooth process. For example, the collapse of the wartime cotton boom in the 1920s hit the south hardest, and reduced

its relative income per head. But adjusting for the effect of regional shocks the 2 per cent per year estimate is remarkably stable across different time periods.

This estimate appears to fit the European experience too. The trend in regional income dispersion within countries is clearly down, with little national variation around the 2 per cent per year convergence estimate. But the degree of variation differs widely across countries, as the right-hand chart shows. Italy has consistently had a wider dispersion of gross domestic product per head than Germany, France or the US while the UK has the least regional divergence.

Italy's north-south divide has eased since 1950. In line with the Barro-Sala-i-Martin estimate, in 1950 the average GDP per head of the prosperous northern regions was 70 per cent above the Italian average. But the southern regions have grown faster than the north in each of the past four decades, leaving the north only 38 per cent above the mean in 1985. In the UK, by contrast, the north-south divide has opened, even though the unweighted dispersion has narrowed.

GDP per head was little different in the north and south in 1950. But the north grew more slowly in the 1960s and 1980s. By 1985 the north was 3 per cent below the UK mean and the south 5 per cent above.

Still, the evidence is clear: poor regions do tend to catch up with rich regions, at least in relatively homogeneous advanced industrialised countries. But the process is slow and can be set-back by unexpected events such as failed harvests, oil shocks, wars or revolutions. Even if everything goes smoothly, the divide between east and west Germany will take decades rather than years to close. If, as it is estimated, income per head in the eastern lander is half that in the west, and converges by 2 per cent a year, it will take 35 years to eliminate just half of this initial gap.

Edward Balls

* R.Barro & X.Sala-i-Martin: "Convergence across States and Regions", Brookings Papers on Economic Activity, 1991

Joe Matsau, Managing Director of the Lesotho Electrical Company, is bringing energy to the villages of his country.



Joe Matsau is bringing electricity to "The Kingdom in the Sky".

The de-forestation of some parts of Africa has been a matter of survival, not profit. In the mountainous kingdom of Lesotho, generations of villagers have had to live off the land for fuel to cook and heat their homes.

Joe Matsau of the Lesotho Electrical Company has a promising alternative. He is directing a long-term rural electrification programme which will make his country energy self-sufficient.

Hydro-electric power is the key, with transmission lines reaching up to over 2,000 meters into the "Kingdom in the Sky", as it is known locally.

Village by village, Lesotho is switching dependency from the earth's fragile resources to the fruits of man's ingenuity.

"We still have a long way to go", says Mr. Matsau, "but the programme would never have seen the light of day without ABB's help — not just their technology, but their skill in identifying crucial aid and loan sources for us."

"The world is changing fast. To catch up, we have to change even faster. And, thanks to ABB, we're doing just that."

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UK NEWS

Institutions seek new reporting standards

By Norma Cohen

INSTITUTIONAL shareholders are pressing the Accounting Standards Council to compel companies to give more information about their finances and their relationships with their auditors.

The National Association of Pension Funds has written to the ASC asking it to consider measures including establishing a new reporting format similar to the 10K report US companies have to file under Securities and Exchange Commission rules.

US-style reporting requirements have long been anathema to British companies. Most of those seeking a US shareholder base have opted to issue ADRs rather than seek a full stock exchange listing, which would involve complying with reporting requirements they regard as onerous.

The NAFF, which represents many of the UK's largest institutional shareholders, believes that a standardized reporting format would facilitate comparisons between companies and give investors more complete information. A scaled-down reporting format for non-professional investors could be made available at the same time, the NAFF suggested.

"Shareholders would like more information right across the board," said Mr Clive Gilchrist, chairman of the NAFF's investments committee which drafted the letter.

Mr Gilchrist said the group had been approached by the ASC and asked to describe its concerns.

The letter also suggests that conglomerates be required to disclose profits information about their subsidiaries, allowing investors to see how each unit contributes to group earnings. Also, companies should be required to disclose the remuneration of profits - the extent to which a parent company can use profits generated by a subsidiary in another country.

Investment managers said Polly Peck should have been required to disclose fully the "ring fence" around earnings of its US-based Del Monte subsidiary and its nonremittable profits from Northern Cyprus.

The rule would also offer greater insights into companies such as Lloyds, which owns profitable copper mining operations in Zambia where foreign exchange controls may prevent transfer of profits to the parent company.

The NAFF is urging that companies disclose the location of assets in order to avoid confusion about beneficial control.

ECONOMY

Recession 'to end this year'

By Rachel Johnson, Economics Staff

THE UK recession is likely to end this year, but its aftermath - rising unemployment and falling business investment - will mean low growth, sluggish factory output and ballooning public spending in 1992, according to the Financial Times' summer compilation of 23 forecasts from university economists, independent think-tanks, and City investment houses, published today.

Pay settlements in manufacturing will tumble towards 5 per cent this autumn, from a peak above 9 per cent last year. This should spur productivity growth despite an increase in factory output of only 2 per cent next year.

Overall, the forecasters predict gross domestic product to rise by an average 1.7 per cent next year - by less than the government has forecast - after a fall of over 2 per cent in 1991.

Despite retail price inflation's fall to an annual rate below 4 per cent next year, the government will be unable to cut interest rates below 10 per

cent before the election. For political nervousness will mount as the election nears, making sterling vulnerable on the foreign exchanges.

This constraint underscores the government's inability to stop unemployment rising by another 400,000 to a forecast peak of 2.8m in 1992. Though pay settlements will fall, companies will be forced to shed labour to cut costs.

"Wage slowdowns is the big event of the autumn," says Mr Giles Keating, economist at Credit Suisse First Boston. "Manufacturing unit labour cost increases will fall rapidly, reaching about 2 per cent this time next year."

If the forecasters are proved correct - and there is a quick and lasting change in UK wage and price setting from this autumn - this will raise hopes that the UK has adjusted rapidly to the ERM discipline.

It suggests that wage-setters are lowering pay awards in recognition of the government's pledge that it will not devalue the pound.

One lasting effect of the recession next year will be the deterioration in the government's finances, the forecast finds. Borrowing in 1991-1992 will rise to £15.5bn, around 6 per cent of GDP from around 2 per cent of this year, as benefit payments rise, and tax revenues continue to drop as a result of the recession.

Forecasters are concerned that Mr Norman Lamont, the chancellor, will have a difficult job managing the upswing and the pound simultaneously. A decision to narrow sterling's ERM bands is ruled out as a pre-election possibility by most.

According to NatWest Capital Markets, "devaluation of sterling's parity within the ERM is very unlikely ahead of the election."

Greenwell Montagu, however, suggests that narrow bands remain a possibility if signs of economic recovery do not emerge this year or if sterling comes under significant selling pressure. Details, Page 6

TGWU to support proposals for employment law reform

By Michael Smith and Allison Smith

THE TGWU general workers' union yesterday decided to give its unequivocal support to the Labour party's plans for reforming employment law, ensuring that a motion interpreted as critical of Labour's employment legislation proposals will be defeated at the TUC annual Congress in Glasgow tomorrow.

The motion is to be proposed by Mr Arthur Scargill, president of the National Union of Mineworkers, and calls for the repeal of all anti-union legislation.

The TGWU's decision yesterday came as Labour sought to shrug off the first Tory lead in the opinion polls for six months, attributing it to the high profile of Mr John Major, the prime minister, during the dramatic events in the Soviet Union.

The survey, by Mori for the Sunday Times newspaper, gives the Tories 42 per cent, up four points on the previous month's showing. Labour 40 per cent, down three points, and the Liberal Democrats 14 per cent, down one point.

The Tories greeted the poll with cautious optimism, and have also been encouraged by comments from Mr Neil Kinnock, the Labour leader, that most of his party never believed in wholesale nationalisation, and that the move to

make a minimum wage two-thirds of average male earnings might have to wait "beyond the lifetime of one parliament". He said his remarks, in an interview in the Director magazine, were not a retreat, but a recognition of reality. "We will introduce the 50 per cent level promptly but any advance on that is going to depend entirely on the performance of the economy so there can't be a timetable."

The Conservative assault on Labour's support for a national minimum wage is likely to be stepped up today in an attack by Mr Michael Howard, employment secretary, on Labour's links with the unions.

In tomorrow's TUC vote, it is possible that more than a quarter of TUC delegates will vote to support the NUM motion. Large unions, including the Nalgo public service union and the MSF general technical union, are among those who will vote in favour.

But a motion broadly in line with Labour's plans for retaining ballots before strikes and compulsory elections of union officials is certain of being supported by most unions.

This is being proposed by Mr Ron Todd, general secretary of the TGWU general workers' union. Moves among his delegation to support the NUM motion also were defeated by a 7-1 vote.

Some supporters of Mr Scargill's motion argued that its approval would not necessarily have meant a fundamental challenge to Labour because the phrase "all anti-union" would not necessarily apply to Conservative party legislation, including that on ballots and elections.

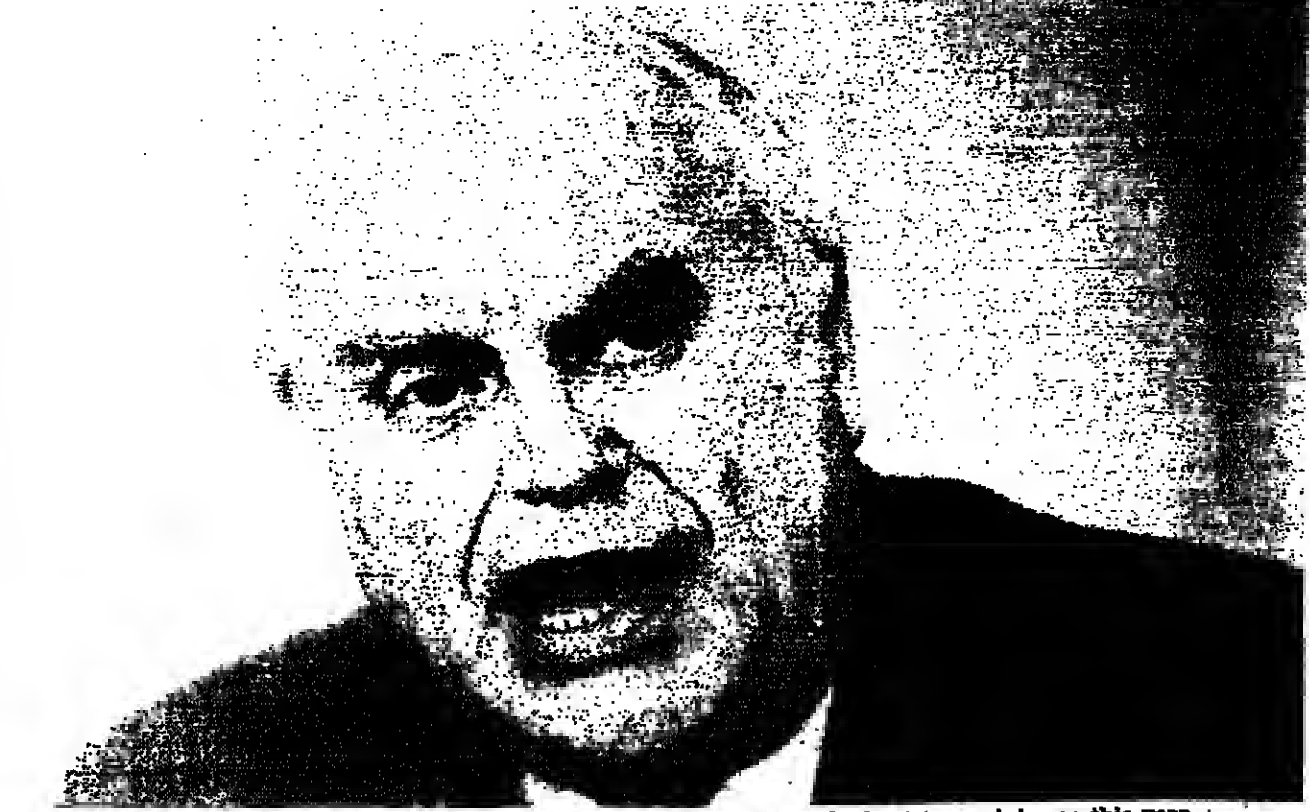
Opponents argued that the wording would have been a gift to Tory propagandists.

Mr Ken Gill, MSF general secretary and a supporter of Mr Scargill's motion, said Labour would feel more confident to step up today in an attack on Tory legislation on the statute books.

Union leaders will this week seek to avoid controversial decisions but there will be divisions over a motion critical of the EFTU electricians' union, which was expelled from the TUC three years ago and has recently been recruiting members of other unions.

The AEU engineering union, which is holding amalgamation talks with the EFTU, said yesterday it would strongly oppose the motion.

There is also likely to be strong support for a boycott of Employment Action, a government scheme to give work experience to the unemployed. Mr Howard will today accuse the unions of irresponsibility and of deserting the unemployed.



Norman Willis, general secretary of the TUC, hopes that differences will be kept to a minimum this year

Unions seek a spirit of harmony

Michael Smith previews the TUC congress being held this week

ONE of the favourite anecdotes told by Mr Norman Willis, general secretary of the Trades Union Congress, concerns Mr George Woodcock, one of his predecessors. At the end of a particularly uneventful TUC congress, Mr Woodcock reacted with glee to a journalist's accusations that the event had been boring. "Thank you very much," he said.

Last week, at a pre-congress press conference Mr Willis echoed Mr Woodcock's sentiments when he said: "I hope it is not too interesting for you." He had just finished a long monologue about how the week's theme would be social partnership.

Pressing for meetings between the government, employers and unions is a worthy cause but it is unlikely to stir the public imagination to fever pitch. The sad fact for the TUC is that the public would be much more likely to become aware of this week's congress if it were unable to prevent two other partnerships - that between the unions themselves and that between them and a Labour government - from running into trouble.

The unions' need to keep differences to a minimum is perhaps more pressing than at any time since the Tories took office in 1979. One reason is that they know for certain that this is the last congress before

an election. In 1982 and 1986 there was at least a chance of another congress before a poll. Rows would damage union credibility and set back Labour's electoral chances.

More important is the existence of the government's green paper on employment legislation. The unions have welcomed none of the Tories laws concerning them. The danger of the latest proposals is that, for the first time, they could strike directly at the heart of the unions' finances. This is because of the inclusion of a measure requiring union members to sign at least once a year a declaration that they want their employer to continue arrangements for deducting union dues from salaries.

If members had to think every year about whether they wanted to remain in their union some, perhaps many, would leave, causing more problems for organisations already grappling with severe financial problems.

These considerations have concentrated minds on seeking harmony on the two most divisive issues among unions - pay and employment law - and the damage limitation exercise has been largely successful.

Unions with widely diverging opinions have agreed to back a single, if unwieldy, motion on pay and collective

bargaining. Divisions over employment law proved too great to bridge and two motions - one strongly backing the Labour party's policy of partial reform, the other seeking the repeal of all anti-union legislation - will be presented to congress.

The phrase "all anti-union legislation" means all things to all people. Mr Ron Todd, general secretary of the TGWU general workers, argues that his union's backing of such a policy this summer did not commit it to a repeal of all post-1979 legislation. He accepts that strike ballots and elections for senior union officials are bare to stay.

Mr Todd withdrew the "all anti-union" phrase from the pro-Labour leadership motion he will propose, in part because he believes the argument over the word "all" distracts from more important issues.

Mr Arthur Scargill, president of the National Union of Mineworkers, does believe in the repeal of legislation requiring ballots and elections of officers. Most other unions - even among those who will support him tomorrow - do not.

The unions will have an influential role in determining Labour's plans for more co-ordination of wage bargaining. These are still at a relatively

early stage. For example, the precise role of a national economic assessment (NEA), in which government, employers and unions would take part, has still to be determined.

In spite of this week's likely unanimous support for the TUC and Labour party's pay bargaining policy, there are considerable differences among unions about how it should work.

A more fundamental split exists over how far unions should show pay restraint. The motion rejects rigid or imposed pay norms - as does the Labour party. However, Mr Alan Tiffin, general secretary of the Union of Communication Workers and proposer of the motion, says he would expect the NEA to have a view of what can be afforded on pay. "If we are going to seek money for training, the health services, pensions, a minimum wage, surely the government is entitled to ask 'What is it for us?' A going rate for pay is likely to emerge, he says.

To most union leaders that is pay restraint, anathema to most, but not to all. Mr Willis and other TUC officials will no doubt be hoping that Mr Tiffin is not too explicit about his beliefs on Wednesday, thus postponing the inevitable rows on the issue until after Mr Kinnock has been installed in Downing Street.

CONTRACTS & TENDERS

GOVERNMENT OF SRI LANKA
SALE OF UPTO 60%
OF THE SHARES OF
INDEPENDENT
TELEVISION NETWORK LTD.

Scaled Tenders are invited from Sri Lankan or foreign Corporate/Institutional investors with proven experience in the field of television broadcasting for sale of upto 60% of the issued share capital of 9.5 million shares of Rs. 10/= each of Independent Television Network Ltd.

Independent Television Network Ltd., is a television station located at Wickremasinghupura on the outskirts of Colombo and its transmission facilities include two additional transmitting stations located at Deniyaya and Yaiyantota. The Company will continue to receive 20% of the total television licensing fees collected from owners of television sets in Sri Lanka for a period of five years commencing from 1991.

Proposals should be accompanied by:

1. Company/Institution profile
2. Audited financial statements for the last two years
3. Evidence of technical capabilities of the bidders or their collaborators
4. A proposed development and management plan, along with financial estimate, to be implemented during the period of next five years

Tenders should be sent under Registered Post to reach the "Chairman of the Cabinet Appointed Tender Board for Divestiture of Independent Television Network Ltd." on or before 3.00 p.m. on 31st October, 1991, or should be deposited in the Tender Box kept for this purpose in the Office of the Chief Accountant, Ministry of Cultural Affairs and Information, No. 255, Baudhaloka Mawatha, Colombo 7 Sri Lanka, before 3.00 p.m. on 31st October, 1991. Tenders will be opened at 3.15 p.m. on 31st October, 1991. Tenders sent by telex or facsimile will not be accepted. Tenders will be eligible to be present at the Opening of Tenders. Form of Tender could be obtained from the Chief Accountant, Ministry of Cultural Affairs and Information, on payment of a fee of Rs. 500/= upto 3.00 p.m. on 30th October, 1991.

For conditions of tender and other information regarding the television broadcasting station and for an appointment to visit the station and its facilities, please contact the Secretary, Ministry of Cultural Affairs and Information.

Chairman, Cabinet Appointed Tender Board,
Secretary, Ministry of Cultural Affairs and
Information.
Tel: (94-1) 584572

Out into a political wilderness

By Allison Smith

THE decision by Dr David Owen, the last leader of the defunct Social Democratic Party, not to contest the next general election brings to an apparent end one of Westminster's most intriguing political careers in the last 20 years.

Since the demise fifteen months ago of the SDP, the party he helped to found in 1981 to break the mould of British politics, it has seemed increasingly likely that Dr Owen would leave the House of Commons at the next election.

In part, the fascination with his political future comes from the glamour that has attached to him since he became the youngest foreign secretary since Sir Anthony Eden in 1977.

His stature became more marked as the number of former cabinet ministers in opposition ranks dwindled.

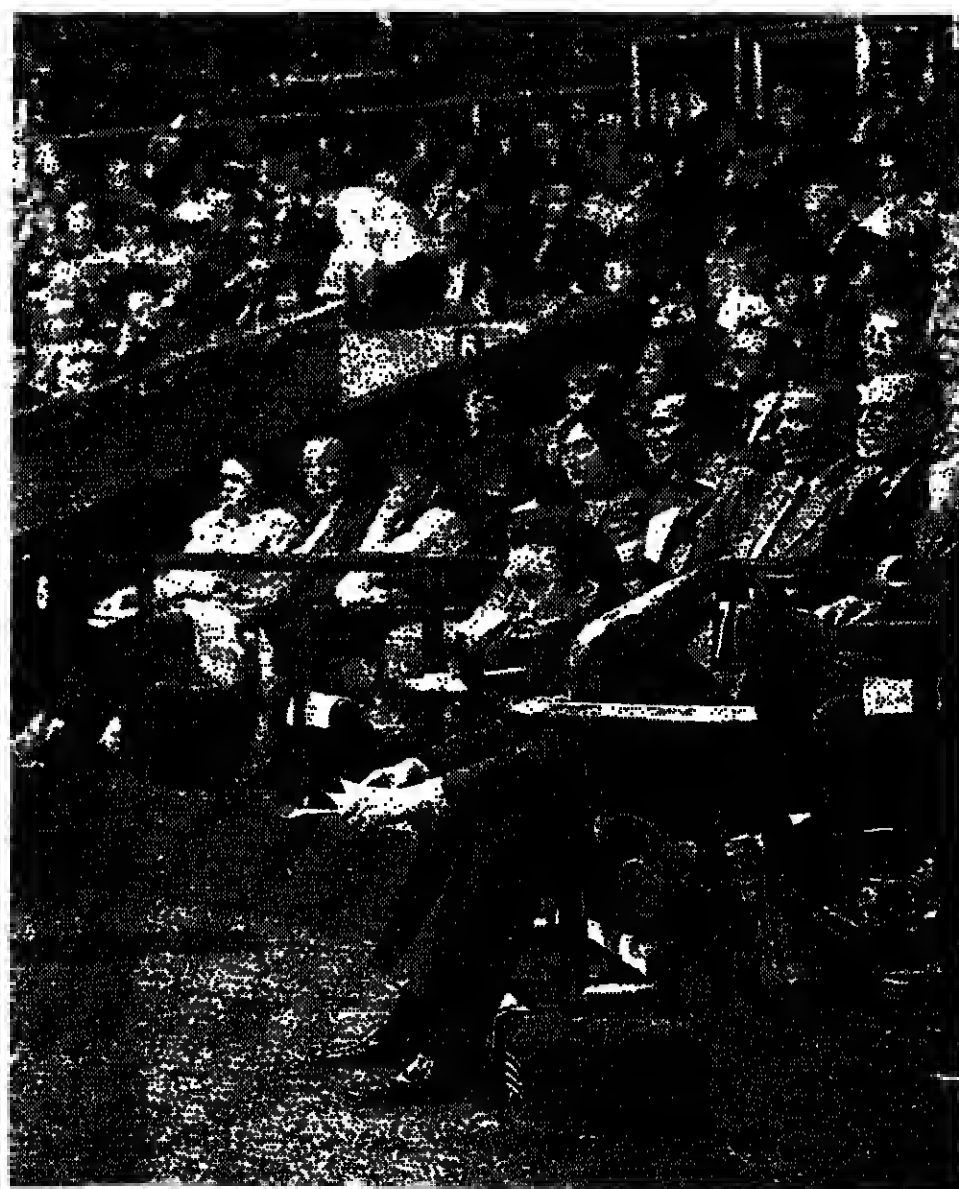
In the 1980s, as the most charismatic of the "gang of four" who set up the SDP, which thrived on media coverage and by-elections, he received growing prominence, especially after becoming its leader in 1983.

He in particular embodied its approach of "a tough economic policy and tender social policy."

More recently, he has acquired a unique political role, as an in-house critic whose comments about any of the three main parties could still confer on them the seal of approval which would spell support from the middle-class voters for whom the SDP was the beginning of political involvement.

It is no mean achievement for someone who left first the Labour party after 15 years as an MP, and then refused to accept the merger of the SDP and the Liberal party in 1988, leading a dwindling band of supporters into a political wilderness.

The warmth with which he speaks of Mr John Major, the prime minister, seems to be reciprocated. Mr Major said that he was sorry Dr Owen was



Alone: Dr David Owen pictured in 1981 before he spoke at a special Labour conference; soon after he resigned to found the Social Democratic Party

leaving the Commons, commenting that "He is a man of talent whose abilities I admire."

Dr Owen commends Mr Major's handling of the international crises he has faced since becoming prime minister, and approves also of his use of the language of the social market, commitment to the national health service, and espousal of the idea of a "classless society".

He also expressed the hope

that the changes in the party since Mrs Thatcher's departure have not extended to its attitude to the market economy and to trade union reforms.

His decision to leave the Commons came, he says, because he felt his influence was decreasing. "In as much as the SDP has been an influence, I admit my influence is waning."

On occasions he has sounded as though he believes the influence of the SDP was solely responsible for the Labour

party's move towards more moderate policies since the early 1980s. Labour now, he thinks, is "massively improved" from how it used to be in 1983 and 1987 it was "unfit to govern".

As for the political future, he disclaims any messianic urge to tell people how to vote.

"My present intention is to cast my vote like any private citizen, but I could be provoked, especially if Europe blew up."

Government to improve access to information

THE UK government is to bow to pressure from MPs and is looking at ways of making more readily accessible answers to MPs' parliamentary questions (PQs) on matters dealt with by Whitehall's executive agencies writes Allison Smith.

In contrast to written answers from ministers, which are published in Hansard, the record of parliamentary debates, letters to MPs from heads of executive agencies in response to PQs are available only in the House of Commons Library.

This has been a consistent source of complaint from MPs. Most recently, the all-party Treasury and Civil Service committee, whose annual report on the "next steps" agencies was published as the Commons dispersed for the summer, said: "The provision of information is vital if agencies are to be accepted by parliament and the public."

The report also said that the operational matters referred to the agencies rather than receiving ministerial replies had proved "unexpectedly wide in scope". Officials are working on possible solutions, and may be able to provide an answer in the government's response to the committee, intended for late October.

The agencies account for more than 210,000 civil servants, about one-third of the total.

Among the largest are those administering the social security and unemployment benefit system. It is in these areas more sensitive than some of the other responsibilities turned over to agencies - that much of the parliamentary pressure has come.

Mr Paul Flynn, an opposition social security spokesman, has been among those campaigning for the answers to be more easily available. His office has begun an unofficial monthly compilation of the most significant answers given on social security and employment matters.

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UK NEWS

Telephone price structure seen as confusing

By Tim Lawrence

NEW TELEPHONE charges introduced today by BT (formerly British Telecom) and Mercury Communications seem more likely to baffle than enlighten the business users at whom they are aimed.

After the week or more during which companies have had the opportunity to study the new scales, many have found it far from easy to work out which service will be cheaper.

Mr Peter Allen, chairman of the Telecommunications Users' Association, said: "One cannot complain that there is more choice available, but it will be difficult for companies to take advantage of this because BT and Mercury are using different pricing mechanisms."

"While there will probably be some benefits for large business organisations, smaller companies may find it difficult to work through what is a very complex set of arrangements."

Mr Derek Nicholas, senior telecommunications analyst at Citibank and chairman of the computing, telecommunications and information policy committee of the International Chamber of Commerce, believes neither company has a clear-cut advantage, and that

the new price changes only complicate the situation still further.

He said: "In some cases BT offers the best routes, in others Mercury's are the best on offer. The blend will depend on traffic volumes, the routes over which that traffic is going and the prices of those routes at different times of the day."

BT announced at the beginning of August that it would increase prices overall by about 7 per cent less than the rate of inflation, with discounts for high-volume customers, but would introduce higher line rental and connection charges.

The changes were described at their launch in August as "a mixed pudding" by Mr Mike Bett, BT's vice-chairman.

On August 21, Mercury announced a similarly radical restructuring of its prices. The price of calls is to fall, by more for big businesses than for small business and residential customers, and a new "frequent caller" programme comes in to compete with BT's discount system.

As both companies fought for business, Mercury won the contract for London Trans-

port's telephone network from BT last week.

Mercury said: "This agreement means that more companies are starting to recognise we have a genuine competitive edge over BT."

Before the changes, BT was losing customers, especially businesses, in a slow trickle to Mercury. The changes are not expected to change the companies' relative competitive positions.

Citibank, which uses both networks, will reappraise how it uses them in the light of the new charges, according to Mr Nicholas. "Pressures to cut costs because of the general economic situation means that the new price offers will be given serious attention," he said.

Today's changes will affect businesses in two ways. First, operating costs for telephone traffic will continue to fall because most big companies make a substantial number of international calls, which will now be significantly cheaper.

Second, as prices fall, special-purpose networks, which were introduced by many big businesses on the expectation that they would reduce tele-

phone costs, will become less attractive.

Because the new pricing system is so complex, only large businesses with sophisticated telephone switching systems, which automatically select the cheapest route, will be able to benefit fully from the price war.

Most large businesses will probably continue to use a mixture of BT and Mercury services, with BT used predominantly for incoming calls and Mercury used mostly for outgoing calls. The fact that both networks are available provides companies with a measure of security should one system break down.

Companies are likely to wait for the situation to become more clear before making any radical change in their alliances.

Mr Ron Bell, head of group telecommunications at BP, prefers to stand back from the price battle in the telephone market. He said: "It isn't our policy to switch backwards and forwards at short notice every time BT or Mercury introduce a price change. We are not expecting to make any rapid changes."



Mike Bett: BT pricing changes are "a mixed pudding"

IRA admits planting bomb in bookshop

THE IRA yesterday admitted being behind five bombing attacks, confirming fears of a renewed terror campaign in mainland Britain.

In a statement issued in Dublin, it admitted planting an incendiary device found unexploded on Saturday at a bookshop in Charing Cross Road, London, and claimed responsibility for an attack on a pub in Charing Cross Road and in a Manchester shopping centre.

It added that unexploded devices found in Preston, Lancashire, and on a London underground train were its weapons.

Scientific specialists were yesterday examining the fire bomb found at Bargain Books of Oxford in Charing Cross

Road. The weapon, contained in a small cassette-type box, was similar in construction to those found earlier this year in other incidents.

Scotland Yard said: "The head of the anti-terrorist branch, Commander George Churchill-Coleman, has warned retailers and the public to remain vigilant and alert to the signs and other types of terrorist incidents."

The IRA warned in its statement that similar attacks would be maintained as long as Britain stayed in Northern Ireland.

The statement said the bombs had been put in place by "volunteers" of its "active units". It threatened to continue such attacks in Britain and elsewhere.

Record on recycling comes under attack

By Juliet Sychnava

THE UK is bottom of the European league when it comes to recycling, according to a survey published by the Liberal Democrats today. Only Ireland and Greece had a worse record than Britain, in spite of consumer enthusiasm for recycling, the survey found.

In the Netherlands, which has the best recycling record, 49 per cent of paper and cardboard, 66.3 per cent of steel, and 66 per cent of glass are recycled. In the UK, the figures are 30.4 per cent, 74.7 per cent, and 21 per cent respectively.

The UK is also falling behind when it comes to renewable energy, according to a Friends of the Earth survey, also published today.

The survey found that 87 per cent of the public would be prepared to pay more for government investment in alternative energy sources such as wind and wave power.

The criticism came just after the deadline for renewable energy projects to submit their applications for support under the government's Non-Fossil Fuel Obligation (NFFO) scheme, which helps to fund renewable and nuclear energy through a levy on electricity prices.

Friends of the Earth said that only some of the many projects that applied for the scheme would be accepted, and the others would founder.

Staff lawyers said to be cheaper

By Robert Rice, Legal Correspondent

THE COST to companies of using outside lawyers is between three and five times that of using their own legal departments, according to a survey published today.

The survey of the legal departments of more than 100 top companies carried out by Chambers & Partners, the legal recruitment consultancy, shows that, on average, outside fees are 3.29 times as high for senior lawyers and 3.09 times as high for junior lawyers.

The difference is marginal when comparing company costs with the lowest fees charged by provincial solicitors, but among the top commercial law firms in London the highest rates are about five times as high as a company's own costs.

The cost of taking a senior commercial lawyer on to staff, including salary, national insurance, bonuses, car and pension is £71,324 a year. The cost of employing a junior lawyer is £40,035.

The average cost of support staff for each lawyer employed is £13,442 a year, and the average cost of general overheads for each lawyer employed is £25,136 a year, giving a total average overhead cost per employed lawyer of £38,578 a year.

The total cost of a company's employing a staff senior commercial lawyer is therefore £109,902 a year, and a junior lawyer £78,610.

Companies were asked to state how many hours were spent by their staff lawyers on providing direct legal services

to the company. The average figures were 36.83 hours a week for senior lawyers and 37.50 hours a week for junior lawyers. Senior lawyers worked an average of 47.1 weeks a year and junior lawyers 46 weeks a year.

To produce the hourly cost of a staff lawyer, the total costs were divided by the number of hours worked on providing direct legal services to the company. The average figures were £68.35 an hour for senior lawyers and £45.57 an hour for junior lawyers.

Companies were then asked about the average hourly rates they were being charged by their outside legal advisers.

For senior lawyers in London firms, fees were typically in the region of £250 an hour, the highest figure quoted being £300 per hour. The fees of senior solicitors in the provinces are typically £160 an hour, the lowest being £77.

For junior lawyers, London solicitors' fees are typically £150-£175 an hour, the highest being £200, junior provincial solicitors' fees were typically £120 an hour, the lowest being £95 an hour.

The average figures for outside solicitors' fees were £208.3 an hour for senior commercial lawyers and £141 an hour for junior commercial lawyers, respectively 3.29 times and 3.09 times the average hourly rate of staff lawyers employed within a company.

The Cost of Company Legal Departments, Chambers & Partners, 74 Long Lane, London EC1.

Chambers seek aid for Black Country

By Paul Cheeswright, Midlands Correspondent

FOUR chambers of commerce in the Black Country area of the west Midlands are organising a joint lobby of the Conservative and Labour party conferences this month and next.

The chambers of Dudley, Sandwell, Walsall and Wolverhampton are to present conference delegates with a plea for cash aid to replace worn-out industry and to improve the local environment.

They will also seek political support for new road links.

One of the most industrialised areas in the UK, the Black Country has suffered severely in the recession. Unemployment rates, depending on the borough, are between 3 and 4.5 per cent above the national average.

The decision to lobby the party conferences reflects the desire to overcome the view in

the Black Country that, as Mrs Anne Avian, manager of the Sandwell chamber, put it: "We are always left out of things".

It also reflects the trend among chambers of commerce nationally to pool resources to provide a better service to business. In October 1990, the Association of British Chambers of Commerce, the umbrella body for the individual chambers, introduced a plan to promote

co-operation among chambers. That envisaged 55 "core" chambers, as smaller chambers affiliate with the larger ones.

The catalyst for a combined effort at the party conferences was the normally independent Black Country chambers, which are believed locally to be the efforts of Mr Don Richardson and Mr Roy Richardson, the brothers who own Richardson Developments, the property group.

CBI finds moderate optimism on economic upturn

By Michael Cassell, Business Correspondent

THERE is now widespread, if moderate, optimism throughout British industry that 1992 will bring an upturn in business to all sectors of the economy, according to a survey jointly conducted by the Confederation of British Industry and A.T. Kearney, management consultants.

The survey, published today, finds that most companies across 18 business sectors expect sales and profits to recover next year from 1991 levels.

Mr Andrew Sentance, CBI economic affairs director, said:

"It looks like 1992 will be the year of recovery for the British economy."

The survey - of 685 private-sector companies with combined annual sales of £56bn and 1.5m employees - confirms that the recession will nevertheless continue to take its toll, with capital spending and employment levels falling well into 1992. Nevertheless, it reports that employers remain committed to increased training and that spending on research and development is likely to continue to hold up well.

The findings, based on questions asked in May and early June, are among the most optimistic conclusions yet to be drawn about the medium-term economic outlook. In spite of growing evidence that the recession has already bottomed out, though, the survey's authors confine themselves to suggesting only that the low point of the present cycle will be reached before the end of 1991.

The survey concludes that the improvement in sales is expected to be in advance of profitability in returning to 1989 levels. Profits will continue to be squeezed by rising costs and an inability to raise prices.

Every industry sector is predicting higher sales next year, with nearly half the participants expecting them to return to 1989 levels before the end of this year. Yet even the most optimistic sectors - motor vehicles, communications and financial services - are predicting recovery rather than real expansion.

The survey concludes that the recession is, in spite of its

difficulties, forcing changes that should be of longer-term benefit to British business.

The main reaction of management to what it describes as a "historically severe decline" in domestic demand has been to emphasise cost reduction and to improve quality.

The survey shows that companies are planning to improve the quality of personnel from within their organisations, placing greater emphasis on training, job switching and retraining. Businesses of all sizes are said

to be taking the same view. On unemployment, the survey finds that most small companies expect to recruit more people in 1992, while large and medium-sized businesses say they will continue to shed labour. The most significant impact of continuing job losses will be on unskilled manual staff, management and administration.

Managing the Year Ahead - Business Responses to Current Economic Pressures. CBI, 103 Oxford St, London WC1A 1DU. £50.

FORECASTS FOR THE UK ECONOMY

		Gross domestic product		Consumer spending		Manufacturing output		Fixed investment		Retail price inflation		Unemployment - in millions		Current account balance (£m)		Public sector borrowing requirement (£m)		Interest rates (3-month interbank)		Exports volume		Imports volume	
	Date	1991	1992	1991	1992	1991	1992	1991	1992	1991	1992	1991	1992	1991	1992	1991-92	1992-93	1991	1992	1991	1992	1991	1992
Treasury	Mar	-2.0	2.0	-1.8	2.2	-5.0	2.2	-8.8	-1.2	4.0	3.8	-	-	-6.0	-8.0	9.0	-	-	-	1.0	4.8	-1.5	4.8
BSZ	Aug	-2.0	3.0	-1.0	3.0	-5.0	3.0	-9.0	3.0	4.1	3.5	2.3	2.7	-5.5	-7.5	12.5	17.5	10.3	10.0	1.0	4.0	-2.0	5.0
James Capel	Aug	-1.7	2.6	-1.8	2.4	-5.0	4.1	-10.4	1.2	5.8	3.9	2.4	2.9	-6.1	-8.8	9.0	13.0	11.8	10.5	-0.4	5.3	-3.9	4.4
CSFB	Aug	-1.1	2.3	-1.0	2.9	-3.2	5.0	-7.5	0.1	5.8	4.2	2.3	2.4	-6.0	-5.0	9.5	11.0	11.5	9.8	2.0	3.7	-3.0	3.3
Goldman Sachs	Jul	-2.4	1.7	-1.3	1.5	-5.1	1.4	-9.9	-2.9	4.1	3.5	2.3	2.9	-8.5	-7.4	12.0	19.0	10.0	9.5	0.5	8.2	-1.4	7.6
Hoare Govett	Aug	-1.7	2.2	-1.1	2.1	-4.3	3.3	-10.0	-1.5	3.3	4.8	2.6	2.9	-8.0	-7.5	10.0	12.0	10.5	11.0	1.7	3.3	-2.5	2.1
Lloyds	Aug	-2.6	1.3	-3.1	2.1	-4.9	2.5	-12.8	2.0	4.0	5.9	1.5	3.0	-8.4	-3.1	8.2	16.2	11.8	10.4	-0.5	5.3	-4.8	1.7
Midland Montagu	Aug	-3.0	0.7	-1.4	0.2	-6.0	0.5	-10.5	-2.1	5.8	3.7	4.0	3.0	-8.0	-8.0	12.0	18.0	13.5	9.2	0.0	1.4	-2.6	1.3
Morgan Grenfell	Aug	-2.1	1.5	-1.3	1.5	-4.5	2.0	-9.9	-1.5	4.0	3.9	2.3	2.7	-6.1	-6.5	11.5	17.5	10.5	10.0	0.5	5.0	-2.5	5.2
NatWest	Aug	-2.0	2.0	-0.8	1.9	-4.8	1.4	-9.5	0.5	5.8	4.2	2.3	2.6	-6.7	-7.8	8.0	14.0	11.7	10.4	-0.2	3.6	-2.0	4.3
Shearson	Aug	-1.7	1.7	-1.0	1.8	-6.3	1.0	-9.7	-1.1	6.0	4.2	2.3	2.7	-10.0	-11.0	10.0	14.0	11.7	10.1	0.5	6.0	-2.0	5.2
UBS PAB	Aug	-1.5	1.6	-0.7	2.0	-4.3	1.5	-8.5	-1.1	5.9	4.9	2.4	2.0	-8.4	-12.3	10.3	20.0	12.4	10.7	0.5	3.5	-2.0	4.1
Warburg	Aug	-2.3	1.3	-1.0	1.9	-6.0	1.8	-10.5	-1.5	3.6	5.0	2.4	2.7	-6.3	-7.8	10.0	15.0	10.0	10.0	0.2	4.9	-2.4	5.9
CBI	Aug	-2.5	1.5	-1.2	1.4	-5.6	1.6	-11.4	-3.3	3.9	3.5	2.4	2.8	-6.5	-5.6	12.1	18.1	11.5	9.5	0.9	5.3	-2.7	2.7
Cambridge	Aug	-2.3	2.0	-1.7	1.4	-5.0	2.1	-10.9	0.9	5.6	4.1	2.4	2.9	-8.8	-13.1	13.2	23.2	11.8	10.0	0.5	3.7	-2.7	3.8
EEC	Aug	-2.2	2.1	-1.8	2.0	-5.6	1.7	-10.4	2.7	5.7	4.8	2.7	3.1	-8.2	-10.8	17.3	20.0	12.5	10.0	0.2	1.7	-4.5	1.4
Godley	Aug	-3.0	-1.0	-1.2	-0.5	-6.5	-3.0	-14.0	-10.0	5.0	3.0	2.4	3.0	-7.0	-5.0	12.5	15.0	11.5	9.5	2.0	2.0	-2.5	2.0
Henley	Aug	-1.8	2.1	0.1	2.9	-3.5	2.1	-6.9	8.3	5.9	4.2	2.3	2.6	-7.3	-7.9	9.8	9.5	11.4	10.7	0.1	5.3	-1.2	5.2
ITEM	Jun	-2.4	1.5	-1.3	1.3	-4.5	0.5	-9.5	-3.1	3.7	4.1	2.4	2.9	-8.0	-11.1	11.3	16.0	10.5	9.8	-0.8	6.5	-4.4	4.8
Lombard	Aug	-2.5	1.8	-1.5	1.5	-4.9	2.5	-12.9	2.0	4.0	2.0	2.3	2.6	-8.7	-8.2	12.5	16.0	10.0	10.0	0.2	4.7	-4.8	3.8
LFBS	Jun	-1.9	1.6	-1.7	1.7	-4.1	2.7	-8.6	-2.9	5.5	2.8	2.3	2.7	-7.5	-10.0	10.2	11.7	11.8	10.0	0.5	4.7	-2.4	3.0
NIESR	Aug	-1.9	1.7	-0.7	0.8	-4.8	1.3	-8.2	0.0	5.9	3.1	2.3	2.7	-7.0	-8.0	8.0	16.0	11.4	10.4	1.9	6.9	-3.4	3.8
OGE	Aug	-1.9	2.2	-1.0	1.5	-4.1	4.0	-6.8	0.5	5.9	4.1	2.4	2.8	-6.0	-6.8	13.8	11.4	11.9	10.3	1.0	6.1	-2.2	5.8
OECD	Aug	-1.8	1.9	-1.0	1.9	-	-	-8.4	1.0	9.0	4.5	-	-	-8.0	-7.1	-	-	-	-	-0.2	4.9	-3.2	4.7
CITY AVERAGE		-2.04	1.88	-1.27	1.63	-4.79	2.24	-9.56	-0.74	5.00	4.18	2.37	2.78	-7.18	-7.80	10.26	15.77	11.09	10.13	0.28	4.47	-2.57	4.01
ALL AVERAGE		-2.10	1.72	-1.20	1.52	-4.85	1.93	-9.81	-0.80	5.10	3.97	2.38	2.76	-7.04	-7.92	10.78	15.52	11.13	10.03	0.46	4.71	-2.84	4.03

NOTES: All items are percentage change on one year earlier unless otherwise stated. Treasury forecasts as presented in the Financial Statement and Budget report of 1991-92. Any discrepancies may be due to rounding of figures. GDP: Treasury compromise measure. LFBS, CBI, National Institute use the output measure. Retail price inflation: OECD uses private consumption deflator. EEC has average for Q4. Consumer price deflator excluding food and alcohol. CBI, BSZ, Goldman Sachs, UBS, ITEM, EEC, Hoare Govett, Warburg have Q4 figure. Unemployment: in millions, average over year. EEC has average for Q4. Interest rates: Three-month inter-bank rate. CBI uses base rates. National Institute uses three month Treasury bills. BSZ, ITEM, EEC, Warburg and Hoare Govett have Q4 figure. PSBR: In £bn. Henley and Cambridge Economics use PSBR on calendar year. A dash indicates information not available.

Economists disagree about timing of recovery

By Rachel Johnson, Economics Staff

THE UK economy is still dragging along the bottom, although the year-long recession - as described by economic statisticians and in terms of gross domestic product - is drawing to a close, according to the Financial Times summer forecast of the UK economy.

The forecast, which draws together 23 separate forecasts from prominent university economists, independent think tanks and City investment houses, predicts that GDP will rise by no more than 1.7 per cent next year, still well below the UK's potential growth rate.

The upturn will not be felt properly for another 12 months, the forecast says, although faint stirrings of recovery will be discerned with more frequency from this quarter onwards, which leads support to the government's claim that recovery will take place this year.

The UK's productive capacity will not be operating at full stretch until a somewhat more vigorous recovery starts in the second half of next year. Then, activity will be about 2.5 per cent to 3 per cent higher than in the first half.

At the rear of a Delta Air Lines maintenance hangar, a gleaming white jet is under inspection. It is a disconcerting sight, a freshly painted so that its corporate livery has been obliterated, yet minus any new ones. "The ultimate generic aircraft," chuckles one employee.

This situation was not to last long. Until mid-August, the plane belonged to Pan Am, serving its Boston-New York-Washington shuttle routes. Now, both the routes and some aircraft are being bought by Delta, one part of a much larger deal hammered out with the bankrupt seller's creditors on August 12.

Delta wanted to start operating the shuttle by September 1. So, in less than three weeks, jets had to be overhauled and painted, ticketing arrangements changed, and additional employees recruited. All, moreover, without disrupting current operations.

This is how the world's largest airline is being created - and the winds of change can be felt throughout the Atlanta headquarters. Walk through Delta's maintenance facilities, for example, and new hangars are being added. A 152,000 sq ft reservations centre is going up and there are already plans to extend its training centre, only three years old.

Pilots, meanwhile, are being recruited at a rate of 90 a month, while more than one new aircraft is being added every week.

Spurring this growth is the drive by Delta, currently number three in the industry, to switch from being a predominantly domestic airline to one with a global network - a transformation which the Pan Am deal helps hugely.

It is doing so under intense rivalry from other big US carriers, like American Airlines and United, and the rationale in all cases is the same. Domestic traffic growth has been negligible since the late-1980s, while international traffic continues to expand at double-digit rates.

But managing such change is no simple task and, for Delta in particular, one question looms large. How will a highly-prized corporate culture survive as the airline leaps to the forefront of its industry?

It would be hard to understate Delta's uniqueness, much of which centres on the famed "family" relationship between the company and its 67,000 employees. Delta personnel are among the best paid in the industry and yet, pilots aside,



Ron Allen: "When customers have choice I want them to pick Delta - but that doesn't mean we're always perfect"

Pulling together for Delta

Nikki Tait explains how the US airline plans to introduce its corporate values into Pan Am

they are not unionised.

The 65-year-old company prides itself on promotion from within, a policy which extends to the highest management ranks. (Ron Allen, its chairman, started out in the personnel department.) There is also a "no redundancy" pledge, which is remarkable given the industry's fickle fortunes.

The upshot is minimal staff turnover; flight crews have even included a few great-grandmothers. The airline, moreover, can take its pick when recruiting newcomers, with the result that over 90 per cent of its pilots arrive with previous military training.

At times, to an outsider, the philosophy seems slightly overwhelming - beards, for example, are outlawed throughout the group - but there is no doubting employees' response. When the airline hit a rough patch in 1982, they chipped in to buy Delta a new Boeing.

And it would be wrong, in a "people business" where customer service is a major sales point, to view these guiding principles as pure altruism. For all its southern, conservative image, the airline has operated fairly astutely. Three major acquisitions - Chicago and Southern, Northeast Airlines and then Western - have given it a comprehensive domestic network, with well-placed hubs at Atlanta, Cincinnati, Salt Lake City, Dallas, Los Angeles, and Orlando.

At the end of 1990, Delta had one of the youngest fleets in the industry and, in recent years, it has been by far the strongest carrier financially.

Between 1986 and 1990, Salomon Brothers calculates that cash flow averaged 71 per cent of total debt, compared with 33 per cent for United and 27 per cent for American.

The Pan Am deal, however, opens up a different ballgame. Essentially, there are three parts to the transaction - the purchase of the shuttle operations; of Pan Am's remaining European assets, which include a Frankfurt hub; and about 45 per cent of a much-reduced Pan Am operation (with the airline's creditors owning the remainder.)

Immediate logistics aside, the shuttle element is relatively straightforward. For a start, one major rival - the Trump Shuttle, which flies identical routes - is undergoing some upheaval. Donald Trump's bankers are repossessing the carrier and handing its management to Northwest Airlines, but no dates or details for this transfer have been finalised. Secondly, some studies by Delta have also suggested that passengers liked the way Pan Am had run the service.

"The common thread was: don't change anything - it

works," says Al Kolakowski, Delta's vice-president of marketing. "Basically we'll mirror what Pan Am has been doing, only put a Delta brand on it."

The European assets are another matter. From an operational viewpoint, most analysts are enthusiastic. The routes will significantly enlarge Delta's international network which, in 1990, produced only \$1bn out of its \$8.5bn revenues. Pan Am flies to around 40 Transatlantic destinations, including a number in Asia, and also possesses a "significant" number of the rights to fly certain routes which it is not currently using.

Moreover, an expanded presence at Kennedy airport will be extremely beneficial. As Ron Allen points out: "We'd seen more and more of the need for a gateway out of the North-East - and New York was obviously the best." On the other hand, analysts generally agree that Delta's vastly superior domestic network will mean that it can feed the European routes more efficiently, transforming their profitability. "The question is mass," comments Paul Turk, analyst with the Avmark aviation consultancy, "and they have achieved that."

But, in management terms, there are potential hurdles. For

a start, Delta will also take on 6,600 Pan Am employees, who come from a different culture - far more internationally-minded, and unionised.

The buyer has the advantage that its own pay rates are higher - an average 22 per cent differential for US staff, according to Maurice Worth, vice-president of personnel - and there will be a three-year period during which ex-Pan Am employees climb up to Delta scale.

Delta's own excellent labour relations, moreover, seem to have stood the carrier in good stead so far. "It's like day and night," comments the Pan Am flight attendants' union, comparing its experience in the Delta deal with the complications which followed United's purchase of Pan Am's Hestrow routes earlier this year.

But even Delta acknowledges that extending its "family" philosophy to employees in non-US bases may be tricky. One solution is to form "spirit teams", made up of Delta volunteers, who would visit major European locations and simply chat, without management supervision. The scheme, it claims, reaped dividends in the merger with Western.

The airline concedes, too, that - since it is not buying Pan Am's 747s - it will be constrained initially by aircraft capacity. A realignment of

Delta's entire European network is still being planned, with a view to a possible November 1 start date. But, at this moment, Kolakowski predicts that Delta may actually back out of some Pan Am markets, although frequencies may be increased in others.

Meanwhile, on the marketing front, there is the simple problem of "brand identity". "When we start getting into Ankara or Bombay, our name is not exactly a household word," says Kolakowski candidly. "So I think the launch ads are trying to find a way to link Pan Am with Delta, and capitalise on both."

But perhaps the element in the Pan Am deal that worries analysts most is the stakes which Delta will take in the "reorganised" Pan Am, the much-reduced operation running the Latin American/Caribbean routes from a Miami hub.

For example, Standard & Poor's, the rating agency, has suggested that the European benefits may be "more than offset by the scale of assumed liabilities and the investment in a still struggling Pan Am."

The concerns are twofold: Delta's financial exposure and the amount of time and effort which may be diverted to a potentially troublesome investment. From a financial viewpoint, the Pan Am deal was complicated; Delta's cash out-

lay was \$621m - \$416m for the European/Shuttle assets and \$205m for shares and notes in Pan Am. But it also agreed to assume various liabilities.

Tom Roeck, Delta's finance director, claims that the real cost of the transaction, in terms of additional Pan Am liabilities, is \$526m - a figure he derives from a fairly persuasive set of additions and subtractions, but which varies significantly from the numbers given in the bankruptcy court. (For example, Delta has promised to assume up to \$100m-worth of Pan Am ticket liabilities, but Roeck suggests that the actual cost of this may be nearer \$40m.)

The net result, he argues, will be to increase Delta's debt-to-equity ratio of around 45:55 at end-June, to a pro forma 52:48. In airline industry terms, that is eminently respectable.

But some analysts worry that the expenditure will not stop there. On the plus side, Pan Am's Latin American routes are traditionally profitable, and projections given to creditors have suggested an \$85m profit by 1995; the company has some \$300m-worth of tax losses to carry forward; and Roeck claims that the business will be fairly well-capitalised with a 50:50 debt-to-equity ratio (excluding capital leases) by year two.

On the minus side, American, a big rival, has already stepped up the competition by announcing a 27 per cent increase in its own flight capacity in the region. And Kolakowski acknowledges that Delta will input into matters like ground handling, advertising, contract services and so on - despite Pan Am's separate management. "Delta's going to have a major stake in this company, so it's going to do whatever it takes to support it," he comments.

But, at the end of the day, perhaps the hardest question is whether success itself could bring problems. Could international size dull some of Delta's individuality? Might consolidation in the industry create slack from customers if rock-bottom fares disappear?

In the throes of far more immediate concerns, Allen concedes the possibility. "We have to be sensitive to that," he says simply. "When customers have choice I want them to pick Delta - but that doesn't mean we're always perfect."

And, as it battles for European customers in competition with brasher rivals, such engaging modesty may yet be Delta's strongest suit.

If change is inevitable

By Simon Holberton

DEATH AND taxes were said to be the only two certainties in life. To that truism can now be added a third: change.

Change is the leitmotif of just about everything being written nowadays for managers about management. The sensation of change is daily reinforced with developments as far-reaching as the Gulf War and the collapse of communism in the Soviet Union.

As J B M Kassarian, a visiting professor at the IMD business school, points out, the critical issue for companies today is how to develop managers capable of responding to rapid changes in the business environment - an environment characterised by shortening product life cycles and development times, changing market structures and changing patterns of distribution.

To cope with these developments Kassarian says companies need to create leaders: managers; executives capable of mastering the unfamiliar and leading change from within. He pooh-poohs some current fads. Rejecting hierarchical controls for participative management is insufficient; calls for entrepreneurial initiative denies the need for organisational coherence; and, empowerment is just a fad because real self-confidence follows achievement.

Managers can acquire the art of leading change. Companies ought to delve within their organisations for managers capable of learning. Kassarian suggests two ways.

First, scout for talent. Companies ought to be sensitive to those junior executives who show initiative and good judgment. The hard part is getting existing senior managers to share information. The chief executive should encourage the sharing of short-lists.

The other way is learning through provocation. Learning starts by living through novel and demanding situations. Challenge is always unsettling; stretching requires effort; integration begins with a deep sense of achievement and "continues to resonate in future challenges."

Join your managers out of their comfortable groove - they may learn to lead change. Perspectives for Managers, IMD, PO Box 915, CH-1001 Lausanne, Switzerland. Fax: 41-21-266 725

THE WORLD MAY BE IN A RECESSION BUT NOBODY TOLD THAILAND.

While most of the world wrestles with recession, Thailand's economy is booming.

It is enjoying a period of unparalleled prosperity, with one of the fastest growing economies in the world.

This boom period is being export-led and investment driven, attracting leading foreign investors. In particular it appeals to those looking to relocate their production bases in preference to Japan, Taiwan and South Korea.

Incentives like tax-free periods make investing in Thailand an enormously attractive proposition.

Tourists, too, are being attracted in ever increasing numbers, contributing a total of US\$3,855m to the economy in 1989.

Thailand is exceptional in the diversity of interests it offers tourists, and so is unlikely to fall out of fashion after several years, as usually happens with destinations enjoying such popularity.

Thailand's growth is mirrored by that of its airline, Thai Airways International.

In 1989 it was the fastest growing airline in the world, and it continues to grow rapidly.

This success has prompted Thai Airways International to seek privatisation through listing on the stock market later this year, and it is predicted it will be one of Thailand's most sought after stocks.

As a sign of endorsement of Thailand's continuing importance, The World Bank has chosen to hold its annual international conference in Bangkok in October.

As you can see, Thailand's economic prospects look extremely attractive.

No wonder it's known as the Land of Smiles.



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APPOINTMENTS

Abbey National finance director



Mr Alex Hammond-Chambers, chairman, retires from the board of IVORY & SIME, Edinburgh, at the end of this year. He will be succeeded by Mr David Newbigging, deputy chairman, who is also chairman of Rentokil.

Mr Gwen Batchelor (pictured) has been appointed finance director for ABBEY NATIONAL TREASURY SERVICES, responsible for Abbey National's wholesale market and leasing operations. She was managing consultant for Price Waterhouse's treasury practice.

Mr Tim Ambler has been appointed a non-executive director of THE WOLVERHAMPTON & DUDLEY BREWERIES. He is currently a research fellow at the London Business School, and was previously joint managing director of IDV, wines and spirits division of Grand Metropolitan.

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CONSTRUCTION CONTRACTS

£37.3m South Wales M4 link

AMEY CONSTRUCTION has been awarded a 30 month contract worth £37.3m by the Welsh Office for the M4 Bryn-glas tunnels and the A4042 Malpas inner relief road.

The works, located at Newport, Gwent, consist of some 5.4 km of new dual two lane section of the A4042 Newport-Gwent road (the Malpas inner relief road) and one kilometre as slip roads and access roads to the M4, which is widened to three lanes.

The construction includes 27 new major structures, together with culverts, gullies, there are extensive traffic management structures - and earth-works with lightweight fills.

Major structures include two RC post-tensioned box section viaducts of 11 spans across the River Usk and one viaduct which crosses the M4 motorway. A similar dual span structure is being built on the

southern part of the A4042. A further 20 span RC viaduct, 235 metres long, varying in width from 20 metres to 40 metres will connect with the Harlequin viaduct and roundabout.

The structures involve extensive piling operations with contiguous piled retaining walls.

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Resort hotel development in Thailand

The building contractor JOHN LAING INTERNATIONAL has been awarded the company's first two contracts in Thailand.

As part of the Thailand operation, JLI has formed a joint venture with P&A & Associates, a Thai development and consultancy company.

The new company, John Laing P&A, has won the construction management contract for a 12m three-storey

175 room Sheraton Resort Hotel on Thailand's eastern seaboard near the town of Ban Chang, south of Pattaya.

The project is currently at design stage and construction is scheduled to start at the beginning of next year with completion in the last quarter of 1993.

John Laing P&A has also won a consultancy contract for provision and installation of

medical equipment for the new 80m Sikarin hospital in Bangkok.

Laing Scotland, part of John Laing Construction, has been awarded a contract worth £1.3m by Imperial Tobacco to refurbish its offices in East Kilbride. The warehouse will also be refurbished and new security services installed to cover the site perimeter.

The work is believed to be one of the most intricate terrazzo floors ever installed and will include some 10,000 individually cut tiles in 11 different colours. The project will involve a 10 week on site installation programme.

The second contract is for the floor of the main ticket area situated at the main entrance to Euro Disneyland. It is estimated that 11m people each year will pass across the floor to enter Euro Disney.

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Improving the North Circular Road

WILLETTS and CEMENTATION CONSTRUCTION, the regional building and civil engineering companies in the construction division of Trafalgar House, have recently won contracts worth over £12m.

Brent Council's development department has awarded Cimentation a £3m contract for the reconstruction of the A406 North Circular Road between Neasden and Staples Corner. The project will involve complete reconstruction

of the east and west bound carriageways together with central reservation fencing and associated drainage.

Work will be carried out whilst maintaining traffic flow in the region of 100,000 vehicles a day.

Cementation has also been awarded a £3.15m contract by Government Communications Headquarters, Cheltenham, for the design and construction of a generator house and tank

refurbishment of production facilities. Construction is expected to start towards the end of 1991.

MDA Hellas (SA) is part of the MDA Group International, which is based in Athens.

The refurbishment programme being undertaken by Express and Echo, which also includes a colour press and other new production and publishing equipment.

The 60-week contract involves the construction of a

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The 60-week contract involves the construction of a

Greek pharmaceutical plant scheme

MDA HELLAS (SA) has been appointed by Glaxo's Greek company as project manager for a major extension, costing between £7m and £8m, to its premises at Korymbi, near Athens in Greece.

The total area of new development is estimated at 13,000 sq metres and will include an office block, the extension of the warehouse, a distribution depot, laboratories and factory offices, a canteen and the

New facilities for Exeter newspaper

A £3.6m contract to design and construct premises for Exeter's Express and Echo newspaper has just been awarded to a Bristol-based company, JT DESIGN BUILD, by the Western Times Company. The new premises are part of a £9.5m

redevelopment programme being undertaken by Express and Echo, which also includes a colour press and other new production and publishing equipment.

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Retailing development in Nottingham

HALL & TAWSE GROUP, the construction arm of Raife Industries, has received orders worth £22m.

Hall & Tawse Eastern has been awarded a £4m contract to construct 120,500 sq ft of retail space for Boots Properties in Nottingham.

Other new work won by the East Midlands regional company includes a £2.2m contract for extensive ground works for a new research centre and offices for British Gas at Loughborough and £3m worth of refurbishment projects

throughout the region including a major facility for a Grade II listed building in Burton-on-Trent for Hermitage Park Hotels.

Hall & Tawse Scotland has won £13m worth of new contracts throughout the region. They include a £3.4m contract to build extensions to Perth Grammar School for Perth Regional Council; a £1m contract from Aberdeen Harbour Board for the construction of a multi-level car park; work totalling nearly £1m for Macal-lan-Glenlivet to create two

bonds in an existing warehouse at its Craigellachie distillery and several housing partnership contracts throughout Scotland to provide low-cost homes in the region's most depressed areas.

Hall & Tawse Western's new workload includes a £250,000 contract to construct a grandstand at Hednesford railway in Staffordshire for the Cannock Chase District Council ready for the world championship formula one stock car meeting due to be held there in September.

CONTRACTS & TENDERS

PROCUREMENT NOTICE

"INVITATION TO PREQUALIFICATION"

In the name and on behalf of Ministry of Transport, Communication and Water Management of the Hungarian Republic

the MOTORWAY DIRECTORATE issues an INVITATION to participate in the INTERNATIONAL PREQUALIFICATION PROCEDURE

The purpose of this procedure is to select organisations, consortia and companies which are able by way of a CONCESSION to finance using their own funds, to construct, operate and maintain the four-lane stretches of

- M1 MOTORWAY (between section 129, 3-171, 7 km) and

- M15 MOTORWAY (between section 0, 0-14, 5 km)

according to the terms of a negotiated and mutually agreed contract.

Before issuing the Tender Documentation the Motorway Directorate will allow the Ministry to get to know the organisation, financial resources and capabilities of the Applicant, as well as its previous and on-going similar projects.

The prequalified Applicants will be invited to participate and to submit a Tender for Concession.

Preliminary information - regarding the prequalification - and forms of "REQUEST FOR QUALIFICATION" (RFQ) may be obtained at the address below, between 10:00 and 15:00 hours on weekdays from Monday, 16th September 1991 against a receipt of payment of USD 2000, - (two thousand USD) or equivalent in other convertible currency. Remittances are to be made to the account of Motorway Directorate NO: 214-13744-7007 kept in the OKHB "Országos Kereskedelmi és Hitelbank" H-1052 Budapest V., Károly körút 20.

MOTORWAY DIRECTORATE, BUREAU FOR MOTORWAYS IN CONCESSION

H-1024 Budapest II., Fenyves Elek u. 7-13

Attention: Dr. TIMAR, Andras

Phone: (36-1) 202-1605 Telex: 22-6051, 22-4088 Fax: (36-1) 175-8485

The signed forms completed in English or RFQ should be directed to the same address, not later, than

16:00 hours (local time) Friday, 15th of November 1991

Within 90 days after the expiry of the submission date the Applicants will be notified about the PQ review Committee's decision.

This decision will be final.

Budapest, September 1991

MOTORWAY DIRECTORATE

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CONSTRUCTION CONTRACTS

£37.3m South Wales M4 link

AMEY CONSTRUCTION has been awarded a 30 month contract worth £37.3m by the Welsh Office for the M4 Bryn-glas tunnels and the A4042 Malpas inner relief road.

The works, located at Newport, Gwent, consist of some 5.4 km of new dual two lane section of the A4042 Newport-Gwent road (the Malpas inner relief road) and one kilometre as slip roads and access roads to the M4, which is widened to three lanes.

The construction includes 27 new major structures, together with culverts, gullies, there are extensive traffic management structures - and earth-works with lightweight fills.

Major structures include two RC post-tensioned box section viaducts of 11 spans across the River Usk and one viaduct which crosses the M4 motorway. A similar dual span structure is being built on the

southern part of the A4042. A further 20 span RC viaduct, 235 metres long, varying in width from 20 metres to 40 metres will connect with the Harlequin viaduct and roundabout.

The structures involve extensive piling operations with contiguous piled retaining walls.

The consulting engineers are Sir Owen William and Partners.

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ARTS

Giselle

EDINBURGH PLAYHOUSE

The Berlin Ballet's second festival offering was *Giselle*, in a new staging by Peter Schaufuss, director of the company. The production is a visual delight. Desmond Healey has created exquisite, painterly sets – a village lost in the depths of the countryside for Act I; a forest of brooding magic for Act II – which provide an ideal location for this jewel of Romanticism. (It is typical of the finest theatre programmes I have seen at this year's festival that information about the design is omitted; that there are various other printed inadequacies is unsurprising.)

Schaufuss presents the traditional choreographic text with care. His innovations are few, and significant only in the second act, where he commences the action by showing *Giselle's* burial by night, and at the very last reinstates the original (Paris, 1841) ending by bringing on Bathilde and Wilfrid to lead Albrecht back to the real world. That Albrecht then remains kneeling in prayer in the forest seems unnecessarily ambiguous: unlike James in *La Sylphide*, this High Romantic hero escapes dangerous fantasy to return to life.

The staging is elsewhere responsive to tradition. If it has a tendency to lose – every character in the village is named, which seems an excess of dramatic zeal – the compensations come with the lively

integration of the dancers into the narrative. The dramatic playing, like the dancing, is alert, bright in impulse. I deplore, though, *Giselle's* showing her hands spattered with blood after she has stabbed herself: such verisimilitude breaks the conventions of the ballet.

Schaufuss' bold decision for the first *Giselle* of the visit, on Friday night, was to cast the very young Lisa Cullum as the heroine. The programme, of course, provided no information at all, but I gather that Miss Cullum is eighteen years old. She looks even younger, and the child-like innocence and fragility of her presence (she resembles Svetlana Desuter in delicacy of physique) bring a sweet credibility to her initial appearance. But she is still an apprentice *Giselle*. Her natural gifts – lightness, a gentle absorption in dramatic playing – allow her to make a touching first sketch of an interpretation. The greater and grander implications of the role – its technique and emotion – can only come with experience and with coaching.

Her Albrecht, Bart de Block, gave a reading of good intentions and clean outline, albeit the fervour and fevers of Romanticism seemed pale. The Northern *Sinfonia* under Peter James Lassen played very well, except for one fudged moment.

Clement Crisp

Nash's Symphony

ROYAL ALBERT HALL, RADIO 3

The BBC Symphony Orchestra's Prom on Friday, conducted by Peter Eötvös, ended with one of the masterpieces of contemporary orchestral music, Britten's *Earth Dances*. In a performance that was recorded by Collins Classics for future release on compact disc, the evening began with the premiere of a BBC commission: Peter Paul Nash's symphony is the 41-year-old composer's most ambitious score to date, a densely argued two-part structure that operates on multiple musical and programmatic layers.

Nash describes his symphony as a musical narrative of a pre-existing story, though he has not disclosed the specific details, he has admitted it concerns a poet, an impresario, and a destructive woman who comes between them. There have been many operas written on filmstar plots, and Nash packs all the emotions and drama of his scenario into a two-hour symphony. The two parts are overlaid with a four-movement symphonic plan, with the first movement ending in a taken scherzo, and the highly wrought slow movement flowing into the finale, which reaches a catastrophic climax in the final bars.

If it is all sounds just a little cluttered, the ending-out of Nash's scheme does sometimes try to cram in too much. There

are some arresting images: piled up brass and string tremolandi which suggest Sibelius lurking in the background (and perhaps by extension symphonic Maxwell Davies too), angular woodwind figuration alongside kernels of romantic melody, all reinforcing the pluralism of Nash's style. Only in the last section, when the music gets down to the emotional nitty-gritty, does it gain the directness the symphony seems to be seeking, and which the preceding music just manages to blur.

Thursday's Prom given by the Philharmonia under Vladimir Ashkenazy was remarkable for two things: a performance of Tippet's Concerto for Double String Orchestra that was so leaden-footed, so comprehensively wide of the mark in conveying the spirit of Tippet's rhythms that one wondered what had led Ashkenazy to contemplate it in the first place; and the dazzling Prom debut of the young American violinist Kurt Nikkanen. He compelled attention in Glazunov's concerto from the very opening bars, tempering its sweet-toothed lyricism with musical intelligence and forcefulness. On this evidence there is certainly much more to Nikkanen than gorgeous tone and a superlative technique.

Andrew Clements

Radio 3 season of Japanese culture

More than 100 programmes will be broadcast during Radio 3's Japan season in October, which will go out as part of the festival of Japanese arts and culture ever staged outside the country.

This Radio 3 season will feature music, drama and documentaries every day for four weeks, aimed at complementing the nationwide Japan Festival. Sunday Play slots will be entirely devoted to recent

Japanese dramas, most of them receiving their British premiere as all of them specially translated or adapted for radio from stage work.

There will be two documentaries on Japanese culture each week and other documentaries will cover politics, the Japanese economy, science and crime.

The regular *Table Talk* series on Sunday lunchtimes will feature four programmes on Japanese food.

Billy Budd

COLISEUM

Devastating, shattering, overwhelming: the adjectives, inadequate to the revival of Britten's opera at the ENO, may at least suggest its enormous impact. The 1988 Tim Albery production returns in the wake of Albery's no less electrifying *Peter Grimes*, which ended last season's ENO conspectus of 20th century opera. This *Budd* makes it clear beyond all possible argument that the work is one of the greatest – and most deeply troubling – of our day.

As happened last season with Shostakovich's *Lady Macbeth*, an ENO staging already admired – albeit with reservations – when new is then revived with its powers so greatly increased that reservations shrivel away to nothing. For one thing, the music, again conducted by David Atherton, takes possession of the large auditorium in a way that seizes every listener by the throat. Mr Atherton's ability to judge the dramatic impact of huge brass volleys and subtle woodwind colour-flashes, choral cries (the ENO chorus on mighty form) and single-strand vocal whispers, is absolutely mastery.

Like the production, the conducting possesses not an ounce of spare fat; but its poetic intensity is the more startling for the leanness. Albery has not flinched from the terrible pessimism that underlies the vision of Britten and his librettists Forster and Crozier: this is a grim, grey slave-ship, and all who sail in it are implicated in its "political" structure. In a way, he has strengthened the pessimism, by presenting Captain Vere as a guilt-ridden

ghostly revenant to Billy's execution, and so explicitly denying him the Christian comfort which the epilogue seeks to extract.

If this is a "partial" view of the opera, it is a confident, clear-minded one – and played with such concentrated brilliance that, while one watches, it seems the only possible kind of *Budd*. The cast are at one with producer and conductor, a magnificent ensemble whose every player deserves mention. The newcomers (notably David Wilson-Johnson as Mr Redburn, Paul Napier-Burrows as Mr Flint, and Richard Hulton as the Novice's friend) seem old hands, and the old hands (notably John Connell's quietly noble Dansker, Barry Banks's horribly moving Novice) seem fresh.

Peter Coleman-Wright, inheriting the title role from the unforgotten Thomas Allen, scores with his youth, vocal vigour, and a quality of naive radiance that steers the character clear of all archness. Richard Van Allan's Gleggish is not in strongest voice, etches an even more beggar, psychologically rounded portrayal; but above all towers the Vere of Philip Langridge. He does not shrink the ambiguity at the root of the character nor the agony of Vere's betrayal of Billy at the root of the opera, and he sings with a combination of musical and verbal sensitivity seldom encountered on any stage.

His is one of the supreme operatic achievements of our day. As, indeed, is the production.

Max Loppert



Naive radiance: Peter Coleman-Wright

ARCHITECTURE

The sorry saga of Spitalfields

The story of Spitalfields is a long running saga, but one that looks as though it is at last nearing resolution. Now that the fruit and vegetable market has moved to Temple Mills in Waltham Forest, there can be no doubt about the need to begin the careful transformation of this part of the City of London's eastern fringes. The site that is to be redeveloped is some 12½ acres, lying mostly within Tower Hamlets, but with valuable frontage at its western end on Bishopsgate. This part of the scheme almost faces the eastern edge of the giant Broadgate development.

The Broadgate buildings in Bishopsgate are giants in every way. Designed by architects Skidmore Owings and Merrill, they have an extraordinary scale and dominance. At street level they are well finished and detailed. They look almost as though they were on some glossy stretch of Michigan Avenue in Chicago. Stylistically, they pose something of a problem. They resemble nothing as much as Caesarean's palace in Bucharest. They will be the closest neighbours and commercial rivals in Bishopsgate to whatever rises on that edge of the Spitalfields development. It has to be hoped that they will not dictate the scale of the entire neighbourhood.

The 12½ acres that are poised to be redeveloped consist mainly of old market buildings. There are, however, some important listed buildings. Just outside the area, but dominating it from the East, is Christ Church, designed by Nicholas Hawksmoor in 1714. This is one of the great ecclesiastical buildings of Britain and its restoration is taking an unbelievably long time. The spire, tower and portico form one of the most remarkably sculptural achievements of the English Baroque. Seen from the market, it looks like a piece of stage scenery; walk round it and it becomes a fluid and moving piece of monumental sculpture. If this church was in any other European city it would have been totally restored by now. It was given a new roof in 1965 and an historically accurate restoration that is painstaking to the point of agony has been creeping along ever since.

The Horner Buildings, around the eastern edge of the market, are listed. They are unremarkable but pleasing examples of 1850s Arts and Crafts style by the little known architect George Sherrin. They have a sociological interest, since Mr Horner, who developed them, started life as a market porter and then wisely turned to property development. Listed buildings occupy the fringes of the surrounding Conservation Areas, and there are four such areas adjoining the site. The 18th century streets that make up the Four-nail Street and Elder Street conservation areas are well known for their houses with silk weaving lofts on their top floors, built by industrious Huguenot refugees. Several have remarkable panelled interiors, and many have been carefully restored.

Anyone interested in the future of British inner cities should take a walk along Brick Lane in Spitalfields. It is the land of Bangladeshi workshops and traders, the vegetable samosa, and the most overcrowded housing in London. Spitalfields has been home to successive waves of immigrants – Huguenots, Jews, Asians. The 18th century church on the corner of Fournier Street and Brick Lane has been a synagogue, and is now a mosque. It is the crowded poverty of the area that should be noticed, and if you look just yards beyond Brick Lane you cannot fail to notice some of the worst public housing estates in the East End. And yet, you may well ask, what is the rich City, with virtually no residential population, doing about its neighbour?

The answer is predictable. The developers SDG (Spitalfields Development Group) acquired the market lands for office development with some, but not a lot of, residential, shopping and public uses. SDG is a partnership of BICC plc, County and District Properties Limited, and the London and Edinburgh Trust. Their recently published master plan is the third attempt to get things moving. They already have planning consents for a scheme designed by Fitzroy Robinson Partnership and MacCormac Jamieson and Pritchard Architects, which was approved in 1987 when markets for offices were more buoyant. The developers changed the scheme for one designed with an astonishing level of insensitivity by the American architect Swanne Hayden Connell. This scheme was called in by the then secretary of state, Mr Chris Patten, and a public inquiry was to have begun in October.

After taking a lot of advice, the development team has come up with a new master plan, devised by Ben Thompson and Associates from Boston, US. This is the firm that successfully adapted Boston's Faneuil Hall and Quincy Market. I have just been reading their full report. Apart from being written in an unknown language (it is hard to believe that the authors ever learned English), it is full of sketches that show a world of permanent sunshine and cafe life, to date unknown in Spitalfields. But there is a modesty about the plans that is heartening. Most encouraging is the choice to design the key office building in Bishopsgate. Three other good firms – Allies and Morrison, Edward Cullinan Architects, and Jeremy Dixon Edward Jones, BDP – have been selected for commercial buildings. There is a firm of co-ordinating architects, EPR, which will not have any major design input.

There is a danger that only Sir Norman's tower will be built and the good intentions for the whole 12½ acres will not be seen as viable. If planning has any credible role left it must be to see that Spitalfields is harmoniously developed for the benefit of its whole population. The City has a sad and selfish record when it comes to its recent attitude to Docklands and the East of London. If it had seen fit to collaborate with growth to the east, instead of cramming as much into the Square Mile as possible, we wouldn't have the isolated failure of Docklands or so much overdevelopment. Can Spitalfields help to restore the balanced development of a civilised city?

Colin Amery

SPONSORSHIP

Russian coup for Watford

I am glad to report that Watford and the arts were in the forefront of the changes rocking the Soviet Union in recent days. Last Tuesday saw the opening night at the Palace Theatre of Dostoevsky's *The Idiot*, presented by the Novgorod theatre company. For the first time in the West, and a significant pointer to the future, the production was sponsored by a Russian company, Kvant Television, which makes television and satellite equipment in Novgorod.

Alexander Tsvetkov, Kvant's general director, hopes to export his goods and regards the theatrical exchange as an excellent way of making business contacts in the UK, worth the £15,000 cost of the exercise. In sad contrast, because of the recession, the Palace failed in its attempts to get matching support from British companies.

In the current economic climate it is difficult to get business to cough up £100,000 to sponsor a new opera production. Difficult but not impossible. The English National Opera set itself a sponsorship target of £1.6m for its 1991-92 season, which started last month, just a marginal £100,000 more than the £1.5m it raised in 1990-91. Before the playing of the first overture, it had already brought in £1.35m.

Some of this is a solid £100,000 or so in contributions from loyal corporate backers such as the TSB and the Woolwich, plus that increasingly keen sponsor, Guinness. But ENO has learned to adapt to changing conditions and is milking new sources of sponsorship money. One which is proving resilient is private sponsorship. Mrs Sue Hammerman, of the family of developers, has given around £50,000 to help out *Don Giovanni*, while an anonymous benefactor is underwriting *Billy Budd*.

Another way into the heart, and wallet, of private sponsors is through the ENO patrons scheme. Rich opera lovers have been carefully courted, and within a month of the launch of the scheme 15 had gone all the way, with £1,000 contributions which earn the full glory of Patron. Lesser sums bring lesser prestige.

The wealthy supporters of the ENO are also being approached via an avenue that the opera company has long avoided – the grand gala evening. It hardly matched its voice-of-the-people image, but the chance of securing £100,000 from a gala performance of *Die Fledermaus*, in co-operation with the Royal Academy, past masters of gala events, was irresistible.

Just to prove it has not lost the common touch, perhaps the ENO's greatest triumph of 1990-91 was its Sponsor an Opera appeal, through which it asked its audience collectively to sponsor *Lady Macbeth of Mtsensk*. The aim was to raise £50,000 to cover some of the costs of this difficult opera. In the event, more than 1,250 small-time sponsors contributed almost £100,000 to achieve a poor man's gala. The exercise will be repeated in 1992-93.

A constant complaint of sponsors is that they rarely receive credit for their support in media coverage of the event. If the Association for Business Sponsorship of the Arts can be believed, this has changed rapidly in the past year.

In 1990, ABSA embarked on a campaign to persuade edi-

tors, arts editors, critics and reporters on national newspapers to mention the sponsor, pointing out that often the concert or ballet would not have taken place without their contribution. The lobbying seems to have worked.

A survey last December suggested that the name of the sponsor was mentioned in 34 per cent of the sponsored arts events that were reviewed. By March, the coverage had increased to 44 per cent, and by June, 71 per cent of reviewed sponsored events contained a plug. The research may be rough and ready, and during the same month the number of sponsored arts events reviewed showed a steady decline, but at least one corporate excuse for not helping the arts has been removed.

"Corporate philanthropy is a phenomenon largely confined to the United States," begins *The Corporate Patron*, a splendidly illustrated volume published to celebrate the 50th anniversary of the National Gallery of Art in Washington. How true this is!

The book goes on to praise more than 300 companies that have supported the gallery, starting with *Life Magazine* and *Ahhott Laboratories* which, within months of its opening, were sponsoring exhibitions relating to the war, and the next, very expensive, exhibition – *Circa 1892 – Art in the Age of Exploration*, which opens on October 12, is supported by Japanese companies Nomura Securities and Canon, among others. Profound changes are needed in the tax laws before a British art institution could produce such a comprehensive celebration of corporate generosity.

Companies are woefully unimaginative about employing contemporary artists in the furnishing of their properties. They could learn from Boosey & Hawkes, the music publisher, which has commissioned ten postgraduate students from the five leading London art colleges to come up with proposals to decorate six niches in its London showroom.

A fire destroyed the 1930s shop last year, but it has been restored to its period glory, except for the paintings. One artist will be chosen and his, or her, career advanced with a £3,000 fee for the work.

This is the worrying time for arts companies, as sponsors draw up their marketing plans for next year. The decision of Digital to stay with sponsorship is encouraging.

The computer company has invested £2m in the arts over the past five years, most of it in dance, and has decided to renew its support for the next three years. The focus will remain on dance, but the company will also renew its support for the National Theatre. In the past this has been in kind – installing a computerised box office – but in 1992 it will start funding an annual production, with Shaw's *Pym*.

Antony Thorncroft

INTERNATIONAL ARTS GUIDE

ANTWERP

Sint-Carolus Borromeuskerk 20.00 Flinders Festival: Cavalli's *Vespers* performed by the Hilliard Ensemble and Concerto Palentino. Tomorrow: Vivaldi programme with the Academy of Ancient Music directed by Christopher Hogwood. Thurs: Antwerp Bach Chorus in music by Palestrina and Lessus. Sat: The King's Consort in music by Vivaldi, Germaini and others (233 7180)

BERLIN

MUSIC Staatsoper unter den Linden 19.30 Mozart and Salieri double-bill: Der Schauspieler und der Prinz in music by Verdi. Tomorrow: Madama Butterfly. Wed and Thurs: John Cranko's ballet *The Temning of the Shrew*. Fri and Sat: Zar and Zimmermann. Sun: Faust (East Berlin 2004 782)

Opernhaus 19.00 Stefan Soltesz conducts John Dew's *Ein Mann, eine Frau, ein Kind* (a new production of the Hamburgische Oper). Tomorrow: Richard Leach, also Thurs and Sun. Tomorrow: Symphonie des Signe Elektra. Wed: Katya

Kabanova. Fri and Sat: ballet triple-bill (West Berlin 3410 249) Schauspielsplatz 19.00 Capella Agostino in a programme of baroque music. Tomorrow: Freiburger Barockorchester. Thurs, Fri and Sun: Berlin Philharmonic Orchestra conducted by Claudio Abbado gives the opening concert in this year's Berlin Festival (East Berlin 2272 261)

THEATRE

West Berlin: the Berliner Ensemble has a new production of Brecht's *Schwahn* opening tomorrow, with The Three Opera on Thurs and a Kurt Walli evening on Fri (2827 712). The Maxim Gorki Theatre reopens on Fri with a Feydeau farce, followed by As You Like it on Sat and Peter Shaffer's *Amadeus* on Sun. Caryl Churchill's *Top Girls* is showing at the Studiobühne on Sun (2082 748). West Berlin: the Schiller Theatre repertory includes Faust and Iphigenie auf Tauris by Goethe, *Leaning Minna* von Bernheim and Schiller's *Die Räuber* (3195 238)

BIRMINGHAM

Symphon Hall 20.00 Kurt Masur conducts the Leipzig Gewandhaus Orchestra in the first concert of their Birmingham Beethoven cycle. Tonight: First Symphony and Violin Concerto with soloist Dmitri Sitkovetsky. Tomorrow: Second and Third Symphonies. Wed: Fourth and Fifth Symphonies. Thurs: Sixth and Seventh Symphonies. Fri: Eighth and Ninth Symphonies (021 212 5333)

FRANKFURT

Alle Oper 19.30 Marcello Viotti

conducts the Frankfurt Radio Symphony Orchestra in a concert performance of Alberto Franchetti's long-neglected grand opera *Cristoforo Colombo*, with cast led by Renato Bruson. Tomorrow and Wed in Mozart Saal: Romeo and Juliet, adaptation of Shakespeare by Frank Moritz and Volker David Kirchner. Wed: Ozawa conducts the Boston Symphony Orchestra. Thurs: Boulez conducts the Ensemble InterContemporain. Fri: Heinrich Schiff (1340 400)

HAMBURG

Musiktheater 20.00 Jiri Bisohevsky conducts the Czech Philharmonic Orchestra in an all-Oravak programme: Carnival overture, Calio Concerto with Igor Ardasev and New World Symphony. Tomorrow: Belohlavsky conducts music by Mozart, Dvorak and Petr Eben. Thurs: Chailly conducts the Royal Concertgebouw Orchestra. Sat: Gard Albrecht conducts the Berlin Staatskapella. Sun: Kurt Sanderling conducts Shostakovich's Fifth Symphony (448826)

HELSINKI

Vanha Kirko 19.30 Joseph Swansen is director and violin soloist with the Helsinki Chamber Orchestra in a programme of music by Vaughan Williams, Mozart and Dvorak. Tomorrow in Finlandia-huset: piano recital by Grigory Sokolov. Also tomorrow at 18.00: Hui-Ying Liu gives a piano recital in Tempelplek Church, with music by Mozart and Debussy. Other events in the final week of this year's Helsinki Festival include a concert of works by Magnus

Linberg on Wed, and two concerts by the City of Birmingham Symphony Orchestra under Simon Rattle on Sat and Sun (9700 4700)

LONDON

MUSIC Royal Albert Hall 19.30 Henry Wood Proms: tonight, Semyon Bychkov conducts the Orchestre de Paris in Kodaly's *Dances of Galants*, Dutilleul's *Serenade* and Strauss's *Also Sprach Zarathustra*. Tomorrow: David Atherton conducts Bridg and Vaughan Williams, with Arturo Pizarro soloist in Ravel's *Piano Concerto in G*. Wed and Thurs: Rattle and the CBSO. Fri: Andrew Davis conducts European premiere of Tippet's *Byzantium*. Sat: Ozawa conducts the Boston Symphony. Sun: Colin Davis conducts the Dresden Staatskapelle (071-823 9998)

Sadler's Wells 19.30 British Youth Opera production of Don Giovanni, also Wed and Sat. Tomorrow and Fri: La bohème (071-278 8916) Royal Festival Hall 20.00 Philip Glass Ensemble in the second of six "film concerts", during which the ensemble plays live the soundtrack of Glass's collaborations with the film director Godfrey Reggio, while the films are shown on screen. Tonight and tomorrow: Koyaanisqatsi. Thurs and Fri: Powaqqatsi (071-928 8900)

THEATRE

National Theatre The White Devil: Josette Simon is the proud heroine in a glittering production by Philip Prowse of John Webster's tale of Jacobean corruption, showing in the Olivier tonight, tomorrow and Wed. Later in the week, Antony Shar stars in a production by Di Travis of The

Resistible Rise of Arturo Ui, Brecht's grim comic parable about Hitler, written in 1941 and set in the world of Chicago gangsters. Napoli Milioni: a new comedy by Filippo, a richly textured, end-of-war drama starring Ian McKellan, can be seen in the Lyttelton tonight, tomorrow and Wed. The rest of the week is devoted to Long Day's Journey Into Night, Eugene O'Neill's masterpiece of family guilt, directed by Howard Davies and starring Prunelle Scales and Timothy West.

Black Snow, directed by William Gaskill at the Cottesloe tonight and tomorrow, is Keith Dewhurst's play based on Bulgakov's satirical novel about Moscow theatre in the 1920s. (071-928 2252) For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430982

NEW YORK

BROADWAY THEATRE Long runners include Neil Simon's Pulitzer Prize-winning play *Lost in Yonkers* (Richard Rodgers Theatre). Six Degrees of Separation, John Guera's dark comedy (Vivian Beaumont Theatre, Lincoln Center). The Will Rogers Follies, a musical which won six of this year's Tony Awards (Palace Theatre). City of Angels, an entertaining combination of musical comedy and private-eye films of the 1940s (Virginia Theatre). Miss Saigon, Nicholas Hytner's production starring Lea Salonga and Jonathan Pryce (Broadway Theatre). Ticketron answers inquiries and sells tickets

(246-0102)

UTRECHT

Vredenburg 20.00 The Consort of Musick, with soprano Emma Kirkby, in a programme entitled *The English Humour: madrigals* by Ward, Dowland, Locke and Ravenscroft. Wed: Catharina Bott sings 16th and 17th century English and Italian music with the Amsterdam Locket Quartet. Thurs: London Baroque. (314544)

VIENNA

MUSIC Staatsoper 19.00 Peter Schneider conducts Die Zauberflöte, with a cast including Barbara Bonney, Gabriela Sima, Robert Lloyd and Oren van der Walt, repeated on Thurs. Tomorrow and Sat: Eva Marton sings Turandot. Wed: Domingo sings Parsifal. Fri: Der fliegende Holländer. Sun: Otello with Freni, Bruson and Giacomini (51444 2860) Volksoper 19.00 Kaiman's operetta Die Zirkusprinzessin. Tomorrow, Wed and Sat: La Cage aux Folles. Thurs: Eugene Onegin. Fri: Merry Widow. Sun: Mollodsky's Der Bettelstudent (51444 3318)

THEATRE This week's repertory at the Akademietheater and Burgtheater includes Goethe's *Cleopatra* directed by Claus Peymann and two Georg Tabori productions: *Goldberg Variations* and *Babylon Blues* (51444 2218) Telephone sales of tickets for the Staatsoper, Volksoper and Burgtheater are available worldwide for holders of credit cards by ringing Vienna 5131 513

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Monday September 2 1991

Death of the god that failed

HISTORY IS dead; long live history. The central historical theme of the 20th century has been the conflict between liberal capitalism and two ugly sisters. One, Nazism, was evil through and through, but by its nature could only appeal to one people. Bolshevism, by contrast, wrapped its amoral fist in a millenarian, internationalist glove. Its appeal being broader, the threat it presented was greater. Its collapse, not just in its eastern European outpost, but in its Soviet heartland represents an historical turning point, though neither the end of history nor the unchallenged triumph of liberal democracy.

Nevertheless, it is an occasion for joy. Communism was evil as much because of its millenarian promises as in spite of them. To the true believer even the murder of millions could be justified by a mausoleum of history's march towards bliss. For that alone, the death of communism merits rejoicing among both its erstwhile subjects and its erstwhile foes.

True, the threats of economic chaos, ethnic conflict and the loss of control over the Soviet Union's vast destructive powers provide good reasons for anxiety. But they should not make one forget the most encouraging feature of this revolution: its sobriety. Heavens were sacrificed to the god that failed, but it has perished with a whimper. The peoples of the erstwhile Soviet Union have been educated by communism to want not another bloody transformation, but an economy that allows them to prosper and a state that lets them breathe.

Politically unsuccessful

How simple these desires are; but how difficult they are to fulfil. The concerns to which communism was a response have, alas, not disappeared. Politically unsuccessful in its European birth-place, communism was embraced by the would-be tyrants of poor societies. From a prophecy about the future of the more advanced states, it became a programme for forced modernisation of the backward.

With communism left only in one giant and a few minnows, politicians in Moscow and Warsaw, along

with those in New Delhi and Mexico City, now hope to achieve modernisation by joining the liberal economy of the First World rather than by imitating the antark of the Second. The question for the west is not how to aid but whether to trade. It is a question that it would rather not answer.

Capitalism's triumph

Even if the west were to respond as it should – something that protectionist lobbies will do their best to prevent – the global triumph of liberal capitalism would still not be assured. The western world is an island of peace, power and prosperity in a world of impoverished, often desperate people. The magic of the market may offer hope, but when a sixth of the world's people enjoys two thirds of the world's income, that hope often seems remote. Disappointment is not a fertile ground for liberal democracy, be it in Russia or in Brazil.

Nor should one ignore an even more fundamental challenge to liberal society, that of the prospects of environmental doom. They argue that many billions cannot hope to share the prosperity enjoyed by the few. If they are right, the challenge to liberalism would be severe.

Like F. Scott Fitzgerald's Gatsby, liberal societies believe in the "orgiastic future". Freedom and economic growth are Siamese twins. The energies released by freedom create growth, while the hope of growth – of an ever bigger cake – underpins liberal democracy. In the absence of that hope, politics is bound to focus on the distribution of what already exists. Such zero-sum politics is certain to be fraught, not least because liberal democracy provides no strong justification for any particular distribution of income, a difficulty that can be evaded only when there is hope of more for all.

Liberal democracy and communism at least shared an optimistic view of the future, however much they disagreed over what it would be. But now Marx is dead, while the spectre that has returned to haunt liberal capitalism – that of a still earlier economist – is Thomas Malthus.

A role for the unions

THE TRADES Union Congress meets this week in Glasgow, with its leaders in better heart than for some time. Congress managers appear to have stitched up an agenda which makes disorganising all its unlikely (though the ability of the TUC to shoot itself in the foot should never be underestimated). And there is the realistic prospect of a government friendlier to the unions.

Complacency, however, would be a mistake. For a start, Labour's poll lead is well short of a shoal-in. If the Conservatives win, the proposals in their latest employment green paper on the deduction of subscriptions from pay could prove fatal to less well-organised unions. Plans to give the Bridlington rules which stop TUC unions poaching members from each other could lead to internecine strife.

And a change of government will do little to reverse the decline in union membership from 12m in 1979 to just over 8m last year. Unions may find it hard to win members in the newer high-tech industries and services. The beauty contests in which unions underbid each other to persuade employers to grant representation rights in greenfield factories are particularly demeaning since the potential members are absent.

On the credit side, the unions have survived the demise of much of their manufacturing base. Falling membership has spurred the merger process (creating a handful of large general unions which does little to rationalise the structure of representation). And a series of government laws has cleaned up some of the less attractive practices of UK industrial relations, such as strike decisions taken by show of hands in car parks.

Worthwhile services

But if unions have been disabused of their pretensions to be a power in the land, there remain significant and worthwhile services which they can offer. People at work need advice and representation in the conflicts of interests which inevitably arise between employers and employees – even where there is no collective bargaining over pay. These can be provided rela-

tively cheaply through union membership, as a form of mutual insurance policy.

People doing particular forms of work have professional interests which their unions can articulate (though with only a third of the workforce in membership, they can claim no monopoly of wisdom).

Success stories

The success stories of 1980s are those mainly non-TUC unions which have focused most closely on these goals and eschewed the battles of the past. The Royal College of Nursing, for example, has doubled in size by offering an impressive range of professional services including careers counselling. It runs a political lobbying operation with a record in stirring up public support for nurses which chills the marrow of NHS employers and ministers. And nurses have shot up the pay league since the RCN won its campaign for clinical grading, without a single day lost through strikes. The Assistant Masters and Mistresses Association has experienced similar success in their present weak state. But it needs a clearer vision of their role than the TUC has so far formed if they are to break out of the decline and find a new place in the market.

Should Mr John Major decide to hold a snap election in Britain this autumn, his party's propagandists will seize on an odd, but happy, coincidence. In October, both the Labour party and the Trades Union Congress will be led by officials of the union widely credited with bringing the last Labour government down. The National Union of Public Employees (Nupel) will provide both the chairman of the Labour party and the president of the TUC.

Nupel's role in the 1979 strikes which undermined the Callaghan government has given it a treasured place in Conservative party demography. There is little doubt that Tory campaign managers would set about the task of deriding Mr Rodney Bickerstaffe and Mr Tom Sawyer, Nupel's general and deputy general secretaries, with gusto.

This summer has already shown the electoral weight the Tories place on Labour's dependence on the unions. Mr Michael Howard, employment secretary, has criticised the unions' financial support for Labour, their dominant vote at Labour's annual conference, and the historical links between the two. There is much ammunition for instance, unions hold 12 seats on the party's 29-seat national executive compared to only seven for local constituency parties.

As the TUC Congress gets under way in Glasgow today, the Conservatives think talk of unions still benefits them – though unions' popularity tends to rise when they are perceived to be weak. In 1979, some 82 per cent of people thought unions had too much power; last year the figure had fallen to 39 per cent. The Tories believe the fear that a Labour government would allow union leaders a say in legislation is an electoral problem.

The union card is now being played so relentlessly that it has nettled Labour into defiance. "Are you listening, John Major? I am proud to be a member of the Transport and General Workers' Union," declared Mr Neil Kinnock, the Labour leader, at the TGWU's biennial conference in July. Yet Mr Kinnock spent much of the 1980s in an at best uneasy relationship with the country's highest union, which has im votes at Labour's conference and sponsors 30 Labour MPs.

The left-led TGWU defiance of Mr Kinnock's attempts to change Labour's policy of unilateral nuclear disarmament led to much private sniping at the union from Labour officials. Relations reached a nadir in 1988 when Mr Ron Todd, TGWU general secretary, bemoaned the slick new image of the party. "There was a lot of deliberate deception on both sides," says one TGWU official.

But the links between unions and the Labour party are so deep that such rows resemble those of a married couple. The metaphor is used by Mr Bill Morris, who will take over from Mr Todd next year. "There will be no separation, no divorce," he says. "How could there be, given the history and constitution of a party formed out of a vote at the 1893 Trades Union Congress to seek parliamentary representation for unions? There are three elements to the marriage:

● History: More than any other European socialist party, Labour is rooted in class struggle. The efforts by Mr Kinnock to rebrand the party after the huge defeat of the 1983 general election were criticised as betrayals of history. Unions say their mass membership among working people is essential for the party. "Without that, the party would just float away like a balloon without gyropopes," says Mr John Edmonds, leader of the 920,000-member GMB general union.

● Finance: Unions provide more than half Labour's income, although the decline in union membership has cut the proportion from 73 per cent five years ago to 53 per cent today. They are expected to provide much of the planned general election fund of at least £7m through affiliation fees. "We do buy some priority and influ-

The relationship between the Labour party and the unions is being redefined as cracks appear in their marriage, says John Gapper

Partners go their separate ways



Smiles belle strains in the marriage: Labour's Neil Kinnock and TUC general secretary Norman Willis

ence, although the relationship with the party has changed," says Mr Roger Lyons, the next general secretary of the MSF general technical union.

● Policy: Unions remain integral to Labour policy-making although the union vote will be cut to 70 per cent of voting strength at the Labour conference next year. In spite of the tensions, Mr Kinnock has depended on the unions to vote through policy reforms against the party's left on a range of issues, including Europe, public ownership and the way the party makes decisions.

If no divorce is in prospect, party leaders have nevertheless decided that the relationship must change. They must show that unions do not exert undue influence, and will not do so under a Labour government. "There is no point pretending the relationship with the unions does not exist, but we have tried to define it differently," says Mr Tony Blair, Labour's employment spokesman.

A shift from their past involvement in government is also publicly accepted by unions. "It is a different balance. Labour will govern and we will react to what it does," says Mr Gavin Laird, general secretary of the Amalgamated Engineering Union.

This nervousness about being part of government springs from bitter experiences dating back to the setting up of the National Economic Development Council by Mr Harold Macmillan, the Conservative leader, in 1962. Mr Macmillan's logic – followed by prime ministers up to, but not including, Mrs Margaret Thatcher –

was that unions could not be beaten and must be impelled to restrain wage demands by a sense of responsibility. Unions were pulled, often unwillingly, into uncomfortable compromises. Beyond this fear that both sides have of repeating the failed attempt at accommodation there are several reasons why Labour and most union leaders say they must redefine their relationship.

First, there is the need to be elected. Labour strategists argue that

"There is no point pretending the relationship does not exist, but we have tried to define it differently"

the party's conversion to consumer rights – a primary battleground of the next election – will not be taken seriously if people believe it is controlled by workers' interests. This has already led to some delicate manoeuvring on issues such as Sunday trading – vehemently opposed by the Uddaw shopworkers' union despite evidence that it is popular with consumers.

Second, there is growing strain between Labour's wish to broaden its mass appeal as a social democratic party and the concentration of union membership in the public sector and among semi-skilled blue-collar workers. "We have to win in parts of Britain where union density is very

thin. To do that we have to be a big, democratic party with space for everyone," says Mr Sawyer of Nupel.

Third, there is the blatant weakness of the party's policy-making process. "Compared to other European socialist parties, our method of making policy is not even in the fourth division," it is in the Vauxhall League," says Mr Sawyer. Unions dominate votes at Labour conferences, and the meetings at which motions are drafted. The inability of constituency parties to influence policy leads to "bitterness and irresponsibility" among ordinary members, says Mr Edmonds.

All these strains have led to a consensus that long-term reform is needed. The party laid plans in late 1980s for a gradual disengagement from unions. The three elements of the change were to be an attempt to build a mass membership of up to 1m by the coming election from the traditional level of about 300,000; a weakening of the unions' block vote accompanied by a reformed policy-making process; and an eventual switch to state funding of political parties.

The problem is that none of these changes has so far proved achievable. The mass membership campaign has been a conspicuous failure: membership now stands at 330,000. An offer to union members to join the party for only £5 has netted only 15,000 extra members in three years. "I don't think true mass membership will happen – we are just not like that in Britain," says Ms Jenny Pardington, national co-ordinator of the Trade Unionists for Labour group. Mass membership is important if

the party is to rid itself eventually of the block vote by which all the votes of a union are cast one way and do not reflect any internal split in opinion. Because the membership of constituency parties is so small, even the 10 per cent of votes that they carry at the Labour conference is an over-representation. They hold 640,000 votes because each constituency party is allowed to vote as if it has 1,000 members, whether it has 15 or 500. Until the constituencies can boost membership substantially, it will be difficult to justify giving them an increased percentage of votes compared to the unions.

Under the allied policy-making changes, commissions, with members from local parties and affiliated organisations, will debate aspects of policy for up to two years. "It will reduce the possibility of some incoherent policy being made on the hoof or on the conference floor," says Mr Edmonds. "Yet whatever effect it has on the quality of decisions, unions will remain an integral part of the revised process."

The most sweeping change would be a switch to state funding of political parties. Labour has obvious motives for supporting this: the Tories are expected to gather momentum fighting fund of up to £25m from business contributions. The 1984 Employment Act also requires unions to re-balance members on whether they should have political funds by 1995. "As long as we have undemocratic funding for the Tories, unions have to support Labour," says Mr Laird.

The upshot is that no formal reform can occur before an election. This means Labour must rely on the electorate believing not only that there is a fresh informal understanding, but that this understanding will last under a Labour government. "We know that if there is a proper balance in the relationship with unions and employers, we will be severely undermined," says Mr Blair.

Some unions are trying to enforce a more distant relationship with the Labour party. Mr Bill Morris wants more formal links at a lower level so that he and Mr Kinnock do not need to be constantly in touch on policy. Others say the 1980s policy changes mean the relationship is stronger as well as more distant.

There is little doubt that relations between unions and Labour are more amiable than for some time, or that both sides want to keep their distance. But the overriding question remains whether such distance could be preserved in government. The 1980s have been easy for unions in one respect: their leaders could denounce the government safe to the knowledge that it did not matter.

Two recent incidents have reinforced the suspicion that Labour and the unions will find it hard to keep apart. First, the possibility of Mr Jack Adams, a Communist party member, being elected as TGWU deputy leader in preference to Mr Jack Dromey, has brought private criticism from Labour party officials. Second, Labour leaders have agreed to give union members a vote in the selection of MPs in some constituencies even if they were not members of the party. The concession was made after unions were unwilling to lose all voting rights under one-person one-vote arrangements.

Some Labour officials believe an important moment in power would come when the party first faced a choice between following union policy or consumer interests. They appear to relish the prospect of a fight similar to those in the 1980s which were partly engineered to show that the party was willing to defy its financial backers.

But Labour must enter the election campaign with the unions at its side. They must face the spotlight together yet apart, agreeing on policy but emphasising that they are free to differ. It will be a considerable balancing act before an election, it would be remarkable to maintain it afterwards.

Crossing fingers

Having launched one of the strongest challenges to the America's Cup, Italy's sailors are now setting course for another seagull prize: the Blue Riband for the fastest Atlantic crossing.

In Porto Cervo, the Aga Khan's Costa Smeralda yacht club plans to wrest the title from the catamaran ferry which won the award last year. But, like the America's Cup challenge, the latest venture could run into choppy legal waters.

Just crossing the Atlantic in record time is not enough to earn the Blue Riband. The fastest to date was Richard Branson's Virgin Atlantic Challenger II, but it was denied the prize because of its re-fuelling stops. And while Italy's entry won't have to refuel, fingers are being crossed that it will pass for a "commercial vessel", as the rules require.

There is serious money behind the Italians' project. Destriero – their sleek Pininfarina-designed boat, 67 metres long and wider than a frigate – cost a cool \$17m merely to build, according to some estimates. Team members say it will pulverise the record when it sails next July, a year later than first scheduled.

Not all are so optimistic, however. Although the official reason given for the 12-month postponement was the Gulf war, some old sea hands suspect the real explanation was a need to find more sponsors. Even the Aga Khan has his limits, it seems.

Lasting ties

Str Evelyn de Rothschild... Sir Martin Jacobson... now Peter Baring. While the British Merchant Banking and Securities Houses Association may have superseded the Accepting Houses Committee, it still appears to be run

by mysteriously emerging members of the old school. Not the best of adverts for an international financial centre.

True, Baring is well qualified to take over the BMA chairmanship next month. He runs London's oldest merchant bank, and knows the securities industry as well as the banking and corporate finance businesses. As head of the house of Baring his name carries more weight than most.

But the BMA might have done better to underscore its international membership by picking a chairman who was not of the old club. And anyway, was it necessary for Kleinwort Benson's Jonathan Agnew to be made deputy chairman? Why not a US or Japanese investment banker?

Guard changed

By contrast, the old guard at Edinburgh fund managers Ivory & Sime have gone almost totally when Alex Hammond-Chambers gives up as chairman at the year end.

Not that "old" is quite the right word. One reason for the rumours that marked affable Hammond-Chambers' chairmanship from 1985, is that at 49 he was little older than most of his immediate colleagues. When subordinates dissent boiled over last year, four executives broke away, persuading managing director David Ross to go with them. Hence Hammond-Chambers had to go non-executive, and Allan Munro became head of a management committee with a distinct feel of players rather than gentlemen. Munro, now managing director, once played football with Hearts.

Ivory & Sime has begun doing better and with the takeover of Argosy Asset Management runs funds worth over £2bn. But with some of Hammond-Chambers' decisions being reversed by his

OBSERVER



successors, his eventual departure was probably inevitable.

The new chairman will be current deputy David Newbligh, also chairman of Rentokil, who formerly ran Jardine Matheson in Hong Kong. At 57 he will provide a useful age differential.

Mystery tour

This week's whisk round the world by old-convening Soviet finance officials is causing a headache at the International Monetary Fund in Washington, where they will go after tomorrow's visit to the European Bank for Reconstruction and Development in London.

Far from knowing what they'll be authorised to negotiate, the IMF is unsure who will be coming. While the supposedly Soviet team's leader was expected to be veteran Gosbank head Viktor Geraschenko, the word now is that it will be led by Russian officials chosen by Russia's prime minister Ivan Silayev.

Unless wily Geraschenko somehow manages to join the team between London and Washington, IMF officials will have to pick up the threads of their previous discussions a few weeks ago with a different group of people.

Amid the uncertainty, the IMF must be thankful its man looking after the discussions is John Odling-Smee, until last year a British Treasury official. He is no stranger to confusion. He has been in charge of the Treasury's computer model which spent the 1980s spewing out economic forecasts completely at odds with what happened.

Missing link

Friedrich Hayek, the 82-year-old Nobel economics prize winner, must be very satisfied with the recent turn of events in the Soviet Union. He has written hundreds of learned articles explaining why socialism is out of date. But even great economists, it seems, sometimes base their convictions on what they over-hear in a pub... sorry, club.

A good six years ago Mrs Thatcher's senior economic guru was pressed on why he was so optimistic about the impending failure of communism. The great man said that he had once sat at the same table in Reform club as a Russian scientist on his first visit to the West. The scientist was asked what surprised him most about Western Europe. "You still have so many Marxists – we haven't any", was the reply.

Wide

John Major's gift of a cricket bat to George Bush may have struck a blow for the game in North America, but real progress will apparently require no less than a miracle. Reporting the gift, the White House said the bat had been signed by the England cricket team which recently won a Test match at "Lourdes".

FT CONFERENCES

WORLD MOTOR

Frankfurt - 11 & 12 September

This high-level meeting, timed to coincide with the Frankfurt Motor Show, brings together a most distinguished international panel to debate the challenges and opportunities facing the world motor industry in the coming decade. Strategies for the 1990s, the Single European Market, the relationship between consumers and suppliers and the role of alliances are among the subjects to be discussed.

Mr Robert C Stempel, Chairman & Chief Executive Officer of General Motors Corporation will deliver the opening address and speakers taking part include: Dr Carl H Hahn, Chairman of the Board of Management, Volkswagen AG; Mr Yasuaki Kamei, President, Nissan Motor Co Ltd; Mr L Lindsay Halseid, Chairman of the Board, Ford of Europe Incorporated; and Mr Martin Bergemann, Vice President, Internal Markets & Industrial Affairs, Commission of the European Communities.

WORLD ELECTRICITY

London - 14 & 15 November

This important meeting, arranged in association with Power in Europe, will examine how the utilities are responding to the challenges of increased competition and growing environmental pressures and meeting demands for greater energy efficiency. Expert contributors will also review developments in a number of contrasting markets and assess future fuel sources.

The conference will be chaired by Sir Donald Miller, Chairman of Scottish Power plc and Sir Michael Joughin, CBE, Chairman, Scottish Hydro-Electric plc and speakers taking part include: Mr Nicholas Argyris, Director of the Internal Energy Market Task Force, Commission of the European Communities; Dr Ingolf Rolf Bliemel, Member of the Board of Management, RWE Energie AG; Mr Alan Holt, President Ontario Hydro; Mr Kurt Yeager, Senior Vice President, EPRF; Mr Togo Mitsu, General Manager, The Tokyo Electric Power Co Inc; Mr Francis Laidlaw, Directeur Général, Electricité de France and Mr Carl-Erik Nyquist, Director-General and Chief Executive Officer, Statens Vattenfall.

WORLD MOBILE COMMUNICATIONS

London, 31 October & 1 November

This year's FT conference, the fourth in a series, will examine the market, technological and regulatory issues. Should competition be allowed in mobile communications? What is the best way of allocating the scarce radio spectrum?

These questions will be debated by a distinguished panel, including: Mr John Redwood MP, Minister of State for Corporate Affairs at the DTI; Mr Chris Gent of Racal-Vodafone; Mr Jean-Louis Blanc, Head of Mobile Policy & Frequency at the European Commission; Mr J Shelly Bryan of MCOM; Mr Richard J Callahan of US WEST and Mr Peter Milstach of Mannesmann Mobilfunk.

All enquiries should be addressed to: Financial Times Conferences Organisation, 126 Jermyn Street, London SW1Y 4JL. Tel: 071-925 2323 (24 hour answering service). Telex: 27347 FTCONF G, Fax: 071-925 2125

When banking officials from the leading industrial countries gathered in Stockholm today for what was originally set as a routine two-day meeting, one subject is bound to dominate their discussions: the collapse of Bank of Credit and Commerce International, and the reasons it raises for the future of bank regulation.

BCCI, with its massive fraud and still untold losses, has exposed such large failings in banking structures and raised such far-reaching questions about the way banks operate in the international markets that it is certain to create a landmark in banking supervision.

In fact the Stockholm meeting, being held under the auspices of the Basel Committee of international banking supervisors, will be only the first step in what is likely to be a sweeping review of banking procedures that could last many years and involve dozens of countries.

"We're dealing here with the internationalisation of fraud," said Lord Alexander, chairman of the National Westminster Bank. "They're going to have

The regulators meeting will be the first step in what is likely to be a sweeping review of international banking procedures

to ask some very hard questions."

The meeting will be the first under the chairmanship of Mr Gerald Corrigan, the gravely-wounded president of the New York Fed who, as chance would have it, was appointed only three days after BCCI was closed on July 5. At the time, he hailed the shutdown as an indication of the effectiveness of co-ordinated action between supervisors in different countries (as were involved). But his task today will be to ask whether better co-ordination could have prevented the crisis occurring in the first place.

BCCI was able to get away with fraud on this enormous scale for as long as it did because it was careful never to develop a home country base where it would be subjected to the full scrutiny of the local banking authorities. BCCI had its highest business in the UK, but it "parked" its smallest assets in the Cayman Islands. This meant that the Luxembourg authority saw little of what was going on. The Bank of England had limited

The BCCI scandal is certain to create a landmark in banking supervision, writes David Lascelles

First step towards tougher regulation

power because BCCI was not incorporated in the UK. The Cayman Islands, meanwhile, were not equipped to deal with one of the largest frauds in history.

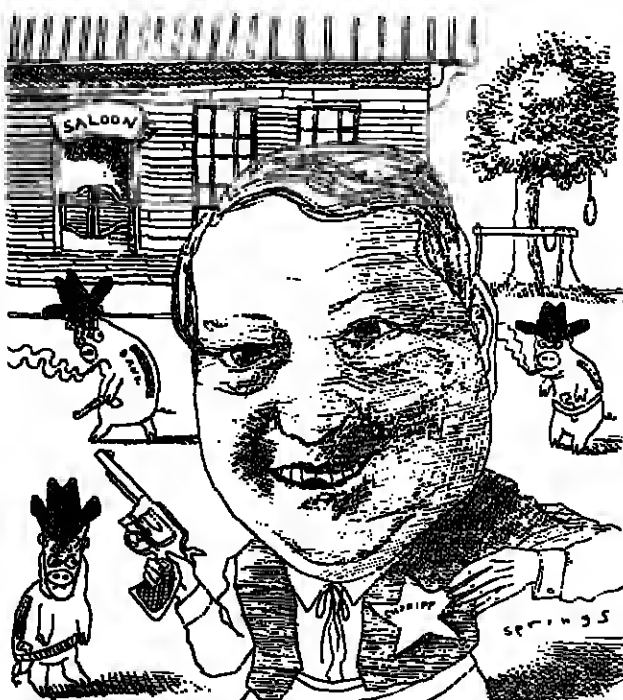
When BCCI was convicted of drug money laundering in the US in 1988, the Bank of England conducted a thorough investigation of BCCI's UK branches but, possibly to its surprise, found nothing abnormal. This suggests that BCCI was adept at keeping its questionable activities out of the more closely supervised countries.

Already there have been calls for drastic measures to prevent another BCCI, such as the creation of a new international banking regulator. With the rapid internationalisation of the banking markets, and the eruption of fraud as a big problem in many countries, the pressure for action is strong.

But banking officials will be trying to put the brakes on a rushed response. Mr Corrigan is believed to be opposed to cosmic solutions, partly because BCCI is a highly untypical banking case. Another senior banking official close to the BCCI affair says: "What we want to avoid is a knee-jerk reaction."

Instead, officials will be trying to isolate the key issues arising from BCCI. There appear to be several: supervision of cross-border banking. Supervisors addressed this problem back in the 1970s when the Basel Committee drew up its "concordat" which allotted responsibility between the "home" authority and the "host" authority for a bank operating across borders. This would ensure, it was thought, that no bank could escape supervision. The concordat was toughened in 1983 after the Banco Amrostrass scandal. But BCCI proved that it was still possible for a determined bank to evade the supervisory net.

Eight years later, the concordat is clearly ripe for another review. One solution may be for the authorities to require every bank to have a clearly defined "home", preferably in the country where it has its principal business.



New banking legislation being considered by the US Congress would give the Federal Reserve the power to require any foreign bank setting up a branch in the US to identify its principal overseas supervisor.

But BCCI has also raised questions about the adequacy of existing supervision in certain countries. The small resources of Luxembourg and Cayman, for example, were clearly factored into BCCI's calculations about where it placed its business.

Ms Sydney Key, an economist with the Federal Reserve and co-author of a recent study on the problems of supervising international banks, argues that the Basel concordat is too narrow in scope, and covers too few countries. "We need a more formal agreement than Basel," she says, proposing that the General Agreement on Tariffs and Trade or the Organisation for Economic Co-operation and Development would be a suitable forum for a wide-ranging review of these issues.

Consolidated supervision. Again, supervisors thought they had addressed this prob-

lem in the early 1980s when they encouraged banks to consolidate the accounts of all their divisions and subsidiaries into a single complete picture.

But this is more easily said than done. BCCI had a highly complex and fragmented structure to which it added further opaqueness for many years by insisting on having two separate auditors. Furthermore, the steady international expansion by large banks, and their diversification into different lines of business such as securities and insurance is producing ever more complex holding company structures - often with the encouragement of supervisors who like banks to build "firewalls" around the riskier parts of their business. This trend is likely to accelerate as financial deregulation progresses in countries such as the US and Japan.

The EC is drawing up a Consolidated Supervision Directive which will embody the principle that primary supervision should be carried out in the country where the bank has its main business. Mr Robin Leigh-Pemberton, the governor of the Bank of England, has

already suggested that as the EC evolves into a single market, the job of supervising banks should gradually be transferred to some future EC central bank. But that may not occur until the next century.

Detection of fraud. BCCI was able to manipulate its accounts for as long as it did because there is, astonishingly, no agency responsible for detecting fraud in banks. Banking supervisors are trained to monitor banks for prudent conduct, not to detect wrongdoing. The auditors, in BCCI's case Price Waterhouse, say that it is not their job to uncover fraud, only to check the accounts. The auditing convention is that it is management's job to detect fraud. But in BCCI's case, management was perpetrating the fraud, and when Price Waterhouse urged it to conduct an internal investigation last year, management predictably produced a report that was largely a whitewash. Apart from some already identified problem loans, it said, BCCI was "very normal".

This regulatory stand-off is clearly unsatisfactory. However, this is not an area where banking officials will be able to take steps on their own. The issue will have to be addressed in conjunction with the auditing profession, and may even need new legislation to clarify the auditor's role.

Dealing with "outliers" - the supervisors' term for freak banks. BCCI was an unusual, even unique, bank, and it may therefore contain only limited lessons. On the other hand, the worst banking crises are invariably triggered by freaks which slip through the regulatory cracks, and the system needs to be able to handle them.

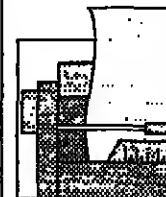
Supervisors dealt with BCCI by creating a "college" of officials from countries where it was most active. But the sorry tale of BCCI suggests that a college turns into a game of pass the parcel. The UK, Luxembourg and the US all, at some stage, told BCCI to remove operations from their jurisdictions. Someone has to take direct responsibility for outliers, and assume the role of lender of last resort.

Most significant developments in banking supervision in the past have been in response to crises: Herstatt, Amrostrass, the US Savings & Loans. BCCI will now set the latest milestone along that humpy road. But as well as responding to the issues raised by BCCI, Mr Corrigan and his committee will also, no doubt, want to anticipate the next one. With banking in its present disordered and uncertain state, that will not be an easy task.

PERSONAL VIEW

The Asian surprise in the forex markets

By Charles Goodhart and Antonis Demos



Where are the main centres for international currency trading in the world today? The answer will shed light on the relative strength and competitiveness of different financial centres. But it is one about which there has been relatively little information.

Because the foreign exchange market is so electronic/telephone market, with bid and ask quotes displayed on screens and deals done over the telephone, there are no aggregate data for the volume of transactions. This gap in data has been partially filled by occasional central bank surveys, the latest of which took place in April 1988.

Such surveys have shortcomings. Among other things, not all central banks participate, notably the Bundesbank; the surveys take place over the short period of one month; and they do not provide a complete breakdown of transaction by individual currency.

We have complemented such survey data by taking information from a different source, the quotes on Reuters screens, where the relevant foreign exchange page gives the location of each bank branch supplying the quote. We collected continuous data of all foreign exchange quotes, day and night, weekends too, for 12

weeks, April 9-June 29 1989, amounting to nearly 1m individual quotes. These are separated into currencies - in all cases bilateral with the US dollar (FI is the Dutch guilder) - and location, ranging from London with 164,755 quotes to Riyadh with six. To save space we report the share in each currency of the 15 largest centres, ranked by aggregate number of Reuters quotes.

These data will also have disadvantages as a guide to the volume of transactions, since variations in Reuters' share of business in each centre and currency will lead to consequent biases in the relationship between the number of quotes and total transactions. In particular, there are comparatively few Reuters quotes emanating from Tokyo, given the known volume of foreign exchange transactions there.

Nevertheless, the table clearly demonstrates the concentration of all EC centres, except London, in just one or two currency markets: their domestic currency and, in some cases, the D-Mark or Ecu as well. Over this period there were no Reuters quotes at all for the pound sterling from Frankfurt, Paris, Amsterdam, Utrecht or Milan. This does not, of course, mean that no spot deals were made in this currency in these centres; but it does suggest that such centres played little role in fixing the market price. Besides London, only Zurich, and to a

lesser extent Copenhagen and Oslo, could be described as international European centres. If the term implies making markets in all leading currencies, of these last three centres, only Copenhagen is in the EC, and it is hardly competitive with London. London is clearly the foreign exchange centre for the Community as a whole.

Besides the predominant role of London in Europe, the data indicate how enormously important Singapore and Hong Kong have become as international Asian markets. Even if the comparatively low ranking of Tokyo is discounted as a result of bias, the Asian market is shown to be triple-centred, in contrast to the single-centred North American market, and the European structure of single centre, surrounded by important domestic-oriented markets.

To conclude, there are six truly important international centres: London, New York, Tokyo, Singapore, Hong Kong and Zurich. There are four medium-sized international centres: Sydney, Copenhagen, Toronto and Oslo. The rest are either small international centres, for example, Wellington, Melbourne, Bahrain and Los Angeles, or specialist centres, usually in the domestic currency.

Charles Goodhart and Antonis Demos are members of the Financial Markets Group, London School of Economics.

TOP 15 CENTRES' % SHARE OF REUTERS CURRENCY QUOTATIONS

Location	DM	Yen	£	Sfr	Flr	Lira	FI	Ecu	Total
London	12.75	16.67	34.30	14.12	15.43	15.36	13.73	10.47	17.04
New York	9.17	13.96	12.44	12.93	25.20	31.37	20.81	37.64	14.92
Singapore	11.01	11.93	17.09	14.05	3.52	3.21	7.43	7.81	11.20
Hong Kong	13.55	13.43	8.99	14.04	8.59	0.45	2.08	11.50	10.98
Zurich	5.05	8.73	1.98	22.56	0.94	4.07	1.10	0.00	7.39
Tokyo	2.68	17.59	8.00	5.28	0.00	0.59	0.02	0.05	5.81
Paris	3.94	0.00	0.00	0.00	39.66	0.00	0.00	5.45	5.01
Frankfurt	11.81	1.83	0.00	0.28	1.24	1.44	0.00	0.00	4.24
Sydney	4.58	5.57	2.42	0.69	0.71	0.00	0.03	0.00	3.13
Amsterdam	0.83	0.00	0.00	0.00	0.00	0.00	40.11	0.00	2.82
Copenhagen	4.52	0.00	2.67	1.09	1.94	0.00	0.00	15.91	2.67
Toronto	1.89	3.05	4.66	2.38	2.59	0.91	0.00	0.00	2.37
Oslo	1.48	1.03	0.74	3.98	0.00	0.00	0.00	0.00	1.35
Utrecht	1.85	0.00	0.00	0.00	0.00	0.00	0.00	9.93	0.00
Milan	0.00	0.00	0.00	0.00	0.00	31.29	0.00	1.39	1.12
Total quotes*	304,314	165,518	135,721	146,631	87,553	33,096	61,633	32,251	986,717

* From 50 banking centres. Source: Reuters.

LETTERS

Montedison: more than just petrochemicals

From Mr Lino Terlizzi

Sir, Antonio Sharpe writes (21 August) about a report on the petrochemical market by County NatWest. WoodMac, which, as far as Montedison is concerned, merits some corrections.

Montedison is neither solely, nor even mainly, a petrochemical company.

It is a global, complex, diversified group, with activities in the chemical sector, including high value-added materials, accounting for 25 per cent of 1989 consolidated sales and 28 per cent of consolidated gross operating profit (GOP); the pharmaceuticals sector, accounting for 9 per cent of sales and 9 per cent of GOP; the energy sector, accounting for 3 per cent of sales and 14 per cent of GOP; and the special industrial sector, accounting for 62 per cent of sales and 48 per cent of GOP.

The latter three sectors, which together account for about 70 per cent of Montedison's GOP, are either counter-cyclical or completely independent from the typical cyclical nature of the petrochemical sector.

Montedison is the major Montedison subsidiary active in the petrochemical sector. Approximately 25 per cent of its total sales are not subject to petrochemicals volatility (catalysts, licensing and advanced materials) and a significant percentage of the remaining sales consist of a wide range of products with special characteristics that make them less cyclical than polypropylene resins.

About 55 per cent of Montedison's polymer sector sales originate from non-European countries, where the pricing dynamic and/or a greater number of raw material supply sources ensure a higher level of profitability than in Europe.

Finally, it should be noted that in 1990, Montedison's chemical production capacity was 2m tonnes; the volume of resins sold to the market was 1.3m tonnes.

According to current available information, the utilisation rate for Montedison's plants for the whole of 1991 should remain at 87 per cent.

Lino Terlizzi, Director, press relations, Petrochemicals Division, Montedison.

Valuation of unlisted investments

From Mr Michael Walton

Sir, It is understandable that the stock market and investors should express scepticism over the valuation of unlisted investments held in the portfolios of investment trusts subsequent to the collapse of one investment trust involved in venture capital and some dramatic reductions in valuations elsewhere.

Discussion of this problem, and the market's reaction to it, has done little justice to the time and effort that non-executive directors on the boards of investment trusts devote to considering the valuation of unlisted investments.

The British Venture Capital Association (BVCA) guidelines set out principles of valuation and disclosure requirements for members of the BVCA when reporting to investors in venture capital funds.

The principles of valuation described differ little from principles that boards of investment trusts have adopted in the past. The disclosure requirements ensure that the managers of venture capi-

tal funds disclose to investors in those funds how each valuation has been arrived at. Because such reports are privileged communications between managers and investors, it is possible to be very open about the reasons for changes in valuation, even when such disclosures would in other circumstances be damaging to investors' companies.

It is not possible for the accounts of investment trusts, which are public documents, to be so frank about the performance of investee companies, particularly when such companies are in financial difficulties; to do might prejudice the companies' prospects.

The valuation of unlisted investments within investment trust portfolios is the responsibility of the boards of those trusts, the managers of trusts making available all relevant information to those boards to enable them to fulfil that duty properly.

It is also the duty of the auditors of the trust to ensure that boards have had relevant and accurate information made

available to them to enable them to form a proper view of valuations.

In addition, the board of a trust will have had the opportunity to form a view of the level of prudence managers adopt in proposing valuations because they will, over several years, have the opportunity to compare those valuations with realised values. They are in a good position to judge whether valuations are appropriate and the dialogue that takes place between managers and boards will typically arrive at a conservative result.

The market and investors should not conclude that because a few trusts involved in the more speculative end of the venture capital industry have got valuations wrong, that the vast majority of investment trusts involved in unlisted investment are not producing fair and reasonable valuations of their portfolios. Michael Walton, Gormore Venture Capital, 16-18 Monument Street, London EC3.

Advice that the Soviet Union can well do without

From Mr Doug Heywood

Sir, In his piece on the undervaluation of a break-up of the Soviet Union, (Breaking up is hard to do, August 23), Martin Wolf refers to the "bleating" of the left, about the west's failure to support Mr Gorbachev with sacks full of hard currency.

This is one leftist who bleats no such tune - though I admit that mine is a lonely position at this beleaguered end of the political spectrum.

Few things would be sadder than to see the Soviet Union turned into another victim of the aid and development racket, a game whose winners

seem mainly to be bankers and bureaucrats - and the hoteliers and restaurateurs who take care of them.

The Soviet Union's enormous technical and industrial potential, largely unrealised under the ham-handed regime of central planning, would be utterly squandered, as the country was transformed into an exporter of primary commodities, a Zaire on a continental scale.

It is amusing to watch "experts" from the IMF, the US and UK offering advice to the Soviets.

What a startling record this trio has. The Fund can boast of

its great successes in Africa, and the English-speaking countries can boast with equal pride of their mighty industrial sectors and recession-proof economies.

It is no wonder that experts from Japan and South Korea are far more reticent about telling the Soviet Union what to do, given their obvious economic weaknesses, a function, no doubt, of their repeated violation of the canons of IMF and Anglo-Saxon orthodoxy.

Doug Heywood, editor/publisher, Left Business Observer, 250 W 85 St, New York.

Why British times should be a-changing

From Mr Michael Allezoy

Sir, Regarding the letter from Mr Russell Sparks (August 30), there is already such a variety of public holidays within Europe, that if the UK lined up with Europe, which country would it choose? Would the UK celebrate Bastille Day on July 14? More to the point and such as to adopt would be to get Britain, Ireland and Portugal

to line up with Central European Time. As it is, the Germans, starting at eight o'clock in the morning, have to wait two hours before any contact can be made with Britain every working day.

Second, if I want to visit any European destination, I can do so easily during the day. A Briton, on the other hand, often has to stay overnight because of the late start in the

morning. Finally, could Britain change summer to winter time and vice versa on the same day as the rest of Europe? Michael Allezoy, 3, rue d'Artois, Paris.

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INSIDE

Greyhound back on track

Greyhound Lines, the US bus company forced into the protection of the bankruptcy courts by a violent labour dispute last year, is about to emerge from bankruptcy. Martin Dickson reports. Page 17

Looking for a sign

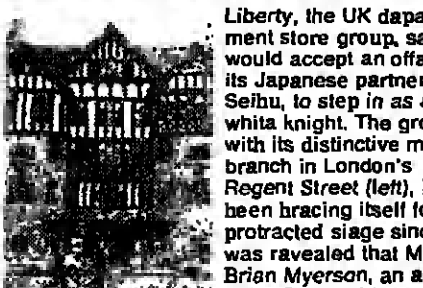


Much of the US credit market thinks the US Federal Reserve is about to ease monetary policy again. The trigger could be the release of this coming Friday of the latest employment statistics, which will give a pointer to the strength of the economy in August. Martin Dickson reports. Page 18

Hong Kong toughens stance

New laws come into force today in Hong Kong to force controlling shareholders and directors of listed companies to make fuller disclosure of their shareholdings and increase penalties for insider dealing. Its main impact is likely to be during contested takeovers and shareholder votes. Angus Foster reports. Page 20

Liberty finds a white knight



Investor, was behind a dawn raid three weeks ago. Page 16

On line for insurance

Six years ago the Royal Bank of Scotland stumped up £20m (\$33.6m) to help former insurance broker. Mr Peter Wood, establish a new insurance subsidiary, Direct Line, selling insurance by telephone. Royal Bank's executives are now enthusiastic converts to direct response and their subsidiary is the leader in the market for telesales. Page 16

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Receivership threat to Brent Walker

By Robert Peston in London

POWER Corporation, the Irish property developer, has been threatening to put Brent Walker into receivership. This threat led indirectly to the allegation that a key letter, promising financial support to Brent Walker and purporting to be written by Power Corporation's chairman, had been forged.

The allegedly forged letter is at the centre of the Serious Fraud Office's investigations into Brent Walker, which began last Wednesday at the request of the troubled leisure group.

For a year Power and Brent Walker have been in talks to unwind their property joint venture, Walker Power. In April, heads of agreement were signed to split Walker Power's assets between them but the deal was not completed. Power became impatient and in the past few weeks it has threatened, as 50 per cent owner of Walker Power, to call in Walker Power's loans to Brent Walker. It also warned it could invoke a guarantee given by Brent Walker to cover shortfalls in Walker

Power's property rents. In effect, it was threatening to put Brent Walker into receivership. Power believes its interests could be served if Brent Walker went into receivership, because a receiver might unscramble the venture more quickly than Brent Walker's management. But Brent Walker thought Power's threats were empty. It has a letter, apparently signed on November 20, 1990, by Mr Robin Power, chairman of Power and managing director of Walker Power, promising that Walker

Power will maintain financial support to Brent Walker. The letter says that Mr Power concurs with a letter written the day before by Mr George Walker, then chief executive of Brent Walker and chairman of Walker Power. Mr Walker's letter waives Walker Power's rights to call in loans and invoke guarantees. The waiver was a condition of agreement from Brent Walker's banks that they would not call in their \$10m of loans. Mr Walker believed he had the authority to give the waiver but Hill Samuel,

Brent Walker's merchant bank adviser, insisted that Mr Power also give his agreement, because of Power Corporation's big stake. Forensic experts have now discovered that Mr Power's signature is not authentic. Mr Walker, deposed as chief executive at the end of May, said he had been convinced the letter was written by Mr Power. He said a copy of the letter was sent to Mr Power's lawyer within weeks of it arriving and he could not understand why Mr Power had not disowned it earlier.

Jardine on course to float subsidiary

By Richard Lapper in London

JARDINE Matheson, the Hong Kong-based trading group, has appointed a merchant bank and a stockbroker to handle the flotation of its subsidiary, Jardine Insurance Brokers, in the autumn.

The flotation values Jardine Insurance Brokers at between \$150m (\$225m) and \$200m. Robert Fleming, the merchant bank, and Cazenove, the stockbroker, will work with Jardine, which is seeking to sell just under half of its subsidiary.

Jardine employees will be offered priority access to a percentage of the shares on offer. The move will be the latest in a string of overseas listings by the Jardine Matheson group.

In the past 15 months four subsidiaries - Jardine Strategic Holdings, the hotel group, Mandarin Oriental International, the property company, Hongkong Land, and the retailer Dairy Farm International - have been listed in London and New York. The group is also negotiating to move its primary listing to London in the face of political uncertainty in Hong Kong in the run-up to 1997 when sovereignty over the colony returns to China.

JIB expanded its wholesale, reinsurance and retail brokerage during the 1980s, acquiring a number of brokerages in the UK, the US, Australasia and Hong Kong. Led by chief executive, Mr John Barton, Jardine handles annual premiums of more than \$1bn and employs around 3,600 people.

In 1990 revenues from brokerage commissions and investment income amounted to \$320.5m of which \$275.3m came from brokerage fees and commissions and \$44.5m from other income, including investment income. Pre-tax profits amounted to \$32.7m.

This performance ranks Jardine among the leading ten 10 brokers in the world and among the top five in the UK.

The offer is expected to ease access to capital markets, allowing JIB to press ahead with expansion at a time when prospects for the insurance broking sector are reasonably bright.

Rates for commercial insurance and reinsurance remain soft in the US and Europe, but are increasing in some parts of the market - especially in the London marine, aviation and reinsurance markets, where Jardine has a strong presence.

Tetra Pak believes it has a role to play in the new Soviet Union, writes John Thornhill

Unpacking a fresh challenge

Mr Hans Rausing, the Swedish businessman who heads the Tetra Pak Alfa-Laval food processing and packaging group, has found a fresh challenge in life.

As part of taking a more active role running the group since Tetra Pak's \$K16.25bn (\$2.5bn) acquisition of the Alfa-Laval food processing equipment company earlier this year, Mr Rausing believes he can help develop the Soviet Union's food distribution system.

Mr Rausing, 65, who has built Tetra Pak into one of the world's most innovative and successful packaging companies, well understands the problems of the Soviet market: he speaks Russian and has regularly visited the country since 1958.

He is convinced that the company can play an important role in improving the quality of Soviet life - as well as firmly entrenching itself in a vast and largely untapped market.

Mr Rausing could serve as a role model for ambitious Soviet entrepreneurs. In 40 years he has helped to build Tetra Pak into one of the world's biggest packaging companies.

The company is still wholly-owned by the Rausing family, which is one of Europe's richest families. Estimates of their wealth range from \$3.5bn to almost \$10bn although this is somewhat notional as the family has no intention of selling and ploughs all its dividends back into the company.

Sitting outside the modest fisherman's cottage in Sweden that serves as his summer house, Mr Rausing says it is a moral imperative and an economic necessity to provide financial assistance to the Soviet Union. "Without food and without other consumer products the Soviet Union will remain unstable and dangerous," he says.

He believes aid should be targeted at removing the bottle-



Hans Rausing: hoping to help the Soviet Union develop its food distribution system

necks in the Soviet economy to unleash its productive forces.

"The investment must be specific. It is not a question of a little company investing here or there. What we are looking at is a massive release of productive forces in the country and that means we must remove the bottle-necks."

Mr Rausing is clear where the problems lie in food distribution and believes that the company's combined expertise can play a big role in relieving them. Indeed, Tetra Pak is already heavily committed to doing so.

Tetra Pak's particular expertise is in the field of liquid food packaging where it has kept a technological edge since 1951 when the company's founder

and his father - Mr Ruben Rausing - invented the tetrahedron carton. Last year the company produced and distributed 57bn cartons to more than 100 countries.

Tetra Pak has invested \$K1.5bn in three joint ventures in the Soviet Union: in Lipetsk, Podolsk and Kiev. It also plans further investment of more than \$K100m making it one of the biggest western investors in the region.

Mr Rausing says proper packaging and the effective maintenance of machinery could save much wasted food in the Soviet Union. And he estimates almost half the food produced in the country never reaches the consumer.

"I have seen a dairy in the Soviet Union which had been running at only half capacity for six weeks and all because of a lack of a spare part worth \$200," he says.

Mr Rausing says investment in the Soviet Union makes commercial sense. For a comparatively small outlay he says that Tetra Pak can win a sizeable share of a potentially huge market. "If you were to try to achieve that same market share in the US it would cost you 10, maybe 100, times more," he says.

He recognises the threat that the political disintegration of the Soviet Union poses to western investments but argues that whatever constellation of national governments emerges,

there will always be a need for food distribution expertise.

Mr Rausing says western joint ventures have a crucial role in transferring expertise to the Soviet peoples and believes commercial loans should be channelled through these joint ventures.

Western governments could provide the loans in hard currency to be repaid in rubles - the collapse of Soviet exports making it impossible for the country to generate sufficient hard currency for the foreseeable future, according to Mr Rausing.

He sees Tetra Pak as a prime candidate for such loans. "I can achieve a certain result with the means of Tetra Pak but if we are talking about large quick improvements in the food supply we need more money."

"Tetra Pak is trying to remove the bottle necks in packaging and Alfa Laval can relieve the bottle necks in the baby food industry. There is a lot of capacity that can be utilised. Tetra Pak can use \$10m a year for five years," he says.

Many of Tetra Pak's competitors would not doubt that financial assistance being given to the company considering its aggressive reputation.

In July, the European Commission fined the company a record Ecu75m (\$88.7m) for abusing its dominant market position in western Europe claiming Tetra Pak had pursued a "deliberate policy aiming to eliminate actual or potential competitors."

Mr Rausing denies the charge and says Tetra Pak will appeal against the fine. He believes the charge has no relevance to its investment plans in the Soviet Union. He sums up his philosophy of business: "Every company is run to make a profit. If it does not it will die. But it has to supply some kind of service to the benefit of society."

Economic Notebook

Reversing the flow of funds from Japan

JAPAN'S role as leading banker to the world has been blunted this year. The huge tide of long-term funds that Japan invested overseas during the 1980s has begun washing home again.

Japan's long-term capital account was in the black by \$7.78bn in the first seven months of the year, the first surplus since 1980.

The abrupt and enormous reversal of capital flows - Japan exported more than \$130bn annually between 1986 and 1988 - seems surprising since it is happening just as Japan's current account surplus is leading up.

Japan's cumulative surplus in the first seven months of the year rose by 94 per cent during 1990 to \$33.97bn. Other things being equal, the large current account surplus should make it easier for Japan to invest abroad.

In response to critics of its current account surplus, in years past, Japan could always say the country was playing a constructive role by recycling the surplus and adding extra savings generated in Japan.

In 1988, for example, when Japan's current surplus was \$79.6bn, its long-term capital balance was \$130.9bn in the red.

Japanese investors played an important part in supporting the US budget deficit by buying US government bonds and they have bought foreign corporate bonds and shares by the billions.

With the US having become the world's highest debtor nation, and with Germany's surplus of funds absorbed by the cost of reunification, Japan was at least expected to have a capital surplus that could, for example, support the reconstruction of eastern Europe or even the US economic recovery.

Instead long-term capital is pouring back into Japan. Why? The simple answer is that the returns on capital in Japan look more attractive than elsewhere in the world.

The complex answer is that Japan is passing through an extraordinary process of read-

justment following the financial excesses of the 1980s.

While economists see the simultaneous surpluses in the current and long-term capital accounts as an aberration that will be corrected by market forces, no one knows when, or with what magnitude, the tide of investment funds will go out again.

One magnet for investors has been the high level of Japanese interest rates relative to inflation, which has made bond yields attractive.

The Bank of Japan pushed up the official discount rate in five stages from May 1989, and cut it for the first time by half a point to 5.5 per cent on July 1.

Despite the high rates, demand for credit throughout the economy remains strong as Japanese companies struggle to keep investment programmes on track.

Most have been willing, so far, to pay the extra cost. Banks are under pressure to meet capital adequacy requirements of the Bank for International Settlements, and this has caused them to bring funds home and to be cautious about lending.

These pressures have been disastrous for the Japanese stock market. While major markets elsewhere in the world are touching record highs, the Tokyo Stock Exchange is limping along roughly 45 per cent below peak levels.

This has caused an inflow of capital for two reasons: domestic institutions have had to repatriate capital

to cover losses in the market, and foreigners have seen in this an opportunity for bottom fishing.

Foreign net purchases of Japanese equities in the first seven months of the year came to \$3.37bn, compared to net sales of \$9.44bn last year. For stocks and bonds together the purchases came to \$80.24bn, about four times last year's total for the same period.

Japanese purchases of foreign securities are roughly in line with recent years, although bonds are favoured over equities.

Underlying these large shifts is the unstoppable momentum of the real economy, which the Bank of Japan is trying to tame without killing. The remarkable strength of that momentum was illustrated in a recent Bank of Japan bulletin on the flow of funds for 1990.

Japanese corporate investment rose from 15.9 per cent of GNP in 1989 to 18 per cent in 1990, but during the same period, retained earnings plus depreciation fell from 11 per cent to 9.5 per cent of GNP. This pushed the gap between corporate sector savings and investment to 8.1 per cent of GNP.

In total the corporate sector financial deficit reached Y38,600bn. This was 9.0 per cent of GNP, the highest since 1961, when Japan was more akin to a developing economy, and the second highest on record.

The gap has put enormous financial pressure on Japanese companies, but the thirst for capital is still huge and one

result has been to suck in money from overseas.

A range of other statistics illustrate that 1990 was an important turning point. For the first time in 15 years both the amount of new capital raised and invested by the non-financial sector shrank as a percentage of GNP.

Also for the first time in 16 years, the value of tradeable financial assets held by the non-financial sector fell, mainly as a result of the stock market crash. External transactions fell.

Many of these financial chickens have come home to roost this year. As a result, part of capital flowing into Japan, the yen has gone up in value, contributing directly to the rise in the current account surplus by making imports cheaper and exports more dear.

In monetary value and in proportion to GNP the current surplus had fallen steadily since 1987. This trend has now reversed, with dangerous implications for increased trade friction.

Although the government stresses that temporary factors such as currency fluctuations and the price of oil lie behind the rising surplus, Japan has also become more competitive internationally as a result of all that investment and the surplus could rise further as economic recovery gets underway overseas.

Indeed investment aimed at saving labour and improving investment opportunities elsewhere, long-term capital should again begin to flow out of Japan.

But the huge capital exports of the 1980s seem unlikely to be repeated, just as it is unlikely that Japan's current account surplus can continue its straight-line descent.

Steven Butler

GEC unit in drive for exports

By David White, Defence Correspondent

GEC-MARCONI, the defence side of the General Electric Company, is reorganising its naval business in a bid to break into export markets and secure British warship contracts.

It is setting up a new company to manage projects and bring together naval activities with turnover of almost £1bn (\$1.6bn) a year, a third of GEC-MARCONI's total sales. It aims to bid for complete ship systems including the ship itself and its radar, electronics, communications and weapons.

The new company, GEC Naval Systems, is headed by Sir Robert Easton, formerly chief executive of GEC-MARCONI's Scottish shipyard subsidiary, Yarrow Shipbuilders. It will control the shipyard and another new subsidiary, GEC-MARCONI Combat Systems. It will pull together all the group's naval electronics interests including former parts of Plessey and Ferranti International taken over by GEC since 1989.

The group aims to establish an advantage over its UK rivals in future naval procurement contracts, which include a planned new air-defence frigate being jointly studied by the UK and France.

● Oman is to buy two warships from the UK's Vospers Thornycroft shipyard in a deal worth more than £150m.

A letter of intent to purchase two 45-metre Corvettes is due to be issued today at the start of the Royal Navy Equipment Exhibition in Portsmouth.

A similar deal for two Corvettes is also close to being signed between Malaysia and Yarrow Shipbuilders.

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JPMorgan

August 1991

This announcement appears as a matter of record only.

COMPANIES AND FINANCE

Liberty would accept bid by Japanese if attacked

By Michio Nakamoto

LIBERTY, the high street retailer which faces stakeholder by a South African investor group, said that in the event of a hostile bid, it would accept an offer by its Japanese partners to step in as a white knight.

The UK department store group, with its flagship in London's West End, is bracing itself for a protracted siege after it was revealed that Mr Brian Myerson, an expatriate South African investor, was behind a dawn raid three weeks ago that lifted the shares 17 per cent on the day.

Liberty believes Mr Myerson holds around 35,000 of the voting shares, or less than one per cent, and around 70,000 of the non-voting shares.

That holding is not large enough to pose a threat to the group while over 50 per cent of its shares are controlled by members of the founding family.

However, Mr Myerson was responsible for a similar raid last year on Aquascutum, the classic clothing company, which eventually led to a recommended bid for the group by Renown, the Japanese clothing group.

He was also, until 1989, a major shareholder in Oceana Investment Corporation, the South African group which recently launched a hostile bid for Etam.

Although Mr Myerson was not planning to bid for the group, he wants to acquire more shares in a company he believes is undervalued, according to a spokesman.

In his raid three weeks ago Mr Myerson was able to acquire only about 10,000 shares.

The only sizeable stake unconnected to the founding family members, is the 20 per

cent held by the Merchant Navy Officers Pension Fund.

Although Liberty has a two-tier share structure like Aquascutum, its articles provide non-voting shareholders with far fewer rights than Aquascutum's did. It would therefore not be vulnerable to a similar challenge from non-voting shareholders as that which eventually led Aquascutum to seek a white knight.

Liberty said yesterday that if a hostile bid were nevertheless to materialise, it was only natural for it to seek the help of Seibu, the Japanese group with which it has had a long trading relationship.

"We've known them for a long time and if they were to come to us saying are you interested, our answer would probably be yes," he said.

The Japanese group has been kept fully informed of the situation, Liberty said.

Losses at SEET widen to £1.25m

Losses at SEET, the clothing fabrics and mohair products group, widened from £835,862 to £1.25m pre-tax for the year to end-April. Turnover fell from £8.15m to £5.94m.

Interest charges rose to £215,040 (£175,345), exceptional provisions accounted for £150,561 (nil) and the share of profit of the associate fell from £154,582 to £67,912.

The Harris Tweed side of the business experienced a further sharp downturn and in the US Homemaker Shops, in which SEET has a 46 per cent holding, returned lower profits than were projected at the time of acquisition.

Both SEET and the majority shareholder to Homemaker have agreed to realise their interests in the company.

SR Gent warns of a sharp fall in profits

SR GENT, a clothing manufacturer which supplies Marks and Spencer, has warned of a £4m drop in profits to around £1m pre-tax for the year ended June 30 1991.

The directors said sales had become more difficult in a deteriorating climate.

A review of production resources was being carried out which they said was likely to result in job losses and closure of some manufacturing units.

Talks were also taking place about the closure of activities in Australia and the US.

The estimated cost of these measures was expected to be about £2m and would be provided for in the 1990-91 accounts as extraordinary items.

The directors forecast a total dividend down from 3p to 2p per share with a final of 0.75p.

Guernsey Gas Light advances

Guernsey Gas Light Company, Guernsey's only mains gas company and leading supplier of bottled gas, announced a 27 per cent rise in pre-tax profits from £1.55m to £2.48m for the six months to June 30 1991.

The interim dividend is held at 0.9p, payable from earnings of 3.45p (2.77p) per share.

Turnover improved from £53.3m to £62.2m. The company's shares are dealt under Rule 535 (2).

Bank that underwrote a recipe for success

Richard Lapper on Direct Line's revolutionary insurance selling formula

SENIOR OFFICIALS at the Royal Bank of Scotland admit that they took a flyer when the bank stumped up £20m to help former insurance broker, Mr Peter Wood, establish a new insurance subsidiary, Direct Line, in 1985.

Mr Wood's concept of selling insurance on the basis of direct telephone response to carefully targeted media campaigns was revolutionary in a market where distribution has traditionally been dominated by independent brokers.

And Mr Wood's recipe for underwriting seemed ahead of its time. Using specially developed software programmes, the same telephoneists would input into their computer terminals data based on customer's answers to a series of simple questions and offer instant insurance quotes.

Yet six years on Royal Bank's executives are enthusiastic converts to direct response. Their subsidiary is the market leader in the growing market for telesales. And with more and more British consumers becoming used to the idea of buying their insurance over the telephone and computer-linked computer sales becoming more sophisticated, the Royal Bank investment looks farsighted.

The bank's decision earlier this month to pump in an extra £24m into its rapidly growing subsidiary signals confidence in one of the few growth areas of the depressed British insurance industry.

At a time when the traditional composite companies like Royal Insurance and Sun Alliance are reporting record losses Direct Line is making money, increasing its share of the market for motor and home insurance and gearing up for further growth.

Direct Line's premium income is expected to be around £120m for the year to September 30, some 50 per cent more than in 1989-90. Profits in

the 12 months to September 30 last year amounted to £9.1m. There could be a dip this year but the group still expects to be in the black - unlike its biggest competitors.

Analysts believe that if the bank chose to sell Direct Line it could recoup its total investment to date of around £62m, three times over.

Competitive pricing is one element in the story. Although their contention is bitterly disputed within the industry, Direct Line insists that the cost of distributing insurance by mass media advertising and telesales is cheaper than by brokers.

Motor insurers pay commission of 10 and 20 per cent to brokers generating their business, while home buildings insurers can pay commissions of more than 30 per cent to the banks and building societies that dominate that corner of the market.

By contrast Direct Line's only acquisition costs are incurred in its advertising campaigns, which amount to less than 10 per cent of premium income, says Ms Jane Dickson, Direct Line's company secretary. The savings are particularly pronounced when taking into account year on year renewals of insurance policies. Brokers receive the same commission each time they renew a policy but for Direct Line renewal costs are minimal.

Moreover since brokers are duty bound to shop around on behalf of their customers, companies can end up losing customers relatively easily. AA Insurance services, one of the biggest broker chains, admit that broker generated business tends to be more volatile.

Ms Dickson says at least four out of every five Direct Line motor policyholders renew their policy at the end of each year - compared to an industry-wide average nearer one in two.



Chris McKee, a director at the Direct Line sales office in Croydon

However, Direct Line places much more emphasis on the degree to which the telesales and computer-based underwriting allow its to more control than traditional insurance methods. Direct Line frequently charges above average rates for risks that it does not want - motor insurance in inner city areas, for example, effectively excluding much loss producing business from its books.

"If you are a direct writer you have a better idea of what risks you are writing," says Mr Chris Pountney, analyst with Morgan Stanley. Direct Line is able to "cream" the market, adds Mr Tom Bennett, an analyst with Banque Paribas Capital Markets.

The company accepts payment only by credit card or direct debit which allows it accordingly to employ far fewer accounting staff. Overall, Direct Line has been able to achieve underwriting results that are the envy of its bigger competitors. In the year to September 30 its operating ratio (the yardstick that measures premium income against claims and expenses) was under 100 per cent, well below

the industry average. Most companies compensate for underwriting losses with investment income. For Direct Line investment simply swells profits.

Costs elsewhere are pared to a minimum. Labour organisation is flexible and telephones are staffed in line with expected demand. Many of Direct Line's telephoneists in Croydon work a week of three 12 hour days, for example, and the company's telephones are staffed from 8am to 8pm every day, in sharp contrast to many traditional insurance companies which close their doors firmly at five o'clock in the afternoon.

Direct Line is one of the few examples of a company where technology is being deployed in an effective way, says an executive at the Royal Bank. "It takes out a whole layer of middle management. Data comes up through the organisation directly to senior management allowing the people at the top to drive the machine."

But perhaps the clearest indication of the company's success is the way it has been spawning imitators. The most successful, Churchill, a subsidiary of the Swiss insurance giant, Winterthur, is headquartered at Bromley, only a few miles from Direct Line's Croydon headquarters.

Churchill was set up by Mr Martin Long, who left Direct Line and persuaded Winterthur to invest £20m in Churchill in 1988. The company, which operates in much the same way as Direct Line, claims a 2 per cent share of the UK motor insurance market, is planning annual growth of 100 per cent and expects to be in the black by 1993.

Three other insurers Royal Insurance, General Accident and Eagle Star have set up their own direct sales subsidiaries (The Insurance Service, GA 121, and Eagle Star Direct), alongside existing sales via networks of brokers.

Mr Stephen Bird, analyst with Smith New Court, estimates that direct writers already write between 22 per cent and 15 per cent of the motor market. Mr John Gussell, an analyst with FA Consulting, reckons that the direct writers will account for as much as 50 per cent of all personal lines insurance sales within five years.

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Orient Corp (Japan)	Orient Ann Life Insurance (Japan/US)	Insurance	£44m	Buying out US partner
NMB Postbank (Netherlands)	GOS Leasinter (Spain)	Leasing	£30m	Agreed sale
IBM (US) Telenet (India)	JV	Computers	£25m	Testing foreign investment rules
Fujitsu (Japan)	Hal Computer Systems (US)	Computers	£24m	Investment in start-up
Burmah Control (UK)	Dryden Oil Co (US)	Lubricants	£17.8m	First big buy since Fosco
Asahi Glass (Japan)	Cookson Pibrico (UK owned)	Refractory goods	£18.6m	Cookson completes re-shaping
MA Acquisition Corp (US)	Unit of Ferranti International (UK)	Explosives	£9m	Another Ferranti disposal
Plumrose (Denmark)	Venezolana Empacadora (Venezuela)	Meat products	n/a	Sale by Philip Morris
Anglo-American Corp (S Africa)	Normandy Poseidon (Australia)	Mining	n/a	Stake lifted to 19.9%
TI Group	Bellab (US)	Precision products	£8.4m	Agreed in principle

Source: FT Mergers & Acquisitions International

Last week's new cross-border activity featured a number of smaller strategy-driven transactions and non-core disposals, writes Brian Bollen.

Fujitsu's purchase of 44 per cent of Hal Computer Systems is the latest in a series of moves by the Japanese company to broaden its access to western markets via acquisitions. The move will give Hal, a start-up Californian company, access to Fujitsu's technology, patents, systems designs and sales network.

The acquisition of Dryden Oil Company, the biggest independent commercial lubricants company in the US, is Burmah's first significant transaction since it bought Fosco last December. Burmah said its US subsidiary Control Inc has the expertise to use the acquisition as a springboard to profitable expansion in the sector.

Specialist engineering group TI took another small step in its planned expansion, agreeing to buy Pacific Scientific's Florida-based Ballab division.

Danish-owned Plumrose bought its biggest competitor in Venezuela, Venezolana Empacadora, from the Philip Morris group. The latest of a growing list of disposals by Ferranti International, the troubled defence and electronics group, is the warheads and explosives business of its US-based Marquardt Co. Ferranti is still looking for buyers for the rest of Marquardt.

UK industrial materials group Cookson is approaching the end of its disposals programme. It said the sale of its 80.4 per cent interest in Cookson Pibrico, Japan, and Pibrico's other international businesses, would mark the end of the group's reshaping which was launched to cut debt and concentrate on core long-term business.

The Swire Group Cathay Pacific Airways Limited 1991 Interim Results - Highlights

Consolidated results - unaudited:

	Six months ended 30 June	
	1991 US\$m	1990 US\$m
Turnover	1,262	1,201
Operating profit	174	217
Net finance charges	15	20
Net operating profit	159	197
Associated companies	10	8
Profit before taxation	169	205
Taxation	25	22
Profit after taxation	144	183
Minority interest	1	1
Profit attributable to shareholders	143	182
Dividend	39	38
Retained profit	104	143
Earnings per share	US\$0.46	US\$0.36
Interim dividend per share	US\$1.36	US\$1.36

	12 months ended 30/6/91	30/6/90	
Available tonne kilometres (millions)	5,525	5,033	+9.8%

Exchange rate used: US\$1=HK\$7.76, representing market rate as at 30th June 1991

Prospects
There are signs that the economy worldwide may be picking up, but at a very slow pace. For the first time this year the number of visitors arriving in Hong Kong increased marginally in May 1991, compared with the same month in 1990. With June again showing growth, it is expected that the Company's business will improve in the second half of the year and revenue will achieve a positive growth for the whole year. Inflation is still a major concern and this, combined with the difficult first half, could mean that the full year's results may be lower than this for 1990.

Liberty is extremely pleased that agreement has been reached on the construction of a new airport for Hong Kong to replace Kai Tak. We are confident that with the new facility and supporting infrastructure Hong Kong will strengthen its position as Asia's leading air transportation hub with all the benefits that has for the airline.

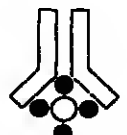
Interim Dividend
The interim dividend will be paid on 4th October 1991 to shareholders registered at the close of business on 27th September 1991. The share register will be closed from 24th September 1991 to 27th September 1991, both dates inclusive.

O A Gledhill
Chairman

Hong Kong, 28th August 1991

CATHAY PACIFIC

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This advertisement is issued in compliance with the Council of the London Stock Exchange and does not constitute an offer or invitation for any person to subscribe for or purchase securities.

Application has been made to the Council of The London Stock Exchange for the Ordinary Shares of 5p each and for the Warrants to be admitted to the Official List. It is anticipated that dealings will commence on 9th September 1991.

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(Incorporated under the Companies Act and Registered in England No. 87819)

INTRODUCTION TO THE OFFICIAL LIST

ACQUISITION OF FARRINGTON HOTEL

ISSUE OF WARRANTS

SHARE CAPITAL

Authorized	Issued and Paid
1,600,000	Ordinary shares of 5p each 942,644.85

Particulars of the Alpine Group are included in the Companies Placings Service available from Ernst Financial Ltd. from 15.00 hrs on 3rd September 1991. Particulars of the Securities to be issued are included in the Companies Placings Service available from the Companies Administration Office of the London Stock Exchange by subscription only up to and including 4th September or during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 16th September 1991.

KEITH, BAYLEY, ROGERS & CO., 93-95 BOROUGH EIGHT STREET, LONDON SE1 1NL.

ALPINE GROUP PLC, RICHMOND WAY, CHELMSLEY WOOD BIRMINGHAM B37 7TT

2nd September 1991

MELLON BANK NA
US\$250,000,000 FLOATING RATE
SUBORDINATED CAPITAL NOTES DUE NOVEMBER 1996
Notes are hereby confirmed that for the period 30 August 1991 to 29 November 1991 the Notes will carry an interest rate of 5 1/4% annum. Interest payable on 29 November 1991 will be US\$750.43 per US\$600,000 Note.

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GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

On 29th July 1991 the Directors declared a dividend of US-Dollars 37.00 per share payable on 13th September 1991 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 12 on or after 13th September 1991 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd, Butterfield House, Grand Cayman, Cayman Islands, BVI, or at the main office of the Agents, Bank Julius Baer & Co. Ltd, Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Société Bancaire Julius Baer SA Genève, 2 boulevard du Théâtre, 1204 Geneva, Switzerland.

By order of the Board
D-Mark-Baer, Julius Baer
U.S. Dollar Bond Fund Ltd.

1st September 1991

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JULIUS BAER D-MARK BOND FUND LTD
GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

On 29th July 1991 the Directors declared a dividend of D-Mark 29.00 per share payable on 13th September 1991 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 12 on or after 13th September 1991 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd, Butterfield House, Grand Cayman, Cayman Islands, BVI, or at the main office of the Agents, Bank Julius Baer & Co. Ltd, Bahnhofstrasse 36, 8001 Zurich, Switzerland, or Société Bancaire Julius Baer SA Genève, 2 boulevard du Théâtre, 1204 Geneva, Switzerland.

By order of the Board
D-Mark-Baer, Julius Baer
D-Mark Bond Fund Ltd.

1st September 1991

MANUFACTURERS HANOVER TRUST COMPANY
£75,000,000
Floating Rate Subordinated Capital Notes due 1994

In accordance with the provisions of the Notes notice is hereby given that the Rate of Interest for the interest period from 30 August 1991 to 29 November 1991 has been fixed at 11 per cent per annum. The Company Accounts will be £177.12 for the £5,000 denomination and £1,371.21 for the £50,000 denomination and will be payable on 29th November 1991 against surrender of Coupon No.27.

Manufacturers Hanover Limited (a Member of the Securities and Futures Authority)
Agent Bank

BRADFORD & BINGLEY BUILDING SOCIETY
£150,000,000
Floating Rate Notes Due 1994

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 30th August 1991 to (but excluding) 29th November 1991, the Notes will carry a rate of interest of 10 1/2 per cent per annum. The relevant interest payment date will be 29th November 1991. The coupon amount per £10,000 will be £272.69 payable against surrender of Coupon No. 10.

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COMPANIES AND FINANCE

Mitsubishi Motors forms European assembly plant

By Kevin Done, Motor Industry Correspondent

MITSUBISHI Motors is to become the fifth Japanese car maker to establish a car assembly base in Europe.

It signed a final agreement at the weekend to take a one-third stake in the Dutch car producer, Volvo Car, which has been owned 70 per cent by Volvo of Sweden.

The deal is the first Japanese car transplant project to be agreed since the European Community and Japan reached an accord at the end of July on Japanese car sales in the single European market.

The backing of Renault, the majority French state-owned car maker, was crucial to the weekend's agreement. It has entered a strategic alliance with Volvo which gives both companies a veto on each other's deals with third parties.

The agreement also needed at least the tacit support of the French government, which holds an 80 per cent stake in Renault and which has been a fierce opponent of the expansion of the Japanese motor industry in Europe.

Renault will supply the engines and transmissions for Volvo's part of the joint venture production.

Mitsubishi joins the ranks of Nissan, Toyota, Honda and Suzuki, which are all establishing car plants in Europe. The development of local production capacity will allow the car makers to increase rapidly their European market share.

Volvo Car is to be re-named Ned Car. It will be owned one-third by Mitsubishi Motors, one-third by Volvo and one-third by the Dutch state. As part of the agreement the

Dutch government can sell its remaining stake to the two car makers in equal shares in 1998.

Ned Car, which will begin operations by December 1, will build a production capacity of 200,000 cars a year at the Volvo Car plant at Born, with output beginning after 1995. It will continue to produce the Volvo 400 series.

Volvo said the Ned Car project, which will include car design and development, engineering and production operations, could involve an investment of more than £1.3bn (£1,350m).

The new company will have an initial equity capital of £1.55bn. Mitsubishi Motors is to pay the Dutch state £1.22bn for its one-third stake and Volvo will pay £1.20m to increase its 30 per cent stake to one-third.

Greyhound to come out of bankruptcy

By Martin Dickson in New York

GREYHOUND Lines, the US bus company which was forced into the protection of the bankruptcy courts by a violent labour dispute last year, is about to emerge from bankruptcy.

A Texas Federal judge approved a reorganisation plan on Friday which allows Greyhound - the only US national inter-city bus network - to settle with creditors.

The plan involves creditors getting about 37 cents on the dollar of the \$539m of debt the company owed when it sought Chapter 11 protection. The creditors will also receive 85 per cent of the new stock Greyhound plans to issue before the end of October.

The bus company, which was the subject of a 1987 lever-

aged buy-out from the Dial Corporation, remains in dispute with the Amalgamated Transit Union, whose strike in support of higher wages and better conditions for Greyhound's drivers prompted the Chapter 11 filing.

The union has been seeking \$120m in back pay and the reinstatement of striking drivers.

Greyhound remained in operation throughout the strike and bankruptcy with a reduced service, but lost \$195m last year, some \$89m from operations and \$57m from the costs of bankruptcy.

In reorganisation papers filed in July, it forecast that its revenues would grow to \$915m in 1995 from \$791m in 1992.

Salomon law firm quits investigation of scandal

By Martin Dickson

WATCHTELL, Lipton, Rosen & Katz, the law firm hired by Salomon Brothers in July to investigate the group's violation of Treasury bond market rules, has resigned the position.

Salomon said that the move did not reflect adversely on the work done by Watchtell, Lipton, which had been of critical importance to Mr Warren Buffett, the firm's new chairman. He has the job of cleaning up Salomon's trading practices and image.

Watchtell, Lipton, it added,

had repeatedly offered to resign following Mr Buffett's appointment as chairman in August, but Mr Buffett had asked it to stay on to finish its investigation. No comment was available from the firm.

Salomon has faced questions about the law firm's role since it emerged that several weeks elapsed between its hiring by Mr John Gutfreund, the Salomon chairman who resigned because of the scandal, and the reporting of Treasury auction violations to government authorities.

Moody's reviews Tokyo ratings

By Emiko Terazono in Tokyo

MOODY'S, the US credit-rating agency, has placed the long-term ratings of three Japanese banks - Mitsui Taiyō Kobe Bank, Sanwa Bank and the Long-Term Credit Bank of Japan - under review for possible downgrades.

The agency said it would review the banks' loan portfolios, namely their real-estate lending and other high-risk exposures.

The move, which follows the recent downgrading of Industrial Bank of Japan and Norin-

chukin, from Aaa ratings, reflects the problems which Japanese banks face after the era of easy credit of the late 1980s.

The rating agency said that the poor profitability, vulnerability of asset quality and weak capital base of Mitsui Taiyō Kobe, currently rated at Aaa, had prompted its review. Mitsui Taiyō Kobe's real-estate asset exposures and its lending policies and controls will be assessed.

Moody's referred to the

Long-Term Credit Bank of Japan's domestic and overseas asset quality, which has deteriorated due to an increase in troubled property borrowers, and concerns over the effects of financial deregulation as reasons for the review of its A1 rating.

The agency, pointing to a deteriorating asset quality, added that Sanwa Bank's Aaa ranking would be reviewed in the light of its loan underwriting standards and internal controls.

Hong Kong toughens share laws

By Angus Foster in Hong Kong

NEW LAWS came into force today in Hong Kong which force controlling shareholders and directors of listed companies to make fuller disclosure of their shareholdings, and increase the penalties for insider dealing.

The Securities (Disclosure of Interests) Ordinance, which is based on legislation in the UK, forces any shareholder to disclose a shareholding of 10 per cent or more, and every 1 percentage point change. Companies are allowed to make enquiries into the identity of shareholders and report findings to the regulators.

The rules for directors and chief executives are more onerous. All share dealings have to be reported and will be published by the stock exchange. Directors are also assumed to be interested in shares held by spouses and children.

The law was passed in 1988 but has been delayed pending other changes. Its main impact is likely to be felt during contested takeovers and shareholder votes. "It works properly, it will change things quite drastically," according to Mr Stephen Clark, director of Anglo Chinese Corporate Finance.

The legislation clarifies the definition of insider dealing and toughens the penalties for offenders. They are liable to lose their profits or avoided losses and face fines of up to three times the amount. They can also lose their right to hold directorships or manage companies for up to five years.

But the ordinance was watered down following complaints that it was too draconian. Insider dealing is still not classified as a criminal offence, although offenders who falsify testimony to the insider dealing tribunal face up to six months' jail.

● Hong Kong's Futures Exchange today introduces a property contract based on the Hang Seng index. This is the second new contract to be launched this year in a bid to rekindle interest in the exchange.

The contract is based on nine local property companies, including Cheung Kong and Hongkong Land. Property shares are among the most actively traded in Hong Kong and the nine companies make up nearly 30 per cent of market capitalisation.

Skandia profits tumble

SKANDIA, the Swedish insurance company, reported a 99 per cent drop in operating profits to SKr7m (£1.1m) for the first half of 1991, from SKr1.51bn a year ago. However, last year's results included the SKr1.48bn sale of Skandia's headquarters building, writes John Burton in Stockholm.

Investment earnings more than doubled to SKr764m from SKr344m a year ago. Despite writing down the value of its Swedish property holdings by 10 per cent, Skan-

dia reported a rise in the value of property holdings in Spain and Portugal and an improved performance from its share portfolio.

Losses at its insurance operations rose to SKr175m from a deficit of SKr88m a year ago. Skandia explained that premium levels were not sufficient to cover costs for claims and administration in several markets, while recent premium increases had not yet made a major impact on earnings.

Total premium income rose by 22 per cent to SKr15bn.

KHD repeats profit forecast

KLOCKNER-Humboldt-Deutz, the German engineering and agricultural machinery maker, repeated that it expected to make a profit in 1991 despite a DM29m (\$16m) loss in the first half of the year. Renter reports.

The company said that the economic slowdown in the US and most of Europe accounted for the higher than expected loss in the first half of 1991.

In 1990 it made a group net profit of DM30m, its first positive net result since 1986 when extraordinary items allowed it

to post a group net profit of DM23.5m.

The group said sales in the second half of the year were expected to surpass those in the first half, when they fell 2 per cent against 1990 to DM1.83bn.

KHD's optimism is based on the expectation that delayed orders would take effect in the second half of the year, and there would be a strong domestic economy, an increase in orders from the Gulf region and Algeria, and export markets would improve.

Bank of Brazil plans first rights issue for 15 years

BANCO do Brasil, Brazil's state-run bank, is planning to launch a \$400m rights issue, its first in 15 years, writes Victoria Griffiths in Sao Paulo.

The funds will be used to strengthen the capital base of its foreign branches, and to open some of the 1,400 domestic branches closed this year by former president Mr Alberto Fraga. The branches were shut due to unprofitability.

The bank also announced a first-half net profit of Cr\$7.4bn or \$108m at today's exchange rates, a fall of 28.05 per cent in real terms on the same period last year.

Dividends were reduced to Cr\$40 from Cr\$55.

NRI TOKYO BOND INDEX

PERFORMANCE INDEX					
	Average yield (%)	Last year	12 mos ago	26 wks ago	
December 1983 = 100					
Overall	136.97	6.74	139.18	155.62	154.31
Government Bonds	137.68	6.53	137.17	153.29	152.26
Industrial Bonds	136.49	6.97	141.62	156.29	159.14
Govt-guaranteed Bonds	136.07	6.97	141.62	156.29	159.14
Corporate Bonds	136.56	7.27	141.30	156.35	157.13
Yen-denom. Foreign Bonds	137.10	7.64	144.73	164.17	158.55
Government 10-year	6.36		6.41	6.61	6.48
* Estimated per yield					
Source: Monetary Research Institute					

Source: Nomura Research Institute

CITICORP MORTGAGE SECURITIES, INC.

REMIC Pass-Through Certificates, Series 1987-13
US\$57,057,000 Initial Stated Amount
of Class A-1 Citicertificates

For the period 1st September, 1991 to 1st December, 1991 the Class A-1 Citicertificates will carry an interest rate of 6.50% per annum with an interest amount of US\$12.61 per US\$1,000 (the Initial Stated Amount of an individual Citicertificate) payable on 1st December, 1991. The Stated Amount of the Citicertificates outstanding will be 77,619,933.19% of the Initial Stated Amount of the Citicertificates or US\$776.20 per individual Citicertificate until 1st December, 1991.

2nd September, 1991

Security Pacific National Bank, London - Agent Bank

CHEMICAL NEW YORK CORP

US\$300,000,000 FLOATING RATE
SENIOR NOTES DUE 1999

In accordance with provisions of the Notes, notice is hereby given that for the interest period from 30 August 1991 to 30 September 1991 the Notes carry an interest rate of 6 1/4% per annum.

The interest payable on the relevant interest payment date 30 September 1991 against coupon no 51 will be US\$30.06 per US\$100,000 Note.

CHEMICAL BANK

Agent Bank

This advertisement is issued in compliance with the requirements of the Council of the London Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares. Application has been made to the Council of the London Stock Exchange for admission to the Official List of all the Zero Dividend Preference Shares, Income Shares, and Capital Shares of M&G Income Investment Trust P.L.C. It is expected that listing will become effective and that dealings will commence separately for all the Zero Dividend Preference Shares, Income Shares, Capital Shares, Package Units and Capital Ordinary Units on Tuesday, 29th October, 1991.

M&G Income Investment Trust P.L.C.

(Incorporated in England and Wales under the Companies Act 1985. Registered No. 2646161)

Offer for Subscription and Placing sponsored by

S. G. Warburg Securities

of up to 500 million Package Units at 100p each payable in full on application, each comprising One Zero Dividend Preference Share of 1p, One Income Share of 1p and One Capital Share of 1p

SHARE CAPITAL

	Issued and to be issued, fully paid £ million
Zero Dividend Preference Shares of 1p each	5
Income Shares of 1p each	5
Capital Shares of 1p each	5
	15

M&G Income Investment Trust P.L.C. is a new split capital investment trust to be managed by M&G Investment Management Limited. The Company will invest predominantly in UK listed ordinary shares.

Listing particulars relating to the Company are included in the Companies Fitch Service available from the London Stock Exchange. Copies of listing particulars will be available during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 17th October, 1991 from:

M&G Income Investment Trust P.L.C., Three Quays, Tower Hill, London EC3N 8BQ
S. G. Warburg Securities, 1 Finsbury Avenue, London EC2M 2PA
M&G Financial Services Limited, M&G House, Victoria Road, Chelmsford CM1 1PB
National Westminster Bank PLC, New Issues Department, P.O. Box No. 33, 153/157 Commercial Road, London E1 6JQ
National Westminster Bank PLC, New Issues Department, 27 Old Broad Street, London EC2

Copies of the listing particulars are also available from certain other branches of National Westminster Bank PLC, details of which can be obtained by telephoning M&G on 0245 266266. Mini Prospectuses will be available from 20th September, 1991 and copies can be reserved by telephoning the above number. Copies of the listing particulars are also available for collection only from the Company Announcements Office, the London Stock Exchange, 46 Finsbury Square, London EC2A 1DD up to and including 4th September, 1991.

2nd September, 1991.

Comprehensive analysis

THE BANKER

A Financial Times magazine
Available at newsagents price £3.50

Recently, UBS acquired even greater powers in global asset management.

Union Bank of Switzerland is an acknowledged power in asset management worldwide. And with the June 28, 1991 acquisition of Chase Investors Management Corporation, our market presence and capabilities in this area have been further enhanced.

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ILE-DE-FRANCE

Gateway to Europe

The Ile-de-France, whose heart is Paris, has always been France's traditional economic, financial, political and cultural capital.

But the region is taking on a new role. With more than 100 million consumers within 300 miles, the Ile-de-France is emerging as the best strategic base from which to attack the single European market. And as the largest metropolitan area on the Continent, it also offers a superb local market, with nearly 11 million customers within a 15 mile radius.

Ile-de-France has the transport infrastructure to provide easy access to all those customers. For those wanting rapid and frequent links to other continents, the region offers the largest airports in continental Europe, transporting 47m passengers a year. There are even plans to increase their capacity to 110m.

Meanwhile, for those wanting effortless access to the rest of Europe, Paris lies at the heart of the Europe's TGV high-speed railway network which, by 1995, will link Geneva, Brussels, London and Amsterdam.

The region's business infrastructure is ready and waiting. Ile-de-France has a stock of more than 35 million square metres of space of all types and at all prices, as well as 17,500 acres of dedicated business parks. Among recent developments is La Defense, Europe's largest business centre. And although the new complex is only five minutes from the famous Champs-Élysées, prices are far below those to be found in the City of London, Tokyo or New York.

With 4.7m people employees, the region offers a large and versatile workforce whose productivity is the highest in Europe and 20 per cent above the national average. The population is also highly skilled: more than 30 per cent of French students in higher education study in the Ile-de-France region.

And, of course, the Paris region is a fantastic place to live. Whether in the historical centre of Paris, or in the low density suburbs, quality of life is superb.

So it's hardly startling that Ile-de-France has generated an outstanding concentration of high-technology industries, ranging from aerospace to nuclear energy, electronics, chemicals, pharmaceuticals and transport equipment. More than 50 per cent of scientific research carried out in France takes place in the region.

Nor is it that surprising that 2,250 non-French industrial companies have weighed up its advantages and chosen the Ile-de-France as their gateway to Europe.

To help you make your investment decisions, Ile-de-France has set up the Agence pour l'implantation des Entreprises, whose role is specifically to help non-French companies interested in the region. They are at your disposal.

France is at the heart of the new Europe that will be born on January 1, 1993. It is the place to be for a foreign firm wanting to operate in the unified market.

But France is also a country of 55 million freedom-minded individualists and 22 regions that mirror the dynamism of the French people. No two regions are alike. All are historically interesting and culturally rich.

FRANCE

Regional vigour

An association exists to help international companies sort out the pros and cons of France's regions. Its acronym is FRIEND (French International Enterprise Develop-

ment Association). FRIEND works for the benefit of foreign investors in close relationship with an umbrella organisation at the national level called DATAR. This is in charge of regional planning and development and in specific cases can offer tax and other incentives to foreign companies investing in France.

Here are brief sketches of four of France's regions and the opportunities they offer.

LORRAINE

Europe At Its Heart

Ideally and strategically placed at Europe's heart, Lorraine is at the cross-roads of the Continent. To the east, its motorways range deep into Germany, while to west, less than three hours away, is Paris. Meanwhile, to the north lie Belgium and the Netherlands, and to the south are both Switzerland and Italy. The region's formidable road-system provides access to more than 32 million customers and 400,000 businesses within a 150 mile radius.

Lorraine has become one of the premier investment locations in France. Over the last ten years, more jobs have been created in Lorraine by non-French companies than any other French region.

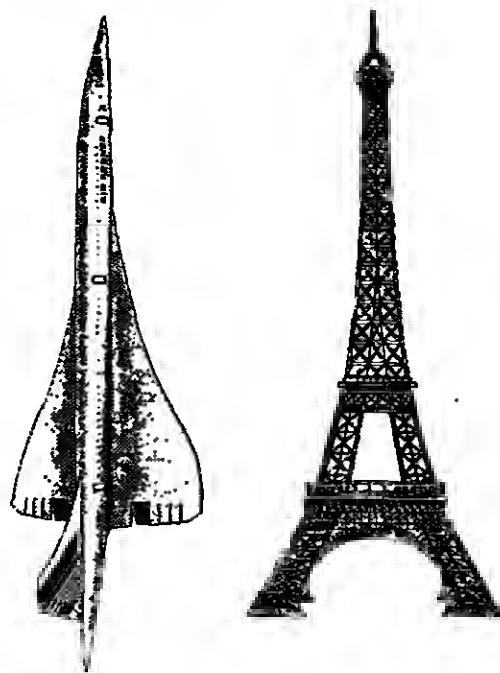
A host of American, Asian, British and Scandinavian firms have decided to locate in Lorraine. During 1990, leading companies as diverse as Allied Fibers, Mimolta, Kimberley-Clark and United Paper Mills, all decided to invest in the area.

Nut least among Lorraine's advantages is its dynamic and youthful workforce - nearly 50 per cent of the population are under the age of 30. It is also well-educated. With two universities, five engineering schools and 50,000 students in higher education, staff are plentiful as well as flexible. Employees are highly motivated: Japanese companies in the region have reported higher productivity than in other plants.

The region also boasts the Lorraine Technopole which is specifically geared for high-technology companies. The Technopole comprises Nancy Brabois, specialising in electronic imaging, biomedical engineering and geology, and Metz 2000, which has exceptional expertise in advanced telecommunications.

Added to its strategic location, exceptional workforce, and phenomenal business and transport infrastructure, Lorraine also offers a dazzling array of direct incentives for investors. In some areas, these are equivalent to 35 per cent of the total investment. All of which combines to make Lorraine a natural choice when choosing a new European investment location.

HIGH-TECH·HIGH-LIFE



Concorde

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FRANCE

EUROPE AND MORE

If you are planning on setting up a company in the European market, make sure you do it right.

Choosing France is a sound decision, and a credit to your understanding of geo-strategic factors.

Let alone its own enormous potential, France is ideally positioned with regards to those markets that are developing so fast: Eastern Europe, Africa, The Middle-East,

Southern Europe and North America. It is the key to success for those companies that are preparing for the third millennium.

Stable, strong, homogeneous, and technologically very well equipped, also renowned for its "art de vivre", France has the right cards to bring your company to success.

We make business simple.

INVEST IN FRANCE AGENCY (I.F.A.) ROCKFELLER CENTER 610 FIFTH AVENUE NEW-YORK, NY 10020 TEL: (212) 757.93.40 FAX: (212) 245.15.68

INVEST IN FRANCE AGENCY (I.F.A.) 2124 GROSVENOR PLACE LONDON SW1X 7HU TEL: (71) 823.18.95 FAX: (71) 235.84.53

MARSEILLE

A Flourishing Environment For Success

Centred at the heart of Europe's sunbelt, Marseille is uniquely placed to take advantage of single market in 1993.

At the hub of the strategic crossroads between Northern Europe and the rapidly-growing Mediterranean economies, the region enjoys unsurpassed road and rail communications, offering swift access to the world's largest market with 325 million consumers and a GNP of \$4,200 billion.

With the Mediterranean's largest seaport, France's second largest airport in terms of freight, and third in terms of passenger volume - there

are regular flights to 50 international destinations - the region offers superlative links with the rest of the world. The port also has long-standing and extensive connections with the most important ports in the new Eastern European markets, including the Soviet Union, Romania and Bulgaria.

Local recruitment in Marseille is easy. The indigenous workforce is motivated and superbly educated. Marseille's three universities and engineering schools offer a well-qualified and technically-orientated pool of labour.

With two science parks and 300 laboratories in the region, it is little wonder there are more than 3,850 scientific researchers employed by both the public and private sectors.

Although Marseille is world-renowned for its biotechnology, medical research and biomedical engineering, the region has attracted research and industry from nearly all

high-technology areas. These include aeronautics, offshore engineering, chemical engineering, scientific instrumentation, micro-electronics and composite materials. Companies as diverse as Arco, Quaker Oats, Mitsubishi, British Petroleum, Locstar, Intervascular and Milltronics have decided to set up in Marseille.

The exquisite quality of life in Marseille means that recruiting and retaining staff from outside the region poses few problems. The unspoilt countryside of Provence has maintained its peaceful charms, while both the mountains and the sea are close for those interested by more energetic pursuits. With the unique combination of superlative infrastructure and pleasant countryside, Marseille offers a flourishing environment for success.

COTE D'AZUR

Beauty Never Hurts Business

The Côte d'Azur has become France's most popular and dynamic regional investment location.

More than 70 leading multinational groups - as diverse as Texas-Instruments, Nestlé, IBM, Aérospatiale, Dec, Honeywell, Aisin Seiki (Toyota) and the Wellcome Foundation - have all chosen to take advantage of one of Europe's fastest growing regional economies.

Little wonder, then, that the region is maturing into the show-case of Europe's high-technology research and development drive. Particularly when at the crux of that drive is the Sophia-Antipolis high technology park. More than

800 companies already employ 14,000 staff at the park, which benefits from some of the world's most advanced telecommunications. What's more, Sophia-Antipolis is about to double in size, covering an area half the size of Paris.

Every month, 10 new companies locate on the Côte d'Azur and can then choose from 40 business sites offering every type of conceivable amenity. Whether in electronics or data-processing, specialty chemicals or health, bio-engineering or telecommunications, or oceanography and earth sciences, companies are flocking south to benefit from the Côte d'Azur's advantages.

And what advantages?

With 36 airlines offering direct links to 88 cities in 39 countries, access to the region is unrivalled. Nice Côte d'Azur is France's premier airport outside Paris.

With its youthful population - more than a quarter is under 25 - and dazzling higher education facilities, the region justifiably boasts a skilled, loyal and flexible workforce.

And with the allure, charm and beauty of the Côte d'Azur - this is the French Riviera after all - companies find it simple to attract and keep top-level international engineers.

After settling in Côte d'Azur, some groups have chalked up productivity gains as high as 30 per cent.

So it's hardly surprising that last year alone more than 80 American, British, Scandinavian and French companies decided to relocate in the Côte d'Azur.

Clearly, beauty never hurts business.

COTE D'AZUR DEVELOPMENT
10, RUE DE LA PREFECTURE BP 142
06003 NICE CEDEX
TEL: (33) 93.92.42.42
FAX: (33) 93.80.05.76
THIERRY MARTIN

FRIEND
1, AVENUE CHARLES FLOQUET
75007 PARIS
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FAX: (33) 1.40.65.12.40
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DEVELOPMENT AGENCY
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FAX: (33) 1.40.56.32.35
SABINE BEAUVAIS

THE WEEK AHEAD

ECONOMICS

Sign of recovery sought in US data

IT WILL be a week for watching the US economy for signs of recovery after last week's surprise gross national product data, which showed that the economy continued to shrink in the second quarter.

Nonetheless, some analysts maintain that growth will return so strongly in the second half that the Federal Reserve will have to move interest rates up.

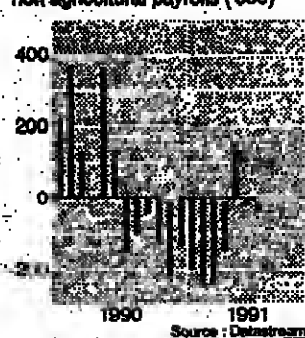
Last week's gross national product figures were depressed by all imports, while restocking and export growth would fuel the recovery.

However, there is still some suggestion that the conflicting signs of a relatively weak US economy will force the Federal Reserve into one more easing - especially since the dollar and long-term bond yields have shown stability in the aftermath of the failed coup in the Soviet Union.

In Japan, there are also suggestions that there might be a further cut in the official discount rate (ODR) some time this month, in the light of the delicate state of the stock mar-

US Employment

Civilian labour force changes, non agricultural payrolls (000)



Source: Department of Commerce

ket and other financial sectors. The Tankan survey on Friday will shed light on the current state of business confidence and capital spending plans.

Yamichi, the Japanese investment house, points out that there is increasing evidence that the main continental economies are converging "in economic growth rates as well as inflation rates".

Today should bring evidence that the German economy is

weakening - real gross national product fell 0.2 per cent in the second quarter. Further weakness is expected later in the year, with the summer unemployment data.

In the UK, there is still a strong risk of a negative GDP figure for the fourth quarter, following a small rise in the third after stronger industrial production and retail sales.

Other important events and statistics, with market forecasts from MMS international, in brackets, include:

Today: US, Labor Day.

Tomorrow: UK, official reserves (\$100m). US, National Association of Purchasing Managers' index for August (\$2.5 per cent). July construction spending (0.4 per cent). France, money supply, Canada, leading indicators for June.

Wednesday: Germany, July current account, July employment (23,000) August unemployment (west 10,000). Canada, help wanted index.

Thursday: Germany, new orders for July, US, cyclical indicators for July, auto sales

for August (6.6 per cent). Canada, August foreign reserves. Japan, extraordinary Diet session. France, regular OAT auction.

US, capital spending 1991, second quarter non-farm productivity, August auto sales, money supply, initial claims. Friday: US, non-farm payrolls for August (40,000), unemployment rate, manufacturing payrolls (10,000), hourly earnings (0.2 per cent), average work-week.

New Zealand, second quarter producer price input and output data. Canada, August unemployment rate (10.4 per cent), employment growth (0.2 per cent). Japan, Tankan quarterly economic survey.

During the week: Germany, July industrial production (down 1 per cent), manufacturing output (1.4 per cent), current account (DM-3.3bn), trade balance (DM1bn), manufacturing orders (0.9bn). Switzerland, August consumer prices index (0.5 per cent). Italy, August consumer prices index.

Rachel Johnson

RESULTS DUE

BTR, the industrial conglomerate, is expected to show a drop on Thursday of about \$100m in half-year pre-tax profits, from last year's \$530m.

Mr Alan Jackson, the new chief executive, has at last started to buy and sell companies as part of his strategy of making the group more of an asset broker. Analysts will be looking for clues about the big

acquisition which he promised when he took over in January. BAT Industries, the tobacco insurance group, is expected to report a sharp decline in pre-tax losses at the half-year stage on Wednesday. Analysts expect pre-tax profits to be between £360m and £380m, against last year's £549m.

The group's Eagle Star insurance subsidiary, which reported a £188m pre-tax loss

last week, is the main reason for the deterioration at BAT. Reckitt & Colman, the food and household products maker, is expected to have advanced by about 10 per cent to between £120m and £125m pre-tax in the first half, with the help of Boyle-Midway, a North American household and toilet paper group bought last year. Sedgwick Group, the insurance broker, is expected to record a

slight fall in pre-tax profits when it reports interim figures on Tuesday. Sedgwick's pre-tax profits are expected to be between £50m and £55m for the first six months of 1991, compared with \$87.7m last year.

Taylor Woodrow, Wimpey, Amec, Perstman and Blue Circle's results during the week will underscore the slump in the construction sector.

UK COMPANIES

TODAY

COMPANY MEETINGS:

In Shops, Bank House, 8

Cherry Street, Birmingham, 12.00

Reed Executive, 114

Peascoe Street, Windsor, Berkshire, 3.00

BOARD MEETINGS:

Black (Peter)

Murray Income Trust

Interim:

Black (Peter)

Pendragon

Pittier

Unidare

Interim:

Black (Peter)

COMPANY MEETINGS:

Mansfield Brewery,

Mansfield Civic Centre,

Chatterfield Road,

Mansfield, 12.00

BOARD MEETINGS:

Interim:

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WORLD TELECOMMUNICATIONS

The FT proposes to publish this survey on October 7 1991.

72 % of Chairman, Managing Directors and Board Directors of Britain's 500 largest companies read the FT. If you want to reach this important audience, call

Alison Goodman on 071 873 4148 or fax 071 873 3062.

Data source: MORI - Captains of Industry Survey 1990

FT SURVEYS

TRADE FAIRS, EXHIBITIONS & CONFERENCES

SEPT 5
Public Sector Pay
Launch time seminar (12.30-14.00) on International Comparisons in 10 Countries. Chair: Geoffrey Hume CB. Former Deputy Secretary of Dept. of Health. CIPFA's Public Finance Foundation, London WC2N 4BQ. Tel: 071 895 8921 Ext 255 Call Main or Ext 344 Chris Threlker

SEPTEMBER 10-11
European Cable & Pay TV
Topic: Economics of European Cable and pay TV networks, potential of cable technology & new technologies, cost and availability of capital. Over 25 speakers from 9 countries. Hotel Intercontinental, London. Contact: Kagan World Media Tel: 071-403 8786 Fax: 071-403 8715

SEPTEMBER 10-12
SUN USER '91
Exhibition and Conference. Europe's first ever dedicated Sun exhibition at the NEC, Birmingham. Fully supported by Sun Microsystems. Incorporating more than 120 participating companies, seminars, Sun Advice Centre, Solution Trials and a comprehensive Conference. For tickets please, Sally Roberts. Tel: 0141 404 494

SEPTEMBER 11-12
EUROSTADIA '91
An exhibition which potentially encompasses the issues of sport, stadium construction and control policy in the light of the Taylor Report. This year it will be extended to include new news from playing for manufacturers to stock maintenance. Contact: ROGER WEST CENTRE EXHIBITIONS, Tel: 021 780 4141 ext: 2653 Fax: 021 780 2318

SEPTEMBER 12
European TV Sports
Focuses on a successful 1991 sports season series. Topics: The value of TV sports rights, production and programming. Economics, pay TV and emerging media. TV sports sponsorship. Hotel Intercontinental, London. Contact: Kagan World Media Tel: 071-403 8786 Fax: 071-403 8715

SEPTEMBER 12
EUROPEAN WASTE POLICY - MAKING IT WORK
How will the UK waste management industry be affected by new European legislation? This is the second annual conference of the National Association of Waste Disposal Companies. - Venue: Queen Elizabeth II Conference Centre, Whitehall, Contact: Chris Sawyer, Events Planners Tel: 071-402 8115 Fax: 071-402 1550

SEPTEMBER 13-14
QUICKPRINT EXPO 91
Europe's only Exhibition and Conference for the Copy Shops, High Street and Small Printer. Novotel, Hampton, London. Tel: 071 895 8921 Ext 255 Call Main or Ext 344 Chris Threlker

SEPTEMBER 16-17
Changes in Europe's Telecommunications Markets
The telecommunications policies currently being pursued by regulators in the UK, EC and Eastern Europe and the business opportunities they create will be examined. Contact: Jo Bradley 071 936 6565

SEPTEMBER 19
Dioxins, PCBs and Furans - Seminar & Workshops
With Prof. Christer Rappe, University of Umea, Sweden, on Sources of Human Exposure and Sources. Previously Unknown. Environmental Levels of PCBs, PCDDs and PCDFs in the UK by Dr. Colin Croxall of East Anglia University. Two seminars followed by intensive workshops. Palazzo Hotel, Buxton, Derbyshire Contact: Pamela Shonoh, IEA, Tel: 081 876 3367

SEPTEMBER 20
EMPLOYING PEOPLE IN THE EUROPEAN COMMUNITY
An examination of the strategic human resources considerations of doing business in the European Community. Organisers: Peter Walchewski/London Chamber of Commerce and Industry/Medison Solicitors. Speakers include: Norman Willis/Eric Forth MP/The Rt Hon. Edmund Dell. Enquiries: Charlotte Thomson - IBC Tel: 071 637 4383

SEPTEMBER 23-24
Coping with the Global Economy & International Business Culture
A two-day course at LSE focussing on contemporary trends in the globalisation of business and its implications for the corporate strategy of UK companies. North Media, Short Courses Office, LSE, Tel: 071-955 7227

SEPTEMBER 24
EUROPEAN WASTE POLICY - MAKING IT WORK
How will the UK waste management industry be affected by new European legislation? This is the second annual conference of the National Association of Waste Disposal Companies. - Venue: Queen Elizabeth II Conference Centre, Whitehall, Contact: Chris Sawyer, Events Planners Tel: 071-402 8115 Fax: 071-402 1550

SEPTEMBER 24-25
POWER '91 - The Independent Power Generation Exhibition and "Engineering for Independence" Conference. Heathrow Park Hotel, London Heathrow. Contact: Louise Rogers, FMJ International Publications Ltd. Tel: 071 737 76861 Fax: 071 737 761685 28712, Fax: 0344 25968

SEPTEMBER 24-25
SUCCESSFUL ACQUISITIONS & DISPOSALS OF UNQUOTED COMPANIES
The complexities of buying or selling an unquoted company are unravelled, stage by stage, highlighting the most effective avenues to take throughout the exchange, whilst pursuing the commercial rationale and priorities. Contact: FIBEX Tel: 071 489 9944 Fax: 071 236 6140

SEPTEMBER 24-25
HEALTHCARE INSURANCE - a changing and growing market. 3rd Annual Conference. Leading executives from the industry address important current issues. PORTMAN HOTEL, LAING & BUISSON, Tel: 071 284 1266 Fax: 071 267 8269

SEPTEMBER 26
THE POWER AND EFFICIENCY OF MARINE PROPULSION
Guest speakers will address this one-day conference on the current state and future of fuels and tubes, as well as slow and medium speed engines, fuel quality and environmental emissions. Contact: Caroline Little, The Institute of Petroleum Tel: 071 636 1004

SEPTEMBER 26
AFTER THE SOVIET UNION? POLITICAL AND ECONOMIC PROSPECTS
Convened by The Royal Institute of International Affairs, Chatham House, London. Enquiries: RTIA Conferences, Tel: 071 957 5700 Fax: 071 957 5710

SEPTEMBER 27
ACTIVITY BASED COSTING
A one-day course at LSE intended for people who wish to consider overhead cost control. Organiser: Dr Miles Gietzenmeyer, Contact: Nicola Moxham, Short Courses Office, LSE Tel: 071 955 7227

OCTOBER 1-2
TOTAL QUALITY USERS' CONVENTION
See how Total Quality is saving key companies from the ravages of the recession. Speakers include Foster Wheeler and Heinz, British Rail and Courtaulds. Contact: Eileen Penwell, David Hutchins Associates Ltd, Tel: 0344 28712, Fax: 0344 25968

OCTOBER 2
FACING UP TO MONETARY UNION
The practical implications assessed by Lord Alton, Hans Tietmeyer, Edgard Grosse, Manuel Conde and others. Organised by Cityforum Ltd for the association for the Monetary Union of Europe. Clifford Chance, Ernst & Young and the Wall Street Journal. Tel: 0225 466744 Fax: 0225 442503

OCTOBER 3-4
KNOW YOUR COMPETITORS
Competitor Intelligence & Analysis. Café Royal, 68 Regent Street, London W1B 6EL. Contact: Patricia Donnard, ENP Intelligence Service Tel: 071 487 5665 Fax: 071 935 1640

OCTOBER 4
THE ANNUAL COMPANY REPORT - INCLUDING ASB CHANGES
New balance sheet. New financial statements. Segmental disclosure. Cash flow statements. On and off balance sheet finance. "Big 6" speakers. Contact: Linda McKay - IBC 071 637 4383

OCTOBER 4-5
IT PROJECT MANAGEMENT - ON TIME AND WITHIN BUDGET
IT projects are inevitably late and over budget. With this in mind IBC are running a two-day European conference to address these issues. Contact: IBC Scientific & Technical Division Customer Services on 071 587 1117

OCTOBER 7
The Challenge of the New European Corporate Strategies for New Markets, New Risks in Europe
Hotel Intercontinental, London. Enquiries: Financial Times Conference Organisation Tel: 071-925 2323 Fax: 071-925 2125

OCTOBER 7-8
EFFECTIVE MANAGEMENT OF IT SECURITY
This informative two day conference will expose weaknesses, and provide the practical solutions to IT security. Conference Organisers: IIR Scientific & Technical Division Contact: Customer Services on 071 587 1117

OCTOBER 7-10
FIRE '91 - The national Conference and Exhibition for the whole fire protection profession. English Riviera Centre, Torquay. Contact: Jane Malcolm - Coe, FMJ International Publications Ltd. Tel: 0737 768611 Fax: 0737 761685

OCTOBER 8
DOING BUSINESS IN ITALY
A comprehensive guide to corporate strategy. Sponsored by: Coopers & Lybrand, Europe. Covering the strategic legal, M&A, accounting and personnel differences when compared to the UK. Contact: FIBEX Tel: 071 489 9944 Fax: 071 236 6140

OCTOBER 9
MONEY LAUNDERING: THE LEGAL REGIME. Legal liabilities of financial institutions and how they can protect themselves. Implementation of EC Directive. Practical pointers on security and risk management. Contact: Linda McKay - IBC 071 637 4383

OCTOBER 9
AUTOMOTIVE FUELS
The health and environmental implications of proposed changes in legislation which relate to road transport fuel work and in everyday situations need to be examined. Contact: Caroline Little, The Institute of Petroleum Tel: 071 636 1004

OCTOBER 10
Financial Reporting in the UK
Hotel Intercontinental, London. Enquiries: Financial Times Conference Organisation Tel: 071-925 2323 Fax: 071-925 2125

OCTOBER 10-11
Foreign Investment and Privatisation in the USSR - Prospects after the events of August 1991. Fee £475.00. Contact: Sarah Avian, Legal Studies and Services Ltd 071 637 4383

OCTOBER 11
Controlling Investments in Information Technology
A one day course at LSE aimed at increasing managerial control over IT by bringing together research investigations and lessons learnt from industry. Contact: Nicola Moxham, Short Courses Office, LSE, Tel: 071 955 7227

OCTOBER 14
TRUSTEES AND THE DERIVATIVE MARKETS
On November 1st existing trusts will become subject to Efficient Portfolio Management (EPM). All trustees and fund managers will have to be aware of EPM and its implications. Speakers from IMRO, SIF and others. Futures and Options World, 081-330 4311

OCTOBER 16
MAKING CLEANER FUELS IN EUROPE
The subject of cleaner fuels is both topical and vital. In the light of today's growing realisation that we must preserve our environment both now and for future generations. Contact: Caroline Little, The Institute of Petroleum Tel: 071 636 1004

OCTOBER 17-18
The European Community's Environmental Auditing Regulation - Seminar & Workshops
Guest speaker: Bernardo Delogo, DG XI, Commission of the European Communities, who drafted the Regulation. Chairman: Lord Clinton-Davis. Two sessions followed by intensive workshops. Palace Hotel, Buxton, Derbyshire. Contact: Pamela Shonoh, Tel: 081-876 3367

OCTOBER 21-22
THE FUTURE OF KUWAIT A STRATEGIC PERSPECTIVE
This two-day Conference, at the Hotel Intercontinental will involve International Experts, Corporate Executives, Academics and Top Government Officials from Kuwait, Europe, USA, Japan, and the Middle East who will meet to discuss and present a strategic perspective on Kuwait. Contact: Strategic Investment Forum Ltd, Tel: 071 548 9919, Fax: 071 995 1366

OCTOBER 22
DOING BUSINESS IN GERMANY
A comprehensive guide to corporate strategy. Sponsored by: Coopers & Lybrand Europe and Carre, Orban & Partners. Covering the strategic legal, M&A, accounting and personnel differences when compared to the UK. Contact: FIBEX Tel: 071 489 9944 Fax: 071-236 6140

OCTOBER 22
FRANCHISING IN THE CURRENT CLIMATE
A one-day seminar addressing the current commercial, financial and legal considerations involved in franchising, vital to all professional advisers. Speakers include: Brian Smart, David Bigmore and David Acheson. Enquiries: Charlotte Thomson - IBC Tel: 071 637 4383

OCTOBER 24-NOV 28
Creative Accounting
Six Thursday evening seminars at LSE intended for senior managers with no specialist background in accounting with need for awareness of risks in representation and misrepresentation of financial reality. Contact: Nicola Moxham, Short Courses Office, Tel: 071 955 7227

OCTOBER 25
EMPLOYMENT LAW 1991
An examination of the ramifications of EC law on UK employment practices. Covers current legal problems & how to overcome them, including changing terms & conditions of employment and collective redundancies. Enquiries: Charlotte Thomson - IBC Tel: 071 637 4383

OCT 31 - NOV 1
GAS TURBINE EXHIBITION & CONFERENCE
Harrogate Conference Centre, Eleven original conference papers from manufacturers and suppliers, with the latest developments on Gas Turbine design, management and maintenance, for consultant engineers, operators and users. Sponsored by the IDGTE. Tel: ID Exhibitions on 0895 62233

NOVEMBER 12
The Proposed British Standards Institute Environmental Management Systems Standard.
An introduction to the only independently verified environmental standard available for UK companies. Contact: Westminster Management Consultants Ltd, Tel: 0483 740 730, Fax: 0483 740 727

NOVEMBER 25-26
IT OUTSOURCING AND FACILITIES MANAGEMENT
A review of IT Outsourcing and Facilities management in the 1990's by some of the leading experts in the market place. Conference Organisers: IIR Scientific & Technical Division. Contact: Customer Services on 071 587 1117

OVERSEAS
OCTOBER 16-18
INTERNATIONAL TOURISM CONFERENCE - DESTINATION RESORTS - TRENDS AND INNOVATIONS
Essential for promoters, investors and managers as well as local government officials who are planning development and investment in the leisure sector. Contact: Mr Marcel Hug, Suter and Suter, Basel, Switzerland. Phone: 41 61 275 75 75 Fax: 41 61 275 74 74

OCTOBER 23-25
SPONSORSHIP EUROPE '91
The first international conference where the top echelon of the sponsorship/marketing industry will get together. For information: Euronews, P.O. Box 200, 3600 AE MAARSSEEN, The Netherlands. 13113465 - 73777 (fax 73811)

NOVEMBER 7-8
ECT 2nd European Conference
On innovation and the construction industry. European Public Procurement Directives. Best Practice in Project Management (examples from projects in France, Germany, Belgium, Holland and UK). Speakers include: ADB, Shell, German Ministry. Contact: Pat Mason, European Construction Institute Tel: (44) 509-222620 Fax: (44) 509-260118

NOVEMBER 7-8
Finance, Investment and Trade with Czechoslovakia Hotel Diplomat, Prague
Enquiries: Financial Times Conference Organisation Tel: 071-925 2323 Fax: 071-925 2125

NOVEMBER 20-21
Spain's Role in the New Europe
Palace Hotel, Madrid. Enquiries: Financial Times Conference Organisation Tel: 071-925 2323 Fax: 071-925 2125

WORLD STOCK MARKETS

FRANCE (continued)				GERMANY (continued)				NETHERLANDS				SWEDEN (continued)				
1991	High	Low	Price	1991	High	Low	Price	1991	High	Low	Price	1991	High	Low	Price	
1991	1991	August 30	Price	1991	High	Low	Price	1991	High	Low	Price	1991	High	Low	Price	
5,710	5,710	Austrian Airlines	2,880	417	417	Bayern-Solo	494.50	251.50	251.50	Continental AG	515.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	418	418	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	419	419	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	420	420	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	421	421	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	422	422	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	423	423	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	424	424	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	425	425	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	426	426	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	427	427	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	428	428	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	429	429	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	430	430	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	431	431	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	432	432	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	433	433	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	434	434	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	435	435	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	436	436	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	437	437	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	438	438	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	439	439	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	440	440	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	441	441	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	442	442	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	443	443	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	444	444	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	445	445	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	446	446	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	447	447	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	448	448	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	449	449	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	450	450	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	451	451	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	452	452	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	453	453	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	454	454	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	455	455	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	456	456	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	457	457	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	458	458	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	459	459	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	460	460	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	461	461	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	462	462	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	463	463	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	464	464	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	465	465	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	466	466	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	467	467	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	468	468	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	469	469	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	470	470	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	471	471	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	472	472	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	473	473	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	474	474	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	475	475	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	476	476	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	477	477	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	478	478	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	479	479	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	480	480	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	481	481	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	482	482	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	483	483	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	484	484	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	485	485	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	486	486	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	487	487	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	488	488	Bayer AG	500.00	252.00	252.00	Daimler-Benz	754.30	47.50	47.50	31.00	AGF Hb Des No	56.80
9,250	9,250	BA General	3,000	489	489	Bayer AG	500.00</									

[illegible]

CANADA

Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change
TORONTO																	
4:00 pm prices August 30																	
Quotations in cents unless marked \$																	
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
147000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
2400 Alcan Pip	51 1/2	51 1/2	51 1/2	51 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0
17000 Air Cdn	25 1/2	25 1/2	25 1/2	25 1/2	0	9000 Canadian	52 1/2	52 1/2	52 1/2	52 1/2	0	10000 Sceptre Int	27 1/2	27 1/2	27 1/2	27 1/2	0

INDICES											
NEW YORK						Aug	Aug	Aug	Aug	1961	
DOW JONES AVERAGE						30	29	28	27	HIGH	LOW
1961											
Since completion											

	1991				1990					1991				1990			
	Aug	Aug	Aug	Aug	HIGH	LOW	HIGH	LOW		Aug	Aug	Aug	Aug	HIGH	LOW	HIGH	LOW
(Australia)	3043.66	3049.64	3056.23	3026.16	3055.25	2470.30	3055.23	41.22	AUS \$100/US\$	1540.4	1540.4	1541.2	1540.1	1591.3	1578.0	1595.5	1547.0
					2620	(97)	2620	(27)	US \$100/US\$	667.0	667.3	669.2	667.1	707.2	697.0	713.6	681.0
Home Bonds	96.20	96.29	96.11	96.08	96.29	91.36	96.29	54.99	AUS \$100/US\$	462.60	466.46	462.77	464.91	534.81	494.60	500.00	475.00

[illegible][illegible]

Financial	31.89	32.01	32.01	31.73	32.24	21.96	35.24	34.64	PAC member 141/25/50	1938.9	1937.9	1937.4	1905.4	2026.2 (13.2)	1623.2 (10.5)
					(14.8)	(9.7)	(19.18)99	(17.10)746	Committee 117/25/50	1650.50	1655.50	1647.50	1647.22	1715.80 (11.6)	1311.82 (8.4)
NYSE Composite	216.69	217.12	217.17	215.26	217.17	170.97	217.17	4.46	HONG KONG						
					(28.68)	(9.7)	(28.69)91	(25.44)42	Hang Seng Index 1317/40	3996.26	3960.23	3968.34	3981.96	4079.01 (14.6)	2960.01 (10.1)
Asset Mkt. Value	372.13	370.95	370.62	369.62	373.40	296.72	397.03	29.31	Hang Seng						

	Aug 29	Aug 18	Aug 9	year ago (approx.)
NASDAQ Composite	525.68	526.39	526.29	522.75
	(18/4)	(14/1)	(5/26)	(1/18)
			325.75	517.87
	(2/18)	(1/1)	(2/18/97)	(3/12/97)
ISEQ Overall (4/1/98)	1494.31	1494.71	1444.63	1442.87
			1520.85	1525.97
ITALY Borsa Com. Ind. (1/97)	555.84	552.70	548.62	550.95
			619.38	616
			486.26	479
JAPAN Nikkei (10/5/98)	22335.87	22002.17	21621.63	21641.38
			27146.91	21649.76

Down Industry's Div. Yield	3.01	3.08	3.18	4.29	Total SE (1964) 147/100	1732.10	1706.46	1682.94	1691.29	2028.05 (1963)	1625.00 (1970)
					2nd Section 147/100	2767.83	2799.93	2757.48	2771.36	3423.45 (1963)	2673.52 (1964)
	Aug 28	Aug 21	Aug 14	year ago (improv.)							
S & P Industrial div. yield	2.63	2.69	2.70	3.24	MALAYSIA						
S & P Ind. P/E ratio	21.71	21.35	21.31	15.47	RSE Company (44/100)	553.44	545.80	536.36	538.64	635.02 (1963)	470.44 (1970)
					NETHERLANDS						

[illegible][illegible]

JAM	1,337,500	47	+ 1/2	Falls	741	784	509	SOUTH KOREA ¹						11
Philip Morris	1,309,200	74	- 1/2	Unchanged	541	528	336	Korea Cos Co (4/1/89)	686.21	685.84	692.28	690.34	763.10 6/80	590.57 02/80
Cont. Bank Corp	1,299,600	12 1/2	- 1/2	Not Traded	76	123	133	JAPAN						
RJ Nabors	1,226,100	12 1/2	-	New Issues	9	4	4	SWEDEN						
								STAINLESS STEEL CORP(12/85)						
								273.17	272.57	271.96	272.74	289.22 03/89	213.78 04/80	

[illegible][illegible]

Share values of all indices are 100 except NYSE All Common - 50; Standard and Poor's - 10; and Toronto Composite and Retail - 1000. Toronto indices based 1975 and Montreal Portfolio 4/1/83. Excluding bonds, Industrial, physical, Utilities, Financial and Transportation. (d) Closed. (e) Unavailable.

TOKYO - Most Active Stocks
Friday, 20 August, 1992

Friday, 20 August, 1991					
	Stocks	Closing	Change		Stocks
	Traded	Prices	on day		Traded
Nippon Steel	12.5	411	+ 39	Mitsubishi OW	8.2
Infenal Shipbldg ..	7.7	985	+ 10	Oscar Gas	1,120
NOK	7.7	384	+ 14	C.Nob.	8.0
					8.8

Mitsui Bussan	7.1	645	+100	Nippon Carbon	5.5	1,280	+50
Mitsubishi Heavy	5.6	690	+20	Hitschi Zosen	5.3	625	+0

LOCATING IN NORTH AMERICA

NORTH AMERICA

The FT proposes to publish this survey on
October 15, 1991.

This survey will be read by 54% of CEO's in Europe's largest 2000 companies,
(Source: Chief Executives in Europe Survey 1990)

and 55% of International Financial Managers in Europe responsible for international direct investment,
(Source: International Financial Managers in Europe survey 1989).

If you want to reach this important audience, call
Penny Scott
on (212) 752-4500

or fax (212) 319 0704
or
Anna Fairfax

on 071 873 4167
or fax 071 873 3078.

FT SURVEYS

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or fax 071 873 3078.

FT SURVEYS

دکتر احمد علی

● Current Unit Trust prices are available on FT Cityline, call 0636 430000. Calls charged 01 38p/minute cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2128

[illegible]

INITIAL CHARGE: Charge made on sale of car. Used to deter, punish, and deter repeat offenders.

INITIAL CHARGE: Charge made on sale of unit. Used to defray marketing and administrative costs, including commission paid to intermediaries. This charge is included in the price of the unit.

OFFER PRICE: Also called issue price. The price at which units are bought by investors.

BID PRICE: Also called redemption price. The price at which units are sold back by investors.

CANCELLATION PRICE: The maximum redemption price. The maximum spread between the cancellation price and the forward price is 10¢.

and the old paper is destroyed by a formula laid down by the government. In practice most of the old papers made a much longer time.

are the exact record provided by the managers.

SCHEME PARTICULARS AND

REPORTS: The most recent report and scheme packages can be obtained free of charge from Fund Manager.

TIME: The facts shown alongside the lead manager's name is the time of the oral brief's

The symbols are as follows: (V) - 0001 to 1100

REG-2008-06 and on the basis of the information

103 New Oxford Street, London WC1A 9DH
Tel 071-379-0444

For Research Life Unit Tr see AEGION Unit Tr

Reliance Unit Mgrs. Ltd CL6000H
Reliance House, Tinsbridge Wells, Kent DG92 5J0033

British Life	6	252.8	257.8	273.5	3.81	41192	S & W Exp Capital	5	100.0	97.0	96.42	96.42
Reliance (Inc)	6	144.4	144.4	153.5	3.40	41873	S & W Far Eastern	5	90.54	91.12	94.42	94.42
Reliance (Acc)	6	211.4	211.4	224.8	3.40	41194	S & W Growth	5	105.6	104.9	110.9	110.9
							S & W Income	5	103.4	105.1	111.2	111.2

Rock Asset Mgmt (Unit Trust) Ltd 10905F
Park View House, Front Street, Boston
0201-315-0072

Managed	5160 07 60.83	73.023364471	Sovereign Unit Trst Mgrs Ltd (1000)	12 Churchchurch Rd. Bournemouth	0202
Rothschild Fund Management (1000)F					

St. Swithin's Lane, London EC4	Dealers: 071-280 5000	Cash	1	50.85	50.85	51.36	110		
HC America (Inc)	6 394 29 399 250 308 61	1.1	41.19	Control Preference ..	5+	48.63	49.02	52.27	92
HC America (Inc)	6 815 55 815 55 847 19	1.1	41.19	Ethical	5+	50.81	51.81	55.12	92

Company	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404</
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NG Senior Australia	6	59.77	59.77	64.27	3.50	4.50
NG Senior Canada Co.	6	42.78	42.70	46.77	0.00	4.20
NG Senior UK Cos	6	188.61	188.61	206.34	2.82	4.20

NC Smaller Euro	682.75	382.95	217.01	131.28	3 George St. Edinburgh	CH2 ZKZ	D800
RAM Personal Pension					Managed Acc ..	54	34.72 34.72 39.02 21
UK Major Co's... 54	73.16	74.30	78.20	74.65	UK Equity 6th Acc ..	54	40.66 49.52 52.63 71

UK Steel Co's	5%	47.51	49.08	51.66	UK Eq High Incr	5%	35.74	36.43	38.71
UK Income	5%	67.25	68.27	71.86	UK E High Incr Acc	5%	39.12	39.87	42.37
America	5%	69.73	70.79	74.51	UK Equity Gesh Acc	5%	47.67	48.41	51.44
Japan	5%	61.40	62.87	61.08					

European . . .	5%	63.00	63.96	66.90	-4653	UK Lloyds Bank Ltd.	5%	57.90	58.44	60.90	2.6
Canadian . . .	5%	64.00	64.51	66.32	-4659	UK Large Cos Act F.	7%	309.2	312.9	329.6	4.2
Australasian	5%	36.78	37.32	39.28	-4657	UK Large Cos Inc F.	7%	254.4	257.6	274.5	4.2
						F&B & T Int Inc	5%	22.28	22.63	23.25	2.6

Gill	5%	63.45	64.01	67.37	-14515	West Lark Co. Acc. F	7%	214.9	218.9	237.6	242.1
Despot	5%	67.66	67.66	71.22	-14511	Nth American Acc	5%	37.12	37.31	39.65	40.8
Managed	5%	73.47	74.47	78.91	-14519	Far East Acc	5%	38.82	40.83	41.88	43.88

European Acc 54 | 33.93 35.64 37.87 | 2

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● Current Unit Trust prices are available on FT Cityline, call 0836 430020. Calls charged at 38p/minute and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2126

دکتر امامت

AMERICANS

BUILDING, TIMBER, ROADS

DRAPERY AND STORES—Cont

ENGINEERING

INDUSTRIALS (Miscel.)—Contd**INDUSTRIALS (Miscel.) - Contd.**[illegible]

CANADIANS

[illegible]

BANKS, HP & LEASIN

1	100	215	-14	2.4	Jan	Jan
2	100	215	-14	2.4	Jan	Jan
3	100	215	-14	2.4	Jan	Jan
4	100	215	-14	2.4	Jan	Jan
5	100	215	-14	2.4	Jan	Jan
6	100	215	-14	2.4	Jan	Jan
7	100	215	-14	2.4	Jan	Jan
8	100	215	-14	2.4	Jan	Jan
9	100	215	-14	2.4	Jan	Jan
10	100	215	-14	2.4	Jan	Jan
11	100	215	-14	2.4	Jan	Jan
12	100	215	-14	2.4	Jan	Jan
13	100	215	-14	2.4	Jan	Jan
14	100	215	-14	2.4	Jan	Jan
15	100	215	-14	2.4	Jan	Jan
16	100	215	-14	2.4	Jan	Jan
17	100	215	-14	2.4	Jan	Jan
18	100	215	-14	2.4	Jan	Jan
19	100	215	-14	2.4	Jan	Jan
20	100	215	-14	2.4	Jan	Jan
21	100	215	-14	2.4	Jan	Jan
22	100	215	-14	2.4	Jan	Jan
23	100	215	-14	2.4	Jan	Jan
24	100	215	-14	2.4	Jan	Jan
25	100	215	-14	2.4	Jan	Jan
26	100	215	-14	2.4	Jan	Jan
27	100	215	-14	2.4	Jan	Jan
28	100	215	-14	2.4	Jan	Jan
29	100	215	-14	2.4	Jan	Jan
30	100	215	-14	2.4	Jan	Jan
31	100	215	-14	2.4	Jan	Jan
32	100	215	-14	2.4	Jan	Jan
33	100	215	-14	2.4	Jan	Jan
34	100	215	-14	2.4	Jan	Jan
35	100	215	-14	2.4	Jan	Jan
36	100	215	-14	2.4	Jan	Jan
37	100	215	-14	2.4	Jan	Jan
38	100	215	-14	2.4	Jan	Jan
39	100	215	-14	2.4	Jan	Jan
40	100	215	-14	2.4	Jan	Jan
41	100	215	-14	2.4	Jan	Jan
42	100	215	-14	2.4	Jan	Jan
43	100	215	-14	2.4	Jan	Jan
44	100	215	-14	2.4	Jan	Jan
45	100	215	-14	2.4	Jan	Jan
46	100	215	-14	2.4	Jan	Jan
47	100	215	-14	2.4	Jan	Jan
48	100	215	-14	2.4	Jan	Jan
49	100	215	-14	2.4	Jan	Jan
50	100	215	-14	2.4	Jan	Jan
51	100	215	-14	2.4	Jan	Jan
52	100	215	-14	2.4	Jan	Jan
53	100	215	-14	2.4	Jan	Jan
54	100	215	-14	2.4	Jan	Jan
55	100	215	-14	2.4	Jan	Jan
56	100	215	-14	2.4	Jan	Jan
57	100	215	-14	2.4	Jan	Jan
58	100	215	-14	2.4	Jan	Jan
59	100	215	-14	2.4	Jan	Jan
60	100	215	-14	2.4	Jan	Jan
61	100	215	-14	2.4	Jan	Jan
62	100	215	-14	2.4	Jan	Jan
63	100	215	-14	2.4	Jan	Jan
64	100	215	-14	2.4	Jan	Jan
65	100	215	-14	2.4	Jan	Jan
66	100	215	-14	2.4	Jan	Jan
67	100	215	-14	2.4	Jan	Jan
68	100	215	-14	2.4	Jan	Jan
69	100	215	-14	2.4	Jan	Jan
70	100	215	-14	2.4	Jan	Jan
71	100	215	-14	2.4	Jan	Jan
72	100	215	-14	2.4	Jan	Jan
73	100	215	-14	2.4	Jan	Jan
74	100	215	-14	2.4	Jan	Jan
75	100	215	-14	2.4	Jan	Jan
76	100	215	-14	2.4	Jan	Jan
77	100	215	-14	2.4	Jan	Jan
78	100	215	-14	2.4	Jan	Jan
79	100	215	-14	2.4	Jan	Jan
80	100	215	-14	2.4	Jan	Jan
81	100	215	-14	2.4	Jan	Jan
82	100	215	-14	2.4	Jan	Jan
83	100	215	-14	2.4	Jan	Jan
84	100	215	-14	2.4	Jan	Jan
85	100	215	-14	2.4	Jan	Jan
86	100	215	-14	2.4	Jan	Jan
87	100	215	-14	2.4	Jan	Jan
88	100	215	-14	2.4	Jan	Jan
89	100	215	-14	2.4	Jan	Jan
90	100	215	-14	2.4	Jan	Jan
91	100	215	-14	2.4	Jan	Jan
92	100	215	-14	2.4	Jan	Jan
93	100	215	-14	2.4	Jan	Jan
94	100	215	-14	2.4	Jan	Jan
95	100	215	-14	2.4	Jan	Jan
96	100	215	-14	2.4	Jan	Jan
97	100	215	-14	2.4	Jan	Jan
98	100	215	-14	2.4	Jan	Jan
99	100	215	-14	2.4	Jan	Jan
100	100	215	-14	2.4	Jan	Jan

CHEMICALS, PLASTICS

[illegible]

DRAPERY AND STORES

INSURANCES

Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8	4.9	5.0	5.1	5.2	5.3	5.4	5.5	5.6	5.7	5.8	5.9	6.0	6.1	6.2	6.3	6.4	6.5	6.6	6.7	6.8	6.9	7.0	7.1	7.2	7.3	7.4	7.5	7.6	7.7	7.8	7.9	8.0	8.1	8.2	8.3	8.4	8.5	8.6	8.7	8.8	8.9	9.0	9.1	9.2	9.3	9.4	9.5	9.6	9.7	9.8	9.9	10.0
Mr. Jackson DRI 5	ESP	0.9	1.0	1.1	1.2	1.3	1.4	1.5	1.6	1.7	1.8	1.9	2.0	2.1	2.2	2.3	2.4	2.5	2.6	2.7	2.8	2.9	3.0	3.1	3.2	3.3	3.4	3.5	3.6	3.7	3.8	3.9	4.0	4.1	4.2	4.3	4.4	4.5	4.6	4.7	4.8</																																																				

BEERS, WINES & SPIRITS

[illegible]

NG, TIMBER, ROADS

[illegible]

ELECTRICITY

[illegible]

INDUSTRIALS (Nasdaq)

[illegible]

INSURANCES

[illegible]

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on next page

NASDAQ NATIONAL MARKET

4:00 pm prices August 3

Stock	Div.	P/E	52 Wk High	Low	Last	Chng	Stock	Div.	P/E	52 Wk High	Low	Last	Chng	Stock	Div.	P/E	52 Wk High	Low	Last	Chng	Stock	Div.	P/E	52 Wk High	Low	Last	Chng	Stock	Div.	P/E	52 Wk High	Low	Last	Chng	Stock	Div.	P/E	52 Wk High	Low	Last	Chng		
ABNomics	0.20	32	86	32	61	31	+	Dancom	0.28	7	69	19	11	11	+	LDOS A	23	172	27	20	27	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
ACC Corp	0.20	32	86	32	61	31	+	Deere	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Accurate	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19	11	11	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+	LSI	0.15	11	157	15	15	+
Adco	0.20	32	86	32	61	31	+	Dynalco	0.28	7	69	19																															

4:00 am prices August 30

Chloro	17	18	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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ENERGY EFFICIENCY

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Data source: Chief Executives in Europe 1990

FT SURVEYS

Data Source: BMRC Businessman Survey 1990.

FT SURVEYS

Data source: Chief Executives in Europe 1990

FT SURVEYS

MONDAY INTERVIEW

India's financial architect

Dr Manmohan Singh, India's minister of finance, speaks to David Housego and Alexander Nicoll

If the long-overdue reforms on which India has embarked do succeed in turning around the parlous state of the economy, much of the credit will go to Dr Manmohan Singh, the minister of finance.

India faces a \$6bn current account deficit this financial year (after a \$10bn deficit last year) at a time when its foreign exchange reserves are virtually exhausted and when it is having acute difficulty in borrowing on the international commercial market. The new government has cut the fiscal deficit and embarked on a policy of industrial and trade deregulation designed to improve competitiveness.

The task ahead is indeed enormous. Dr Singh, a cautious bureaucrat who has held most of the senior economic posts in the Indian administration before being unexpectedly plucked into his current job, is only too aware of the many pitfalls that lie ahead.

"There is no doubt in my mind that the reform process has acquired a momentum of its own. It will be difficult to reverse," he says. "This is not to say it is going to be smooth. There are many risks and dangers. I hope the international community will recognise that changing direction in an open society like ours is not a risk-free enterprise."

A softly spoken Sikh, Dr Singh has served as governor of the Reserve Bank of India (central bank), chief economic adviser in the Ministry of Finance, and most recently as a special adviser to the former prime minister, Mr Chandra Shekhar.

In the 1970s he was thus associated with implementing the type of socialist policies he is now seeking to reverse. At the time, he told friends that in a country with widespread poverty such as India governments were inevitably leftist.

By the mid-1980s he was already pressing for an opening-up of the economy. What really seems to have changed his outlook, however, was his becoming secretary-general of the South Commission in 1987, when he visited Singapore and Taiwan. He was much struck by the pace of economic growth under export-oriented policies. Though he now has a clear vision himself of where he wants India to go, he is also a pragmatist in adapting to the political pressures of the moment.

In his first press conferences as finance minister, he cited

the example of South Korea's internationally competitive industry - a reference that had until then been taboo in the mouths of government ministers.

His change of heart was reflected in a speech earlier this year before taking office, when he said on returning from his Geneva-based post in November 1990, that he found "a growing feeling of scepticism, self-doubt and even of despondency" in the national mood. He told a university audience in Bangalore, in southern India, that "the laxity in recent years in dealing with India's fiscal and balance of payments problems and a failure to press ahead with long-overdue structural reforms" had also contributed to the mood of despondency.

But the speech equally showed that he was no radical reformer storming the barricades. "A well thought-out plan has to be devised to make the rupee a convertible currency on a reasonable period of time, in any case before the end of the decade," he said.

Dr Singh had retired to the backwaters of the University Grants Commission when Prime Minister P V Narasimha Rao unexpectedly plucked him out - to his obvious delight - to become finance minister after the Congress party won the general election in June. Once in office, he acted rapidly to devalue the rupee by 18 per cent to halt speculation against the currency, which had been hit by capital flight. The government's sales of gold stocks were an admission that the foreign exchange reserves were nearly exhausted.

In mid-July he unveiled a budget that cut the fiscal deficit from 9 per cent of gross domestic product the previous year to 6.5 per cent. Parallel with this, the government embarked on a programme of industrial and trade deregulation.

Quiet and self-deprecating, Dr Singh has an unquestioned reputation for honesty. He finds it difficult to dodge a direct question. When pushed to be specific on something he is reluctant to disclose, he falls back on the implausible "I have no head for figures."

Friends say his responsibility in navigating the reform package through cabinet and parliament imposes on him a huge load. "It is not a job I would wish on a friend," says one.

His enthusiasm for reform does not mean that he thinks the market alone is the answer to India's problems.



'The market will not take care of all our problems'

"We can't assume that the market will take care of all our problems. There are millions outside the market who live on the edge of subsistence. They cannot be dealt with through the market mechanism."

The strength of the appointment is that Dr Singh is a respected figure among international bankers and financial institutions on whom India depends to stave off default. He

PERSONAL FILE

1932 Born Gah, Punjab, India

1956 Awarded Adam Smith prize at Cambridge

1972 Economic adviser, Ministry of Finance

1982 Governor of the Reserve Bank of India (the central bank)

1987 Secretary General of the South Commission

1990 Economic adviser to the prime minister

1991 Finance minister

also knows that what India has embarked on is a readjustment programme that will last from three to five years and that the hardest part in many ways is yet to come - deeper cuts in public expenditure, opening up the economy to competition through steep tariff reductions, reducing the labour force in public-sector industries and the banks, and allowing multinationals a freedom to operate in India that has so far been denied them.

So daunting are the tasks ahead that many colleagues in cabinet and Congress have no idea of where the road of reform will take them and little stomach for the fight.

Dr Singh's weakness as finance minister is that he has a tendency to succumb to pressure and has no experience of the bear-pit of Indian politics. He partially gave way to farmers' lobbying against the cut in

fertiliser subsidies announced in his budget. Will he "cave in" as well to lobbying by industrialists against the wealth tax also imposed in the budget? "No comment," he says. But he adds - suggesting that he might lend an ear to their grievances - that "I am sympathetic to all segments of the economy who actively participate in the creation of national wealth."

His other problem is that he is part of a government that is itself a minority administration and is riddled with dissension. It is to offset these factors and to provide a guarantee of the continuity of reform that he is keen that India should seek a further loan from the International Monetary Fund under its Extended Fund Facility - which could provide India with \$5bn-\$7bn over three years. "There is no doubt in our mind that we shall have to go for this [EFF] loan," he says. "But asking for it is one thing. The Fund accepting it is a different thing. So I am not in a position to say there will be an agreement."

Dr Singh is aware of apprehensions that the greatest threat to his policies comes from the risk of devaluation and import shortages precipitating an inflationary spiral that could be tough to control. Elsewhere, he is under pressure from the World Bank and the IMF to hasten tariff cuts. India has one of the highest tariff barriers in the world, with an average weighted tariff of 112 per cent. Industrialists are keen to hold off investments until they know the extent of the tariff cuts.

The finance minister says he will reveal his medium-term target for tariff cuts in the next budget due in March next year. Then, he will also need to start offsetting the loss of customs revenues by increasing direct taxes or excise duties. "I know what I want to do."

Soviet Jews' 'ascent' to disappointment

Mr Rahamim Israclov and his wife Ludmila are among the lucky ones. They emigrated to Israel from the Soviet city of Samarkand a year ago, leaving behind their comfortable house because they feared that pogroms and ethnic violence would be the inevitable result of the disintegration of the Soviet Union. Now they run a small but thriving grocery store in Jerusalem.

But even they have not found their new life in the Jewish state to be all they expected. He was a dentist and she a piano teacher, but they initially had to take jobs in a supermarket and in the building industry. With a total monthly income of 1,700 shekels (€453), and a rent bill of \$1,300, they could hardly survive. Mr Israclov's sister and the Jewish Agency, which organises immigration to Israel, put up capital for the shop. It is doing well, but grocery is not their trade.

"What can I do, dear?" asks Mrs Israclov as a drunken Polish Jew wanders in to buy a bottle of vodka. "We have three children and they need to eat. There's no choice."

The Israelovs' problems highlight the increasing difficulties besetting the hundreds of thousands of Jews who are streaming into Israel from the rickety Soviet empire. For more than 18 months, thanks to relaxed Soviet emigration controls, plane loads of them have been arriving in the Jewish state almost by the day. Some 300,000 have arrived since 1989, and Israel is trying to encourage the more than 1m Jews still in the Soviet Union to come to join them.

But even if more do come, few are likely to find life easy in the Promised Land. Instead, they will encounter severe unemployment, housing shortages and widespread disillusion among both the immigrants and their Israeli hosts. Thanks to economic hardship, there is already one of the largest migrations in history has turned distinctly sour.

It is difficult for outsiders to comprehend the political and emotional significance attached by Israel, and indeed by its Arab enemies, to the *oliva* (Hebrew for ascent) of so

LETTER FROM



JERUSALEM

many *olim* (immigrants).

After absorbing 170,000 Soviet Jews in the 1970s, Israel is expecting the latest exodus to yield as many as 1.5m, compared with an Israeli population of only about 4.7m. Mr Nathan Sharansky, the Soviet Jewish dissident, has called it "a monumental wave of people, an entire civilisation saved, an epic opportunity grasped."

Yet, for the time being, a third of the immigrants without work, and most of those with jobs are not practising their chosen professions. A few have turned to prostitution, others to begging. Buses playing violins or singing opera jostle for space among the open-air cafes on Jerusalem's Ben Yehuda St.

The common Jewish heritage of the immigrants and their Israeli hosts has barely disguised a feeling of mutual resentment. Soviet Jews often complain of harsh treatment ("They only want us to clean their houses," says Mrs Israclov), while longstanding residents of Israel accuse the newcomers of whining, sponging and arrogance.

Hadashot, a Hebrew newspaper, recently interviewed residents of Yehudiyah, a poor Tel Aviv suburb inhabited mainly by Sephardi Jews of North African or Asian origin, and published some startling remarks. "We've been treated like losers for too many generations to allow some stinking Russian to come and join the Ashkenazim (European Jews) in looking down on us," said Mr Navon Sumbul, "I can't stand Russians," added Mr Eren Mavi. "Sons of bitches, man."

acc, they should have left them there. I don't want to look at their white faces, their delicate hands, they bug me."

Such anti-immigrant sentiments are not unique to Israel, but if the scale of the *oliva* enterprise is staggering, so are the concomitant risks. As Mr Sharansky points out, if 1.5m were to absorb a proportionately similar number of immigrants its annual quota would be not 110,000 but 15m.

Israeli families, he says, have eagerly adopted immigrants, helping them to learn Hebrew and to cope with life in Israel. In return they receive a psychological boost. "There is such a big army of volunteers; the reason is that after many years of disappointment, suddenly Israel is becoming an attraction for Jews. Suddenly they see that they were right to be living here, building it, defending it."

Not all Soviet immigrants live in the miserable mobile homes on the outskirts of Beer-sheva which have been so castigated in the Israeli press. Mikhael Pastov, for example, emigrated from Tashkent to Qazrin on the Golan Heights, the plateau in the north which Syria lost in the 1967 war.

He helps the local council to absorb more Soviet Jews while his wife undertakes retraining so that she can practice medicine in Israel. "I've been here for a year and a half," he says contentedly. "I have an apartment with everything inside - TV, furniture - and I have a new car. And today I'm going on vacation to Russia."

The only cloud on his horizon is the prospect of losing his Golan home if his heightier is returned to Syria under a Middle East peace agreement.

It is common to hear Russian spoken these days on the streets of Jerusalem, Tel Aviv and Kiryat Shmona. Israelis hope that if the pedestrians stop speaking Russian, it is because the immigrants have learned Hebrew, but it may be because they have gone away again. The number of Soviet Jews requesting Israeli passports is rising sharply, prompting fears at the Jewish Agency that thousands are planning to leave and not come back.

Victor Mallet

The new broom in Soviet law

Ever since President Mikhail Gorbachev promised three years ago that the Soviet Union would become a state based on the rule of law, commentators have sought to identify the potential hurdles that would stand in the way of a planned evolution towards such a civilised system of law. With the sudden demise of the Communist party, will the long-standing bureaucratic stranglehold of the state apparatus over the courts be finally loosened? Will an unplanned replacement carry the seeds of an imperfect system?

The main focus of reform of the Soviet legal system has been on the independence of the judiciary and the reality of a fair trial. Amendments to the Criminal Law were issued in 1989. One amendment, Article 7, made it a criminal offence to call for the overthrow or change of the Soviet state or system. The supreme soviet reflected the liberal approach by making it a crime only to call for a "violent" overthrow of the state or system. It will be under this provision that the 14 main participants in the abortive coup of August 19 will be prosecuted.

In July 1989, the supreme court presented to the supreme soviet draft laws on the judicial system and the status of judges. The first enshrined for the first time in Soviet history the presumption of innocence. Since then, efforts have been made to stop the Ministry of Justice from meddling in court cases. The presumption of innocence is less a question of dispute between the legal profession and the prosecuting authorities, and more a struggle between the professionals who believe to the autonomy



JUSTINIAN

of institutions and party bureaucrats keen to retain keep control over institutions.

The trial of the 14 will be a test of whether the old order has indeed been replaced by an independent and impartial trial system. Whereas in the past foreign observers were not permitted to attend the trials of dissidents, lawyers from abroad will now, no doubt, be attending to evaluate the new legal order. However, the old attitude of Soviet judges who were hostile to an accused in obedience to secret party directives could too readily be replaced by a long-standing prejudice against those who commit crimes, particularly against the state. And there will be no jury to stand between the state and the accused.

For the past two years, dissent has ceased to be a crime in the Soviet Union, although Article 11 (1) of a new decree refers to "insulting or discrediting state bodies and public organisations". At its passing, it was explained that this decree referred to "deliberate public circulation of slanderous allegations that are obviously false".

The Congress of People's Deputies subsequently

approved a proposal to abolish the article. However, the article was deployed by the public prosecutor last year, and the outcome of the case made refreshing reading to those who looked for signs that the political abuse of psychiatry has really been abandoned.

A well-known eccentric lady had paraded publicly a placard denouncing Mr Gorbachev. When she was arrested and brought to trial, the court remanded her for psychiatric assessment to the Kashenok hospital in Moscow. Within a week, the doctors declared her mentally healthy and she was immediately released. Her case, however, exemplified other worries about how far the old-style political abuse of psychiatry has disappeared.

For more than 20 years, the Soviet Union had been engaged in the practice of confining political and religious dissidents in psychiatric hospitals for non-medical reasons. All such dissidents have now been released, but little seems to have been done to rehabilitate them in civil society.

If the victims of psychiatric abuse are being helped, then it has been proceeding at a snail's pace. The official register of mentally disordered persons remains with its earlier defective recordings. The dissident lady, for example, had been diagnosed several years ago as suffering from "sluggish schizophrenia", a mild form of schizophrenia characterised out by active psychosis, but rather by alterations of personality. The diagnosis was not removed when the lady was found mentally fit, and she remains on the register.

A new mental health law has been proceeding through the Soviet legislative machine and

is generally in line with psychiatric reform in the West. It is a big advance and would outlaw any political abuse of psychiatry. But the abandonment of the political abuse of psychiatry is attributable to changes in policy and pending law, rather than in changes of psychiatric practice.

In response to a visiting delegation of US psychiatrists and forensic experts in 1989, Soviet psychiatrists explained that "in Soviet medical practice in general, not only in psychiatry, it is not customary to discuss with patients the methods of treatment, except in cases where the patient is a physician". The new draft mental health law does not at present exact the concept of informed consent before a patient can be given medication.

Foreign observers' concern about the workings of Soviet law in relation to handicapped individuals has switched from psychiatry to narcology. The authorities seem to be still using the system of taking "incorrigible" alcoholics to preventive work-camps, even though they have not been sentenced by the courts. These people languish untreated for two to three years in poor physical surroundings.

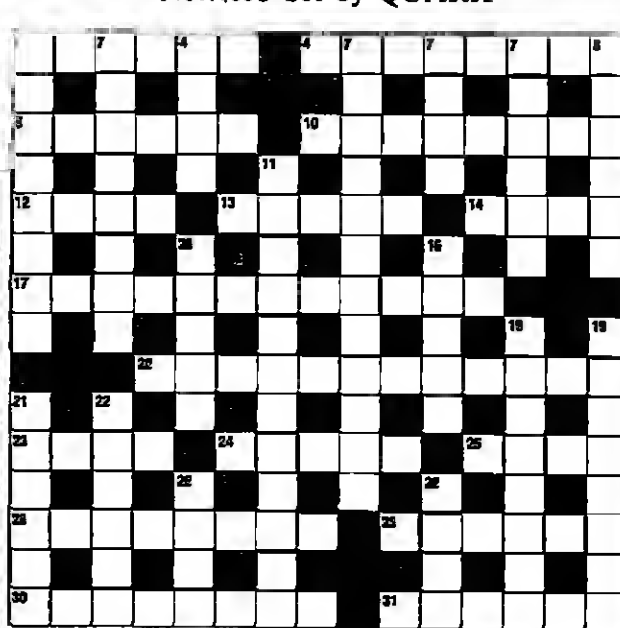
Such specific problems of an emerging legal order that respects fundamental freedoms and human rights pale into insignificance against the overriding need for a new constitution. Until relations between the republics and the centre are settled amicably, there is little prospect that ordinary laws will fall naturally into place in a state governed under the rule of law.

Louis Blom-Cooper QC

JOTTER PAD

CROSSWORD

No.7,635 Set by QUARK



ACROSS

- 1 Indisposition of young chap in degree year (6)
- 4 I'll get the covers moving but not on our journey (8-5)
- 9 It's seen in wispy-wavy phenol solution (6)
- 10 This is not cream, it's clear (5)
- 12 Judge the speed (4)
- 13 Musical form showing heavy atmosphere at heart of duet (5)
- 14 Conclude plenty of money is being returned (4)
- 17 It's a help in climbing plant (6,6)
- 20 More helpful grant reallocated round English school (12)
- 22 Part of Lear named for merit (4)
- 24 Feature introducing a country (5)
- 25 The sportsman's puffed, we hear (4)
- 26 Enterprising person: "I'll endlessly review changes" (4,5)
- 29 A piece that's inserted gets us confused (5)
- 30 Hole in the ground's dark almost. Almost? (4-4)
- 31 Sympathetic offer (5)

DOWN

- 1 He was entitled to rule in India (8)
- 2 Kit's clip is designed to be used comically (8)
- 3 Struggle right and left (4)
- 5 See 11
- 6 Record kind of brake (4)
- 7 An item edited is one not allowed to get out? (6)
- 8 Mark in river exercises is not obliged to take part (5)
- 11 and 5 Put one on the floor and left one without support? (6,3,4,5,3)
- 15 British in aim to be at the top level (5)
- 16 eg Iron spirit, it's said (5)
- 18 Syd's tie is altered, given a conventional form (6)
- 19 Some dances to remind one of an earlier age (8)
- 21 Chap to run round the French coming up (6)
- 22 The doctor I've left makes foolish talk (6)
- 26 Bird in Welsh port lacking water (4)
- 27 Certain to take legal proceedings when run in (4)
- The solution to last Saturday's prize puzzle will be published with names of winners on Saturday September 14.

Prices for electricity generated by the power stations of the electricity generating and supply companies in England and Wales.

Period	Unit	Price	Period	Unit	Price
1/2 hour	kWh	15.00	1/2 hour	kWh	15.00
1 hour	kWh	15.00	1 hour	kWh	15.00
2 hours	kWh	15.00	2 hours	kWh	15.00
3 hours	kWh	15.00	3 hours	kWh	15.00
4 hours	kWh	15.00	4 hours	kWh	15.00
5 hours	kWh	15.00	5 hours	kWh	15.00
6 hours	kWh	15.00	6 hours	kWh	15.00
7 hours	kWh	15.00	7 hours	kWh	15.00
8 hours	kWh	15.00	8 hours	kWh	15.00
9 hours	kWh	15.00	9 hours	kWh	15.00
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Prices for electricity generated by the power stations of the electricity generating and supply companies in England and Wales.

W & C Merchant Bank	11	Dunlop Leasing	11	Northampton Bank Ltd	11
Bank of Baroda	11	Equibank Ltd	11	Hybrid Mortgage Bank	12
Barclays Bank	11	Greiner Bank Limited	11	Provincial Bank PLC	14
Bank of Cyprus	11	Financial & Gen. Bank	11.5	Reinberg Bank Ltd	12
Bank of Ireland	11	First National Bank plc	14	Royal Bank of Scotland	11
Bank of India	11	Robert Fleming & Co.	11	Smith & Wilfrone Sec	11
Bank of Scotland	11	Robert Fraser & Pears	11.5	Standard Chartered	11
Barclays Bank	11	Citibank	11	TSB	11
Banknote Refuse Ltd	11	Salomon's Mahon	11	Unibank plc	11
Banknote Bank	11	Handels Bank	11	United Bank of Kuwait	11